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ABSTRACT

This report provides detailed information on ancillary enterprises at provincially assisted universities and affiliated and federated colleges in Ontario (Canada) for the fiscal year ending 30 April 1998. Such enterprises include school stores (including bookstores), food services, residences, conferences, parking, publishing, and other operations. The report provides tables of income and losses by universities and by affiliated and federated colleges that include detailed breakdowns of revenues, costs of sales/services, direct expenses, equipment and capital costs, overhead costs, subsidies, allocation to reserves, net income (loss), and accumulated surplus (deficit). There is a separate table of descriptive data arranged by service and by school. (MDM)

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FINANCIAL REPORT OF ONTARIO UNIVERSITIES 1997-98

ANCILLARY ENTERPRISES

Council of Finance Officers
Universities of Ontario

April 1999

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FINANCIAL REPORT OF ONTARIO UNIVERSITIES 1997-98

ANCILLARY ENTERPRISES

Report prepared by
the Research, Analysis and Policy Division of
the Council of Ontario Universities

April 1999

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ANCILLARY ENTERPRISES
FINANCIAL REPORT OF ONTARIO UNIVERSITIES
FOR THE FISCAL YEAR ENDED 30 APRIL 1998

This Ancillary Enterprises volume has been compiled from submissions prepared by each of the provincially-assisted universities and federated and affiliated colleges and submitted to the Council of Finance Officers - Universities of Ontario. This volume provides detailed information on ancillary enterprises to COFO-UO members, government officials, and other users of the *Financial Report of Ontario Universities 1997-98*. That information is consistent with the Guidelines published in Volume I and with the broader measures of financial activity reported in Volumes I and II and in the Supplementary Volume.

It should be noted that, for the purposes of reporting to COFO-UO, ancillary enterprises do not exist at McMaster Divinity College, Queen's Theological College, Regis College, or Waterloo Lutheran Seminary and there is no reference to any of these institutions in the Ancillary Enterprises volume.

The information in this Ancillary Enterprises volume provides further details concerning sources of revenue and objects of expense as reported for various ancillary enterprise operations. Those operations include an institution's retail stores (including the bookstore), food services, residences, conferences, parking, publishing, and other ancillary enterprises. This volume also includes data which describe, in some detail, the nature and extent of each ancillary operation at each institution.

JUL 8

GENERAL CAVEAT

CERTAIN OF THE SUMMARY DATA IN THIS REPORT ARE SUBJECT TO INTERPRETATION OR CLARIFICATION BECAUSE OF INHERENT DIFFERENCES AMONG INSTITUTIONS IN ACADEMIC PROGRAMMES, ORGANIZATION, PHYSICAL ENVIRONMENT, MANAGEMENT PHILOSOPHY AND BUDGETARY AND ACCOUNTING PROCEDURES.

GUIDELINES

ANCILLARY ENTERPRISES TABLES

The institutional Ancillary Enterprises Statement of Income (Loss) is utilized to collect information which is not published in Volumes I and II of the *Financial Report of Ontario Universities.*

Ancillary Enterprise operations reflect services provided as supplementary to the primary function of instruction and research. Although an integral part of the institution's total operations, they are reported separately.

Ancillary operations are typically provided on a "fee for service" basis and include revenues and expenses of "sales producing", non-teaching areas, such as the bookstore, food services, residences, parking, university press/publishing, property rentals, university facility rentals, theatres and conference centres.

I ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) DESCRIPTION OF REVENUE AND EXPENSES ACCOUNTS

The following is a description of the various revenue and expense accounts shown on the Ancillary Enterprises Statement of Income (Loss). The institutional Summary of Ancillary Enterprises Statement of Income (Loss) is a summary version of the institutional Ancillary Enterprises Statement of Income (Loss).

When allocating income or expenses to a particular functional area, income and expenses should be reported within the same function.

A. Revenue

1. **Sales of Services and Products** - Primary cash revenue of the operation received to provide a service. This account excludes fees (e.g. residence fees). It includes cash, credit card charges, cheques, departmental and individual charges. Examples are catering sales, alcohol sales, book sales, conference group revenue.

2. **Fees** - These fees are university approved and are uniformly charged for the provision of a service. Examples are parking permits, residence fees, meal plan fees.

3. **Miscellaneous** - Income or revenue earned beyond the provision of the service. It is considered secondary to the primary service. Examples are laundry money in a residence or flower shop revenue in a bookstore.

4. **Investment Income** - Income derived from the investment of accumulated surpluses or other funds of the ancillary. Interest earned from the university on an accumulated surplus is an example.

5. **Government Funding** - Derived from a government agency or source for either operations or capital. Grants to build residences. MET funds are an example.

6. **Donations, Non-Government Grants and Contracts** - includes donations, gifts-in-kind, non-government grants and contracts received from individuals, companies, foundations, charitable institutions, associations, and societies.

B. Cost of Sales/Services

1. **Wages** - Labour charges directly associated with the operation of the ancillary. Includes caretaking staff, food service workers, sales staff.

2. **Contractor Fees** - Fees charged by a contractor to provide services directly related to the operation. Can include royalties or franchise fees. An example would be caterers' costs to operate a food service.

3. **Salaries** - Salaries directly related to the operation. Includes managers, supervisors, administrative staff as well as Residence Assistants, Deans of Residence, Dons, etc.

4. **Benefits** - Benefits associated with wages and salaries.

5. **Products/Provisions** - Direct cost of products or provisions. Costs correlate to the primary revenue, fees or miscellaneous revenue. Can also include packaging. Examples are purchase of food, alcohol, plastic and paper.

6. **Other (supplies, smallwares, laundry, uniforms, etc.)** - Includes all other items which directly relate to the production of the sale or service. Examples are cleaning supplies, laundry cost for uniforms or linens.

7. **Cost of sales for internal sales** - These costs should be equal to Sales of Services and Products - Internal. If a profit is realized on internal sales, that profit should be reported as miscellaneous income.

C. Direct Expenses

1. **Utilities** - Light, heat, power, telephone equipment and water costs.

2. **Rental or Space Costs** - Costs paid to the university or a landlord for space occupied by the ancillary operation. This is particularly used for retail space, food outlets, bookstores.

3. **Insurance** - As directly charged to the ancillary.

4. **Garbage** - Includes recycling.

5. **Grounds Costs** - These charges are for outside grounds work if charged separately to the ancillary. It can include grass cutting, snow removal, etc. This may apply more to residences and parking than to the other ancillary operations. These services may also be contracted out.

6. **Marketing and Promotion** - This account includes advertising budgets as well.

7. **Professional Fees** - Includes training courses, professional development, legal fees, audit fees.

8. **Taxes (if applicable)** - For ancillary operations which may attract any municipal or realty taxes.

9. **Telephone** - includes long distance.

10. **Other (travel, etc.)** - All other direct costs except maintenance and overheads.

D. Equipment and Capital Costs

1. **Maintenance**

   (a) **Furniture and Equipment** - includes maintenance of equipment and furniture and computer hardware. These repairs could be performed by university personnel or outside contractors.

   (b) **Maintenance - Other** - This category includes daily annual maintenance such as plumbing and electrical repairs. These repairs could be performed by the university trades or outside contractors.

2. **Renovations and Alterations** - This object includes all expenses for renovations and alterations to existing university space. If externally contracted, these expenses are to be reported under this object and not as "Externally Contracted Services". If internally performed, the total costs including labour and materials should both be reported in this object.

3. **Equipment and Furniture Purchases, Rental and Leasing** - This is the cost of equipment and furniture directly expensed where a university is not reporting on a depreciation accounting basis for ancillaries. All universities are encouraged to report on a depreciation basis where possible. Examples are beds, shelving, computers.

4. **Allocation to Reserves (if applicable)** - Some ancillary operations expense a percentage yearly for maintenance, capital projects and equipment and furniture replacement. This is usually calculated as a percentage or a formula. If the difference between the actual spent in the other equipment and capital accounts and the calculation for the reserve is expensed, this account is used.

5. **Depreciation** - Used to record the depreciation relating to those equipment, furniture and other items capitalized.

6. **Principal & Interest, Building Lease Costs** - This applies to principal and interest on mortgages on buildings. It can also include the leasing costs for a building if the lease is similar in nature to a mortgage.

7. **Land and Site Services** - this object is to include acquisition costs, land improvements and site preparation, including landscaping, sewers and road. Also include fees and planning costs relative to the direct expenses.

8. **Buildings** - all expenses which are normally considered part of the construction costs are to be included. Where applicable, furniture and equipment and site services are to be segregated from the total contract for inclusion in their specific objects of expenses. Include all fees and planning costs associated or directly attributable to this object as well as any costs such as utilities incurred during construction.

E. Overhead Costs

1. **Finance Costs:**

   (a) **External** - finance charges levied by outside organizations for other than mortgage costs (see D.6. above).

   (b) **Internal** - Finance charges are charged by the university for deficits, overdue accounts, inventory carrying costs or any other like functions.

2. **Central University Overheads - Internal Cost Allocation** - These expenses are charged by the university to the ancillary operations for the central offices. This might include charges for the Comptroller's Office, Human Resources, etc.

3. **Contribution to University's Operating Budget -** This account is an amount other than those previously mentioned and is considered as a contribution to the operating budget. The figure may be decided by profits, a set amount or a formula. It is normally treated as an interfund transfer.

4. **Ancillary Overheads** - If the ancillary is overseen by a central ancillary department, then the charges applicable to the particular operation are allocated here. For example, the Director of Ancillary Operations and staff from that office would apply. The costs related to the Managers or Director of a particular ancillary (e. g. Director of the Bookstore) would not be part of this expense. These costs would be recorded in the cost of Sales and Services section of the appropriate ancillary.

F. Subsidies

All the revenues and expenses should be shown in gross dollars. Subsidies received, whether direct or indirect from the operating budget or a special fee, should be shown separately and not combined with the other revenue or expense accounts.

G. Allocation to Reserves

Some universities allocate reserves as described under the Equipment and Capital Costs section. Others commit to reserves for maintenance, equipment, furniture and major capital projects at the net position, after revenue and expenses. This section is for those who allocate in this fashion. Some universities may even allocate a percentage yearly as in the Equipment and Capital Costs section and also commit a balance after the net position of the ancillary. If so, then both sections may have an amount recorded.

H. Accumulated Surplus

Accumulated total of all surplus and/or deficits generated by the unit to date.

I. Accumulated Reserve Balance

Accumulated total to date of all board established reserves for a given operating unit(s).

II DESCRIPTION OF EACH ANCILLARY

Not all universities will have an ancillary operation for each of the following:

Bookstores	all trade, textbooks, stationery, computer sales.
Retail Store	insignia wear, gifts, convenience stores, drug store, Canada Post, and all other commercial enterprises.
Food	meal plans whether mandatory or not, cash sales, catering sales, vending, franchises. Includes all food sales in both the winter and summer operations.
Beverages	monitoring, education and sale of alcoholic beverages, including bar operations.
Residences	accommodation such as dormitories, townhouses, apartments, houses, etc. operated by the university as student residences. Exclude conference operations.
Conferences	groups or transients which stay for a short term duration usually in the summer.
Parking	includes all functions related to the operation of parking facilities.
Printing	press, copiers printing and graphic services operations.
Other	include any ancillary not mentioned. Please name the types of operation. Examples could be theatre operations, stadiums.

STATEMENT OF INCOME (LOSS) BY UNIVERSITIES

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	1,164	4,670	2,687	0	1,331	0	0	5,052	0	0	934
(II) EXTERNAL	10,791	14,431	20,525	7,503	3,797	633	35	22,789	997	153	4,126
2. FEES	71	5,624	20,974	3,776	2,348	97	22	9,896	0	0	6,588
3. MISCELLANEOUS	0	484	1,352	72	0	0	0	567	0	0	1,871
SUBTOTAL - OPERATING REVENUE	12,026	25,209	45,538	11,351	7,476	730	57	38,304	997	153	13,519
4. INVESTMENT INCOME	0	25	184	125	0	0	0	-1	0	0	10
5. GOVERNMENT FUNDING											
(I) MET	216	272	337	85	0	0	0	246	95	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	81	491	0	0	0	0	0	0	0	0
(III) FEDERAL	0	47	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	150	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	12,242	25,784	46,550	11,561	7,476	730	57	38,549	1,092	153	13,529
B. COST OF SALES/SERVICES											
1. WAGES	0	2,248	6,058	0	873	0	0	3,938	0	0	1,931
2. CONTRACTOR FEES	0	2,117	745	1,608	145	2	0	314	0	25	90
3. SALARIES	1,831	1,250	4,354	1,670	277	159	0	4,294	77	0	711
4. BENEFITS	287	620	1,660	205	164	30	0	1,331	13	0	339
5. PRODUCTS/PROVISIONS	4,038	6,364	9,057	4,120	2,418	250	31	12,205	0	0	681
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	308	668	5,647	1,456	643	26	0	1,709	0	2	221
7. COST OF SALES FOR INTERNAL SALES	1,164	4,670	2,687	0	1,331	0	0	5,052	0	0	934
TOTAL COST OF SALES/SERVICES	7,628	17,937	30,208	9,059	5,851	467	31	28,843	90	27	4,907
GROSS CONTRIBUTION MARGIN	4,614	7,847	16,342	2,502	1,625	263	26	9,706	1,002	126	8,622
C. DIRECT EXPENSES											
1. UTILITIES	269	1,483	5,459	496	301	56	0	1,215	87	0	661
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	1,041	633	0	0	0	22	206	0	0	35
(II) EXTERNAL	316	0	44	0	0	0	0	19	0	0	17
3. INSURANCE	0	30	46	30	23	6	0	39	0	0	20
4. GARBAGE	0	0	0	11	23	2	0	209	2	0	0
5. GROUNDS COSTS	0	291	0	0	80	2	0	173	3	0	2,114
6. MARKETING AND PROMOTION	10	38	0	7	18	7	0	106	0	0	4
7. PROFESSIONAL FEES	0	56	165	37	53	0	0	1	0	0	10
8. TAXES (IF APPLICABLE)	0	169	106	0	0	0	0	36	0	0	99
9. TELEPHONE (LONG DISTANCE)	13	4	130	8	10	2	0	25	0	0	11
10. OTHER (TRAVEL, ETC.)	178	151	458	64	16	47	0	183	53	0	142
TOTAL DIRECT EXPENSES	786	3,263	7,041	653	524	122	22	2,212	145	0	3,113

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	4,439	0	107	0	4,791	1,522	0	0	26,697
(II) EXTERNAL	8,925	10,779	64,793	5,022	37,266	51,242	6,823	8,929	29,503	309,062
2. FEES	29,195	5,989	19,991	6,778	453	16,708	5,830	7,976	14,969	157,285
3. MISCELLANEOUS	784	0	2,036	0	4,472	1,913	77	531	501	14,660
SUBTOTAL - OPERATING REVENUE	38,904	21,207	86,820	11,907	42,191	74,654	14,252	17,436	44,973	507,704
4. INVESTMENT INCOME	36	3	1,168	29	0	498	2	0	0	2,079
5. GOVERNMENT FUNDING										
(I) MET	98	420	330	25	0	136	204	155	563	3,182
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	83	0	0	64	0	0	0	719
(III) FEDERAL	0	0	471	0	0	170	0	0	0	688
(IV) MUNICIPAL	0	0	0	0	0	42	0	0	0	42
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	118	0	109	0	0	1,212	0	0	0	1,589
TOTAL REVENUE	39,156	21,630	88,981	11,961	42,191	76,776	14,458	17,591	45,536	516,003
B. COST OF SALES/SERVICES										
1. WAGES	0	2,987	14,877	762	6,303	18,790	861	2,347	4,110	66,085
2. CONTRACTOR FEES	9,751	121	9,356	2,339	95	808	177	48	101	27,842
3. SALARIES	6,293	17	4,891	1,702	4,179	0	1,337	2,331	4,517	39,890
4. BENEFITS	950	425	1,064	400	1,424	2,610	443	626	1,541	14,132
5. PRODUCTS/PROVISIONS	0	5,992	31,519	2,251	15,969	23,021	5,103	6,359	9,092	138,470
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	9,047	1,523	3,558	816	748	3,316	266	219	2,367	32,540
7. COST OF SALES FOR INTERNAL SALES	0	4,439	0	107	0	4,791	1,522	0	0	26,697
TOTAL COST OF SALES/SERVICES	26,041	15,504	65,265	8,377	28,718	53,336	9,709	11,930	21,728	345,656
GROSS CONTRIBUTION MARGIN	13,115	6,126	23,716	3,584	13,473	23,440	4,749	5,661	23,808	170,347
C. DIRECT EXPENSES										
1. UTILITIES	2,695	573	2,071	643	1,990	2,500	554	1,156	4,762	26,971
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	673	0	2,155	783	54	9	304	5,915
(II) EXTERNAL	179	0	770	0	0	646	185	0	21	2,197
3. INSURANCE	173	0	210	0	55	108	26	24	217	1,007
4. GARBAGE	0	33	136	0	0	0	0	0	254	670
5. GROUNDS COSTS	0	0	236	0	625	178	49	329	426	4,506
6. MARKETING AND PROMOTION	34	3	1,291	0	177	1,380	66	35	77	3,253
7. PROFESSIONAL FEES	146	8	1,312	0	13	322	0	110	99	2,332
8. TAXES (IF APPLICABLE)	621	-4	0	6	465	1,096	0	101	122	2,817
9. TELEPHONE (LONG DISTANCE)	0	234	498	0	24	357	9	47	117	1,489
10. OTHER (TRAVEL, ETC.)	148	40	1,551	206	1,138	2,268	36	324	128	7,131
TOTAL DIRECT EXPENSES	3,996	887	8,748	855	6,642	9,638	979	2,135	6,527	58,288

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY TOTAL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	790	612	73	806	122	0	0	4	0	0	121
(II) OTHER	0	175	114	0	0	0	0	187	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	833	4,230	0	110	0	0	1,524	95	0	1,299
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	97	321	1,194	214	86	32	0	688	45	0	208
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	17	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	2,172	1,796	400	1,390	406	127	0	2,816	428	0	2,822
7. LAND AND SITE SERVICES	0	0	6	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	3,059	3,754	6,017	2,410	724	159	0	5,219	568	0	4,450
E. OVERHEAD COSTS											
1. FINANCE COSTS (I) EXTERNAL	0	0	3,575	0	0	0	0	448	0	0	16
(II) INTERNAL	0	292	1,483	136	45	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	359	237	0	-106	339	0	0	0	0	0	690
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	94	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	359	623	5,058	30	384	0	0	448	0	0	706
TOTAL EXPENSES	4,204	7,640	18,116	3,093	1,632	281	22	7,879	713	0	8,269
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	410	207	-1,774	-591	-7	-18	4	1,827	289	126	353
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	410	207	-1,774	-591	-7	-18	4	1,827	289	126	353
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	76	-1	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	410	207	-1,774	-667	-6	-18	4	1,827	289	126	353
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	-511	236	0	4	0	0	0	1,606
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	-1,166	230	0	0	0	0	0	1,60[illegible]

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	99	429	517	30	358	872	159	127	1,377	6,496
(II) OTHER	2	469	1,410	0	0	0	0	386	756	3,499
2. RENOVATIONS AND ALTERATIONS	410	139	670	701	2,235	3,032	505	208	1,170	17,161
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	1,077	768	629	318	1,904	1,391	757	371	838	10,938
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	3,437	0	0	6,421	0	0	0	9,875
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	3,934	4,074	2,295	469	2,001	6,655	1,728	1,707	0	35,220
7. LAND AND SITE SERVICES	95	0	0	0	126	0	0	0	0	227
8. BUILDINGS	0	0	261	0	0	0	0	199	0	460
TOTAL EQUIPMENT AND CAPITAL COSTS	5,617	5,879	9,219	1,518	6,624	18,371	3,149	2,998	4,141	83,876
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	285	0	0	0	0	0	8,953	13,277
(II) INTERNAL	0	0	383	0	145	0	36	116	1,117	3,753
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	1,247	618	308	1,218	938	1,417	127	0	514	7,906
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	1,966	0	518	1,070	300	311	0	4,165
4. ANCILLARY OVERHEADS	0	0	588	0	133	0	110	268	0	1,193
TOTAL OVERHEAD COSTS	1,247	618	3,530	1,218	1,734	2,487	573	695	10,584	30,294
TOTAL EXPENSES	10,860	7,384	21,497	3,591	15,000	30,496	4,701	5,828	21,252	172,458
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	2,255	-1,258	2,219	-7	-1,527	-7,056	48	-167	2,556	-2,111
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	-164	0	0	-164
NET INCOME (LOSS) BEFORE RESERVES	2,255	-1,258	2,219	-7	-1,527	-7,056	212	-167	2,556	-1,947
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	1,925	-588	-1,033	0	0	0	0	379
NET INCOME (LOSS) FOR THE YEAR	2,255	-1,258	294	581	-494	-7,056	212	-167	2,556	-2,326
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	12,356	0	-1,331	-8,522	0	0	0	3,838
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	13,289	918	1,956	0	0	0	0	16,833

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BOOKSTORES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	0	62	202	0	631	0	0	2,473	0	0	0
(II) EXTERNAL	5,062	5,285	5,112	4,586	2,618	294	35	12,076	0	0	0
2. FEES	0	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	27	59	0	0	0	0	34	0	0	0
SUBTOTAL - OPERATING REVENUE	5,062	5,374	5,373	4,586	3,249	294	35	14,583	0	0	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	-1	0	0	0
5. GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,062	5,374	5,373	4,586	3,249	294	35	14,582	0	0	0
B. COST OF SALES/SERVICES											
1. WAGES	0	453	135	0	270	0	0	0	0	0	0
2. CONTRACTOR FEES	0	52	0	0	0	0	0	0	0	0	0
3. SALARIES	407	227	298	463	61	39	0	1,846	0	0	0
4. BENEFITS	77	129	86	58	57	8	0	244	0	0	0
5. PRODUCTS/PROVISIONS	4,038	4,405	3,626	3,840	1,974	229	31	8,704	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	53	18	264	31	57	5	0	350	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	62	202	0	631	0	0	2,473	0	0	0
TOTAL COST OF SALES/SERVICES	4,575	5,346	4,611	4,392	3,050	281	31	13,617	0	0	0
GROSS CONTRIBUTION MARGIN	487	28	762	194	199	13	4	965	0	0	0
C. DIRECT EXPENSES											
1. UTILITIES	0	6	0	20	0	0	0	47	0	0	0
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	192	125	0	0	0	0	90	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	1	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	3	12	0	6	4	0	0	64	0	0	0
7. PROFESSIONAL FEES	0	0	0	1	40	0	0	-3	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	5	2	0	5	8	0	0	15	0	0	0
10. OTHER (TRAVEL, ETC.)	3	66	0	23	7	1	0	41	0	0	0
TOTAL DIRECT EXPENSES	11	279	125	55	59	1	0	254	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BOOKSTORES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	2,831	0	40	0	0	0	0	0	6,239
(II) EXTERNAL	0	6,017	25,327	2,828	8,083	12,234	4,243	5,780	10,397	109,977
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	202	13	0	0	0	335
SUBTOTAL - OPERATING REVENUE	0	8,848	25,327	2,868	8,285	12,247	4,243	5,780	10,397	116,551
4. INVESTMENT INCOME	0	0	0	1	0	-59	0	0	0	-59
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	7	0	0	0	0	0	7
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	8,848	25,327	2,876	8,285	12,188	4,243	5,780	10,397	116,499
B. COST OF SALES/SERVICES										
1. WAGES	0	823	3,123	0	0	1,421	80	146	406	6,857
2. CONTRACTOR FEES	0	0	0	8	0	48	2	0	18	128
3. SALARIES	0	0	0	415	747	0	288	598	961	6,350
4. BENEFITS	0	146	0	77	123	294	43	149	234	1,725
5. PRODUCTS/PROVISIONS	0	4,346	19,409	2,059	6,639	8,872	3,449	4,347	7,717	83,685
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	449	0	28	0	136	52	13	168	1,624
7. COST OF SALES FOR INTERNAL SALES	0	2,831	0	40	0	0	0	0	0	6,239
TOTAL COST OF SALES/SERVICES	0	8,595	22,532	2,627	7,509	10,771	3,914	5,253	9,504	106,608
GROSS CONTRIBUTION MARGIN	0	253	2,795	249	776	1,417	329	527	893	9,891
C. DIRECT EXPENSES										
1. UTILITIES	0	17	136	15	35	33	13	39	1	362
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	57	236	35	0	150	885
(II) EXTERNAL	0	0	229	0	0	1	0	0	0	230
3. INSURANCE	0	0	0	0	4	0	0	3	1	9
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	31	0	31
6. MARKETING AND PROMOTION	0	2	278	0	34	76	6	6	14	505
7. PROFESSIONAL FEES	0	0	38	0	2	1	0	0	11	90
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	12	81	0	3	7	3	13	30	184
10. OTHER (TRAVEL, ETC.)	0	3	622	123	283	285	7	26	14	1,504
TOTAL DIRECT EXPENSES	0	34	1,384	138	418	639	64	118	221	3,800

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BOOKSTORES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	9	13	4	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	4	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	42	0	0	0	0	0	20	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	46	20	24	4	6	0	0	116	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	46	71	37	8	6	0	0	140	0	0	0
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	173	120	50	45	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	359	84	0	19	94	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	22	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	359	279	120	69	139	0	0	0	0	0	0
TOTAL EXPENSES	416	629	282	132	204	1	0	394	0	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	71	-601	480	62	-5	12	4	571	0	0	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	71	-601	480	62	-5	12	4	571	0	0	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	76	-6	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	71	-601	480	-14	1	12	4	571	0	0	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	76	80	0	4	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	62	81	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BOOKSTORES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	42	17	7	14	62	23	49	30	270
(II) OTHER	0	0	96	0	0	0	0	4	215	319
2. RENOVATIONS AND ALTERATIONS	0	4	0	0	1	1	22	0	82	172
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	117	261	0	21	74	16	10	54	769
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	442	0	0	58	0	0	0	500
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	53	0	0	0	0	0	0	0	53
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	216	816	7	36	195	61	63	381	2,083
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	30	116	0	534
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	247	0	173	192	172	18	0	0	1,358
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	168	200	0	100	0	468
4. ANCILLARY OVERHEADS	0	0	0	0	39	0	19	64	0	144
TOTAL OVERHEAD COSTS	0	247	0	173	399	372	67	280	0	2,504
TOTAL EXPENSES	0	497	2,200	318	853	1,206	15[illegible]	461	602	8,387
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-244	595	-69	-77	211	137	66	291	1,504
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-244	595	-69	-77	211	137	66	291	1,504
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-51	35	0	0	0	0	54
NET INCOME (LOSS) FOR THE YEAR	0	-244	595	-18	-112	211	137	66	291	1,450
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	132	646	0	0	0	938
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	233	0	0	0	0	376

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RETAIL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	0	2,135	102	0	0	0	0	0	0	0	934
(II) EXTERNAL	0	1,962	1,678	1,083	0	0	0	0	0	0	678
2. FEES	0	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	6	0	0	0	0	0	0	0	0	4
SUBTOTAL - OPERATING REVENUE	0	4,103	1,780	1,083	0	0	0	0	0	0	1,616
4. INVESTMENT INCOME	0	5	0	0	0	0	0	0	0	0	4
5. GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	4,108	1,780	1,083	0	0	0	0	0	0	1,620
B. COST OF SALES/SERVICES											
1. WAGES	0	55	201	0	0	0	0	0	0	0	111
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	53	0	193	0	0	0	0	0	0	59
4. BENEFITS	0	18	38	14	0	0	0	0	0	0	19
5. PRODUCTS/PROVISIONS	0	1,744	1,231	249	0	0	0	0	0	0	612
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	6	32	1,178	0	0	0	0	0	0	9
7. COST OF SALES FOR INTERNAL SALES	0	2,135	102	0	0	0	0	0	0	0	934
TOTAL COST OF SALES/SERVICES	0	4,011	1,604	1,634	0	0	0	0	0	0	1,744
GROSS CONTRIBUTION MARGIN	0	97	176	-551	0	0	0	0	0	0	-124
C. DIRECT EXPENSES											
1. UTILITIES	0	1	0	0	0	0	0	0	0	0	3
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	17	33	0	0	0	0	0	0	0	9
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	6
6. MARKETING AND PROMOTION	0	2	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0	1
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	1	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	11	0	25	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	32	33	25	0	0	0	0	0	0	19

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RETAIL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	2,683	0	0	0	5,854
(II) EXTERNAL	2,721	0	0	0	4,873	1,660	563	0	0	15,218
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	16	0	67	0	0	0	0	93
SUBTOTAL - OPERATING REVENUE	2,721	0	16	0	4,940	4,343	563	0	0	21,165
4. INVESTMENT INCOME	0	0	0	0	0	-5	0	0	0	4
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,721	0	16	0	4,940	4,338	563	0	0	21,169
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	333	41	0	0	741
2. CONTRACTOR FEES	0	0	0	0	0	0	1	0	0	1
3. SALARIES	729	0	0	0	350	0	38	0	0	1,422
4. BENEFITS	139	0	0	0	35	53	8	0	0	324
5. PRODUCTS/PROVISIONS	0	0	0	0	4,117	1,099	371	0	0	9,423
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	1,348	0	0	0	0	18	19	0	0	2,610
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	2,683	0	0	0	5,854
TOTAL COST OF SALES/SERVICES	2,216	0	0	0	4,502	4,186	478	0	0	20,375
GROSS CONTRIBUTION MARGIN	505	0	16	0	438	152	85	0	0	794
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	23	10	4	0	0	41
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	46	39	10	0	0	154
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	1	0	0	0	1
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	6
6. MARKETING AND PROMOTION	0	0	0	0	37	15	10	0	0	64
7. PROFESSIONAL FEES	108	0	0	0	0	1	0	0	0	110
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	1	0	2	4	1	0	0	9
10. OTHER (TRAVEL, ETC.)	2	0	0	0	41	21	3	0	0	103
TOTAL DIRECT EXPENSES	110	0	1	0	149	91	28	0	0	488

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RETAIL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0	0
(Ii) OTHER	0	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	10	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	197	0	0	0	0	0	0	10
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	10	0	197	0	0	0	0	0	0	10
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	5
(II) INTERNAL	0	4	0	58	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	42	0	0	0	0	0	0	0	0	21
3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	46	0	58	0	0	0	0	0	0	26
TOTAL EXPENSES	0	88	33	280	0	0	0	0	0	0	55
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	9	143	-831	0	0	0	0	0	0	-179
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	9	143	-831	0	0	0	0	0	0	-179
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	9	143	-831	0	0	0	0	0	0	-179
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	-268	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	-1,099	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RETAIL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	9	4	0	0	0	13
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	7	3	0	0	20
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	146	0	0	0	16	19	5	0	0	393
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	4	0	0	9	0	0	0	13
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	146	0	4	0	25	39	8	0	0	439
E. OVERHEAD COSTS										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	5
(II) INTERNAL	0	0	0	0	0	0	6	0	0	68
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	230	0	0	0	113	42	3	0	0	451
3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	5	0	0	5
TOTAL OVERHEAD COSTS	230	0	0	0	113	42	14	0	0	529
TOTAL EXPENSES	486	0	5	0	287	172	50	0	0	1,456
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	19	0	11	0	151	-20	35	0	0	-662
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	19	0	11	0	151	-20	35	0	0	-662
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	5	0	0	0	0	5
NET INCOME (LOSS) FOR THE YEAR	19	0	11	0	146	-20	35	0	0	-667
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	-218	-60	0	0	0	-546
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	10	0	0	0	0	-1,089

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	0	117	623	0	0	0	0	299	0	0	0
(II) EXTERNAL	0	1,405	5,488	175	161	2	0	8,539	0	0	848
2. FEES	0	0	7,543	0	283	0	0	0	0	0	0
3. MISCELLANEOUS	0	93	592	0	0	0	0	111	0	0	183
SUBTOTAL - OPERATING REVENUE	0	1,615	14,246	175	444	2	0	8,949	0	0	1,031
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	1,615	14,246	175	444	2	0	8,949	0	0	1,031
B. COST OF SALES/SERVICES											
1. WAGES	0	100	3,497	0	0	0	0	2,323	0	0	5
2. CONTRACTOR FEES	0	299	27	0	34	0	0	0	0	0	0
3. SALARIES	0	105	1,332	1	2	0	0	732	0	0	65
4. BENEFITS	0	39	604	0	0	3	0	596	0	0	16
5. PRODUCTS/PROVISIONS	0	0	3,824	0	279	0	0	3,217	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	123	2,590	1	49	0	0	572	0	0	1
7. COST OF SALES FOR INTERNAL SALES	0	117	623	0	0	0	0	299	0	0	0
TOTAL COST OF SALES/SERVICES	0	783	12,497	2	364	3	0	7,739	0	0	87
GROSS CONTRIBUTION MARGIN	0	832	1,749	173	80	-1	0	1,210	0	0	944
C. DIRECT EXPENSES											
1. UTILITIES	0	419	1,005	40	0	0	0	136	0	0	1
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	333	1	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	4	0	8	0	0	0	4	0	0	2
4. GARBAGE	0	0	0	0	4	0	0	158	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	228
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	4	0	0	0
8. TAXES (IF APPLICABLE)	0	4	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	1	0	0	0	0	0	5	0	0	0
10. OTHER (TRAVEL, ETC.)	0	3	5	0	0	0	0	19	0	0	1
TOTAL DIRECT EXPENSES	0	764	1,011	48	4	0	0	326	0	0	232

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	276	0	0	0	21	161	0	0	1,497
(II) EXTERNAL	0	1,608	11,981	186	7,882	7,238	732	1,600	485	48,330
2. FEES	2,859	1,468	3,047	2,573	185	0	1,587	3,050	0	22,595
3. MISCELLANEOUS	0	0	14	0	111	18	0	205	0	1,327
SUBTOTAL - OPERATING REVENUE	2,859	3,352	15,042	2,759	8 178	7,277	2,480	4,855	485	73,749
4. INVESTMENT INCOME	0	0	18	10	0	-16	0	0	0	12
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,859	3,352	15,060	2,769	8,178	7,261	2,480	4,855	485	73,761
B. COST OF SALES/SERVICES										
1. WAGES	0	1,291	1,032	115	2,689	2,273	154	1,035	0	14,514
2. CONTRACTOR FEES	2,645	58	8,753	1,948	91	0	23	4	0	13,882
3. SALARIES	0	0	344	0	447	0	686	1,115	65	4,894
4. BENEFITS	0	159	192	14	453	389	110	335	13	2,923
5. PRODUCTS/PROVISIONS	0	1,436	2,532	0	3,073	2,582	880	1,542	0	19,365
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	121	358	184	124	63	442	21	186	43	4,878
7. COST OF SALES FOR INTERNAL SALES	0	276	0	0	0	21	161	0	0	1,497
TOTAL COST OF SALES/SERVICES	2,766	3,578	13,037	2,201	6,816	5,707	2,035	4,217	121	61,953
GROSS CONTRIBUTION MARGIN	93	-226	2,023	568	1,362	1,554	445	638	364	11,808
C. DIRECT EXPENSES										
1. UTILITIES	125	48	4	71	116	21	36	126	96	2,244
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	597	0	132	315	0	9	0	1,387
(II) EXTERNAL	179	0	0	0	0	438	90	0	0	707
3. INSURANCE	0	0	30	0	6	3	2	7	0	66
4. GARBAGE	0	3	75	0	0	0	0	0	53	293
5. GROUNDS COSTS	0	0	0	0	0	0	2	84	0	314
6. MARKETING AND PROMOTION	0	0	6	0	47	17	2	27	0	99
7. PROFESSIONAL FEES	0	0	1	0	1	5	0	38	0	49
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	4
9. TELEPHONE (LONG DISTANCE)	0	7	10	0	2	2	1	4	1	33
10. OTHER (TRAVEL, ETC.)	10	5	33	28	264	84	4	153	4	613
TOTAL DIRECT EXPENSES	314	63	756	99	568	885	137	448	154	5,809

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	75	34	114	0	0	0	4	0	0	17
(II) OTHER	0	118	105	0	0	0	0	18	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	114	0	0	0	0	72	0	0	422
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	16	599	0	17	0	0	325	0	0	9
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	400	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	209	1,252	114	17	0	0	419	0	0	448
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	448	0	0	0
(II) INTERNAL	0	25	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	25	0	14	28	0	0	0	0	0	12
3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	50	0	14	28	0	0	448	0	0	12
TOTAL EXPENSES	0	1,023	2,263	176	49	0	0	1,193	0	0	692
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-191	-514	-3	31	-1	0	17	0	0	252
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-191	-514	-3	31	-1	0	17	0	0	252
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	10	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-191	-514	-3	21	-1	0	17	0	0	252
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	151	41	0	0	0	0	0	320
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	156	62	0	0	0	0	0	320

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	14	164	0	134	106	2	39	55	758
(II) OTHER	0	8	151	0	0	0	0	28	98	526
2. RENOVATIONS AND ALTERATIONS	57	69	0	86	177	9	30	2	2	1,040
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	138	19	112	114	177	48	56	13	4	1,647
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	72	0	0	136	0	0	0	208
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	88	0	37	0	11	13	234	0	783
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	195	198	499	237	488	310	101	316	159	4,962
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	448
(II) INTERNAL	0	0	17	0	71	0	0	0	0	113
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	29	193	40	277	156	293	17	0	0	1,084
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	151	102	30	0	29	88	0	400
TOTAL OVERHEAD COSTS	29	193	208	379	257	293	46	88	0	2,045
TOTAL EXPENSES	538	454	1,463	715	1,313	1,488	284	852	313	12,816
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-445	-680	560	-147	49	66	161	-214	51	-1,008
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-445	-680	560	-147	49	66	161	-214	51	-1,008
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-344	0	0	0	0	0	-334
NET INCOME (LOSS) FOR THE YEAR	-445	-680	560	197	49	66	161	-214	51	-674
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	887	0	-748	-195	0	0	0	456
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	20	46	0	0	0	0	0	604

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BEVERAGES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	1,037	14	402	23	0	0	0	9	135
2. FEES	0	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	23	0	0	0	0	0	0	0	8
SUBTOTAL - OPERATING REVENUE	0	0	1,060	14	402	23	0	0	0	9	143
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	1,060	14	402	23	0	0	0	9	143
B. COST OF SALES/SERVICES											
1. WAGES	0	0	273	0	127	0	0	0	0	0	59
2. CONTRACTOR FEES	0	0	39	0	1	0	0	0	0	0	0
3. SALARIES	0	0	68	7	0	10	0	0	0	0	24
4. BENEFITS	0	0	44	1	8	1	0	0	0	0	12
5. PRODUCTS/PROVISIONS	0	0	379	7	145	14	0	0	0	0	69
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	206	1	65	0	0	0	0	2	1
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	1,009	16	346	25	0	0	0	2	165
GROSS CONTRIBUTION MARGIN	0	0	51	-2	56	-2	0	0	0	7	-22
C. DIRECT EXPENSES											
1. UTILITIES	0	0	0	0	0	0	0	0	0	0	2
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0	26
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	1	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	24
6. MARKETING AND PROMOTION	0	0	0	0	12	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	13	0	0	0	0	0	6
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	173	0	1	0	0	0	0	0	5
TOTAL DIRECT EXPENSES	0	0	173	0	27	0	0	0	0	0	63

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BEVERAGES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	244	367	208	0	0	0	533	2,972
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	17	0	0	0	0	48
SUBTOTAL - OPERATING REVENUE	0	0	244	367	225	0	0	0	533	3,020
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	244	367	225	0	0	0	533	3,020
B. COST OF SALES/SERVICES										
1. WAGES	0	0	38	0	0	0	0	0	5	502
2. CONTRACTOR FEES	0	0	48	2	0	0	0	0	0	90
3. SALARIES	0	0	0	91	67	0	0	0	55	322
4. BENEFITS	0	0	0	6	9	0	0	0	12	93
5. PRODUCTS/PROVISIONS	0	0	126	192	76	0	0	0	423	1,431
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	5	24	11	0	0	0	8	323
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	217	315	163	0	0	0	503	2,761
GROSS CONTRIBUTION MARGIN	0	0	27	52	62	0	0	0	30	259
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	4	9	0	0	0	0	15
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	26
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	1
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	2	0	0	0	0	26
6. MARKETING AND PROMOTION	0	0	0	0	2	0	0	0	0	14
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	1	20
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	5	0	0	0	0	0	3	8
10. OTHER (TRAVEL, ETC.)	0	0	6	10	13	0	0	0	0	208
TOTAL DIRECT EXPENSES	0	0	11	14	26	0	0	0	4	318

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BEVERAGES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0	3
(II) OTHER	0	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	13	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0	1
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	28
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	13	0	0	0	0	0	0	0	32
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	29	0	0	0	0	0	12
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	29	0	0	0	0	0	12
TOTAL EXPENSES	0	0	186	0	56	0	0	0	0	0	107
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	-135	-2	0	-2	0	0	0	7	-129
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	-135	-2	0	-2	0	0	0	7	-129
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	-135	-2	0	-2	0	0	0	7	-129
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	-3	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	-3	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BEVERAGES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	2	0	0	0	0	5
(II) OTHER	0	0	9	0	0	0	0	0	2	11
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	13
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	2	3	0	0	0	0	6
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	1	0	0	0	0	0	0	1
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	28
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	10	2	5	0	0	0	2	64
E. OVERHEAD COSTS										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	33	0	0	0	0	0	0	33
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	4	11	0	0	0	0	0	56
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	5	0	0	0	0	0	0	5
TOTAL OVERHEAD COSTS	0	0	42	11	0	0	0	0	0	94
TOTAL EXPENSES	0	0	63	27	31	0	0	0	6	476
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	-36	25	31	0	0	0	24	-217
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	-36	25	31	0	0	0	24	-217
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	4	0	0	0	0	0	4
NET INCOME (LOSS) FOR THE YEAR	0	0	-36	21	31	0	0	0	24	-221
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	-257	0	-71	0	0	0	0	-331
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	29	0	0	0	0	0	26

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	0	0	301	0	0	0	0	0	0	0	0
(II) EXTERNAL	4,626	0	3,223	1,598	57	0	0	0	997	0	15
2. FEES	0	4,356	11,274	3,451	2,065	97	22	8,023	0	0	6,225
3. MISCELLANEOUS	0	173	142	72	0	0	0	154	0	0	1,088
SUBTOTAL - OPERATING REVENUE	4,626	4,529	14,940	5,121	2,122	97	22	8,177	997	0	7,328
4. INVESTMENT INCOME	0	0	184	125	0	0	0	0	0	0	2
5. GOVERNMENT FUNDING											
(I) MET	216	272	337	85	0	0	0	246	95	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,842	4,801	15,461	5,331	2,122	97	22	8,423	1,092	0	7,330
B. COST OF SALES/SERVICES											
1. WAGES	0	875	1,393	0	331	0	0	1,124	0	0	1,099
2. CONTRACTOR FEES	0	31	345	1,608	108	1	0	99	0	0	90
3. SALARIES	986	493	1,109	942	152	4	0	1,050	77	0	226
4. BENEFITS	152	264	438	126	73	0	0	312	13	0	191
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	136	313	1,787	233	395	5	0	290	0	0	130
7. COST OF SALES FOR INTERNAL SALES	0	0	301	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	1,274	1,976	5,373	2,909	1,059	10	0	2,875	90	0	1,736
GROSS CONTRIBUTION MARGIN	3,568	2,825	10,088	2,422	1,063	87	22	5,548	1,002	0	5,594
C. DIRECT EXPENSES											
1. UTILITIES	269	626	4,421	412	301	11	0	905	87	0	610
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	0	0	0	0	0	22	0	0	0	0
(II) EXTERNAL	316	0	30	0	0	0	0	0	0	0	0
3. INSURANCE	0	19	46	22	22	1	0	30	0	0	14
4. GARBAGE	0	0	0	11	19	1	0	51	2	0	0
5. GROUNDS COSTS	0	0	0	0	0	1	0	54	3	0	1,386
6. MARKETING AND PROMOTION	0	0	0	1	0	0	0	2	0	0	0
7. PROFESSIONAL FEES	0	0	6	36	0	0	0	0	0	0	3
8. TAXES (IF APPLICABLE)	0	9	99	0	0	0	0	0	0	0	66
9. TELEPHONE (LONG DISTANCE)	7	0	128	3	2	0	0	3	0	0	10
10. OTHER (TRAVEL, ETC.)	175	9	78	16	5	0	0	70	53	0	54
TOTAL DIRECT EXPENSES	767	663	4,808	501	349	14	22	1,115	145	0	2,143

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	4	211	0	0	516
(II) EXTERNAL	0	315	0	154	8,465	13,745	251	13	2,799	36,258
2. FEES	22,147	4,166	11,164	3,876	0	9,647	3,832	4,172	14,969	109,486
3. MISCELLANEOUS	0	0	260	0	158	30	0	296	0	2,373
SUBTOTAL - OPERATING REVENUE	22,147	4,481	11,424	4,030	8,623	23,426	4,294	4,481	17,768	148,633
4. INVESTMENT INCOME	0	3	535	18	0	246	0	0	0	1,113
5. GOVERNMENT FUNDING										
(I) MET	98	420	330	13	0	136	204	155	492	3,099
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	29	0	0	0	29
(IV) MUNICIPAL	0	0	0	0	0	31	0	0	0	31
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	22,245	4,904	12,289	4,061	8,623	23,868	4,498	4,636	18,260	152,905
B. COST OF SALES/SERVICES										
1. WAGES	0	509	1,200	647	1,826	6,889	474	998	1,905	19,270
2. CONTRACTOR FEES	5,228	0	0	58	1	20	98	44	57	7,788
3. SALARIES	2,718	13	1,447	704	662	0	95	362	847	11,887
4. BENEFITS	426	57	266	233	397	717	231	79	480	4,455
5. PRODUCTS/PROVISIONS	0	57	0	0	3	2,749	15	0	263	3,087
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	2,737	284	414	234	2	802	96	0	1,092	8,950
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	4	211	0	0	516
TOTAL COST OF SALES/SERVICES	11,109	920	3,327	1,876	2,891	11,181	1,220	1,483	4,644	55,953
GROSS CONTRIBUTION MARGIN	11,136	3,984	8,962	2,185	5,732	12,687	3,278	3,153	13,616	96,952
C. DIRECT EXPENSES										
1. UTILITIES	2,526	391	1,290	533	1,136	2,093	497	946	2,955	20,009
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	1,234	20	0	0	0	1,276
(II) EXTERNAL	0	0	215	0	0	0	87	0	21	669
3. INSURANCE	162	0	98	0	26	58	24	14	201	737
4. GARBAGE	0	26	36	0	0	0	0	0	201	347
5. GROUNDS COSTS	0	0	65	0	285	129	26	60	3	2,012
6. MARKETING AND PROMOTION	3	0	23	0	2	0	1	0	29	61
7. PROFESSIONAL FEES	33	7	4	0	4	26	0	45	2	166
8. TAXES (IF APPLICABLE)	613	0	0	0	0	1,096	0	0	122	2,005
9. TELEPHONE (LONG DISTANCE)	0	168	39	0	7	11	1	27	65	471
10. OTHER (TRAVEL, ETC.)	62	28	131	3	336	436	6	62	50	1,574
TOTAL DIRECT EXPENSES	3,399	620	1,901	536	3,030	3,869	642	1,154	3,649	29,327

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	465	447	2	620	120	0	0	0	0	0	82
(II) OTHER	0	0	0	0	0	0	0	83	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	551	1,682	0	107	0	0	849	95	0	782
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	51	118	402	13	34	0	0	105	45	0	134
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	2,172	1,440	0	1,390	406	127	0	2,816	428	0	1,949
7. LAND AND SITE SERVICES	0	0	4	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	2,688	2,556	2,090	2,023	667	127	0	3,853	568	0	2,947
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	3,303	0	0	0	0	0	0	0	6
(II) INTERNAL	0	90	237	16	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	25	0	-142	96	0	0	0	0	0	234
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	115	3,540	-126	96	0	0	0	0	0	240
TOTAL EXPENSES	3,455	3,334	10,438	2,398	1,112	141	22	4,968	713	0	5,330
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	113	-509	-350	24	-49	-54	0	580	289	0	264
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	113	-509	-350	24	-49	-54	0	580	289	0	264
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	-5	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	113	-509	-350	24	-44	-54	0	580	289	0	264
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	-301	84	0	0	0	0	0	939
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	-265	40	0	0	0	0	0	939

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	43	98	0	24	69	0	18	792	2,780
(II) OTHER	2	305	561	0	0	0	0	196	441	1,588
2. RENOVATIONS AND ALTERATIONS	278	60	310	556	1,435	2,971	429	171	968	11,244
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	735	124	72	98	631	283	356	267	302	3,770
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	959	0	0	2,437	0	0	0	3,396
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	2,601	2,171	2,295	432	1,314	5,664	1,715	1,473	0	28,393
7. LAND AND SITE SERVICES	95	0	0	0	0	0	0	0	0	99
8. BUILDINGS	0	0	244	0	0	0	0	0	0	244
TOTAL EQUIPMENT AND CAPITAL COSTS	3,711	2,703	4,539	1,086	3,404	11,424	2,500	2,125	2,503	51,514
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	7,672	10,981
(II) INTERNAL	0	0	3	0	35	0	0	0	0	381
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	655	22	122	615	158	631	69	0	0	2,485
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	218	-121	39	0	19	114	0	269
TOTAL OVERHEAD COSTS	655	22	343	494	232	631	88	114	7,672	14,116
TOTAL EXPENSES	7,765	3,345	6,783	2,116	6,666	15,924	3,230	3,393	13,824	94,957
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	3,371	639	2,179	69	-934	-3,237	48	-240	-208	1,995
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	3,371	639	2,179	69	-934	-3,237	48	-240	-208	1,995
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	1,565	-222	-1,198	0	0	0	0	140
NET INCOME (LOSS) FOR THE YEAR	3,371	639	614	291	264	-3,237	48	-240	-208	1,855
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	1,684	0	88	-239	0	0	0	2,255
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	6,112	495	1,150	0	0	0	0	8,471

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	0	0	132	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	3,066	487	0	134	0	0	669	0	0	14
2. FEES	0	0	0	0	0	0	0	48	0	0	0
3. MISCELLANEOUS	0	0	108	0	0	0	0	19	0	0	144
SUBTOTAL - OPERATING REVENUE	0	3,066	727	0	134	0	0	736	0	0	158
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	3,066	727	0	134	0	0	736	0	0	158
B. COST OF SALES/SERVICES											
1. WAGES	0	111	52	0	15	0	0	73	0	0	56
2. CONTRACTOR FEES	0	1,617	0	0	2	0	0	0	0	0	0
3. SALARIES	0	125	104	0	52	0	0	115	0	0	60
4. BENEFITS	0	1	31	0	6	0	0	26	0	0	20
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	100	98	0	69	0	0	294	0	0	2
7. COST OF SALES FOR INTERNAL SALES	0	0	132	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	1,954	417	0	144	0	0	508	0	0	138
GROSS CONTRIBUTION MARGIN	0	1,112	310	0	-10	0	0	228	0	0	20
C. DIRECT EXPENSES											
1. UTILITIES	0	85	0	0	0	0	0	73	0	0	4
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	0	414	0	0	0	0	33	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	19	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	6
6. MARKETING AND PROMOTION	0	3	0	0	2	0	0	0	0	0	4
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	1	0	0	1
10. OTHER (TRAVEL, ETC.)	0	31	0	0	0	0	0	3	0	0	7
TOTAL DIRECT EXPENSES	0	119	414	0	2	0	0	129	0	0	22

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	1,743	0	0	0	1,875
(II) EXTERNAL	4,267	737	1,438	602	-5	2,407	252	360	0	14,428
2. FEES	0	0	335	0	268	0	282	0	0	933
3. MISCELLANEOUS	0	0	50	0	63	0	0	30	0	414
SUBTOTAL - OPERATING REVENUE	4,267	737	1,823	602	326	4,150	534	390	0	17,650
4. INVESTMENT INCOME	36	0	15	0	0	0	0	0	0	51
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,303	737	1,838	602	326	4,150	534	390	0	17,701
B. COST OF SALES/SERVICES										
1. WAGES	0	91	371	0	96	278	51	123	0	1,317
2. CONTRACTOR FEES	1,857	53	0	221	0	169	0	0	0	3,919
3. SALARIES	493	3	178	179	72	0	49	49	0	1,479
4. BENEFITS	54	7	71	23	16	50	10	15	0	330
5. PRODUCTS/PROVISIONS	0	0	629	0	0	709	340	0	0	1,678
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	776	92	73	36	130	29	11	20	0	1,730
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	1,743	0	0	0	1,875
TOTAL COST OF SALES/SERVICES	3,180	246	1,322	459	314	2,978	461	207	0	12,328
GROSS CONTRIBUTION MARGIN	1,123	491	516	143	12	1,172	73	183	0	5,373
C. DIRECT EXPENSES										
1. UTILITIES	7	68	74	4	3	103	0	1	0	422
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	22	0	0	33	9	0	0	511
(II) EXTERNAL	0	0	0	0	0	202	0	0	0	221
3. INSURANCE	4	0	5	0	0	11	0	0	0	20
4. GARBAGE	0	4	1	0	0	0	0	0	0	5
5. GROUNDS COSTS	0	0	7	0	0	0	0	17	0	30
6. MARKETING AND PROMOTION	31	1	29	0	14	44	8	2	0	138
7. PROFESSIONAL FEES	2	0	1	0	2	2	0	1	0	8
8. TAXES (IF APPLICABLE)	2	0	0	0	0	0	0	0	0	2
9. TELEPHONE (LONG DISTANCE)	0	38	14	0	0	1	1	3	0	59
10. OTHER (TRAVEL, ETC.)	22	1	40	8	23	221	5	15	0	376
TOTAL DIRECT EXPENSES	68	112	193	12	42	617	23	39	0	1,792

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	0	2	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	1	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	8	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	1	0	0	0	0	0	19	0	0	8
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	1	10	0	0	0	0	20	0	0	8
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	7	0	0	0	0	0	16
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	7	0	0	0	0	0	16
TOTAL EXPENSES	0	120	424	0	9	0	0	149	0	0	46
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	992	-114	0	-19	0	0	79	0	0	-26
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	992	-114	0	-19	0	0	79	0	0	-26
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	992	-114	0	-19	0	0	79	0	0	-26
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0	17
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	-19	0	0	0	0	0	17

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: CONFERENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	1	1	8	4	93	0	1	0	110
(II) OTHER	0	153	0	0	0	0	0	18	0	172
2. RENOVATIONS AND ALTERATIONS	64	6	8	0	0	0	8	0	0	94
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	28	33	3	0	29	1	2	20	0	144
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	238	0	0	0	238
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	1,216	814	0	0	0	375	0	0	0	2,405
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	17	0	0	0	0	0	0	17
TOTAL EQUIPMENT AND CAPITAL COSTS	1,308	1,007	29	8	33	707	10	39	0	3,180
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	16	29	9	51	8	0	4	0	0	140
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	42	19	0	0	17	2	0	80
TOTAL OVERHEAD COSTS	16	29	51	70	8	0	21	2	0	220
TOTAL EXPENSES	1,392	1,148	273	90	83	1,324	54	80	0	5,192
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-269	-657	243	53	-71	-152	19	103	0	181
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-269	-657	243	53	-71	-152	19	103	0	181
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-269	-657	243	53	-71	-152	19	103	0	181
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	116	0	-104	-257	0	0	0	-228
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	12	0	0	0	0	10

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	0	105	102	0	0	0	0	0	0	0	0
(II) EXTERNAL	737	1,090	0	0	289	0	0	0	0	144	2,372
2. FEES	0	1,268	1,144	325	0	0	0	1,825	0	0	0
3. MISCELLANEOUS	0	111	0	0	0	0	0	93	0	0	8
SUBTOTAL - OPERATING REVENUE	737	2,574	1,246	325	289	0	0	1,918	0	144	2,380
4. INVESTMENT INCOME	0	20	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	737	2,594	1,246	325	289	0	0	1,918	0	144	2,380
B. COST OF SALES/SERVICES											
1. WAGES	0	326	0	0	115	0	0	398	0	0	375
2. CONTRACTOR FEES	0	0	77	0	0	0	0	202	0	25	0
3. SALARIES	196	141	160	64	10	0	0	243	0	0	230
4. BENEFITS	20	87	35	6	17	0	0	109	0	0	38
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	96	34	147	10	8	0	0	106	0	0	69
7. COST OF SALES FOR INTERNAL SALES	0	105	102	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	312	693	521	80	150	0	0	1,058	0	25	712
GROSS CONTRIBUTION MARGIN	425	1,901	725	245	139	0	0	860	0	119	1,668
C. DIRECT EXPENSES											
1. UTILITIES	0	135	0	20	0	0	0	5	0	0	36
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	431	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	17
3. INSURANCE	0	3	0	0	0	0	0	0	0	0	2
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	291	0	0	80	0	0	117	0	0	239
6. MARKETING AND PROMOTION	0	1	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	4	0	0	0	0	0	0	0	0	5
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	3	5	0	1	0	0	36	0	0	48
TOTAL DIRECT EXPENSES	0	868	5	20	81	0	0	158	0	0	347

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	207
(II) EXTERNAL	0	1,608	4,308	106	1,108	2,163	156	0	6,072	20,153
2. FEES	1,390	355	626	209	0	0	129	754	0	8,025
3. MISCELLANEOUS	0	0	0	0	7	212	77	0	501	1,009
SUBTOTAL - OPERATING REVENUE	1,390	1,963	4,934	315	1,115	2,375	362	754	6,573	29,394
4. INVESTMENT INCOME	0	0	496	0	0	-19	0	0	0	497
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	4	0	0	0	0	71	75
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	1,390	1,963	5,430	319	1,115	2,356	362	754	6,644	29,966
B. COST OF SALES/SERVICES										
1. WAGES	0	0	849	0	0	557	3	7	1,654	4,284
2. CONTRACTOR FEES	21	10	97	62	3	454	41	0	2	994
3. SALARIES	312	0	359	101	329	0	75	57	1,313	3,590
4. BENEFITS	45	0	122	8	51	78	2	12	523	1,153
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	1	0	0	1
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	80	201	105	50	3	201	23	0	166	1,299
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	207
TOTAL COST OF SALES/SERVICES	458	211	1,532	221	386	1,290	145	76	3,658	11,528
GROSS CONTRIBUTION MARGIN	932	1,752	3,898	98	729	1,066	217	678	2,986	18,438
C. DIRECT EXPENSES										
1. UTILITIES	37	49	81	4	9	38	4	22	140	580
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	5	24	0	0	0	460
(II) EXTERNAL	0	0	1	0	0	5	8	0	0	31
3. INSURANCE	7	0	13	0	4	1	0	0	5	35
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	164	0	232	0	21	121	423	1,688
6. MARKETING AND PROMOTION	0	0	8	0	0	0	0	0	31	40
7. PROFESSIONAL FEES	3	1	2	0	0	5	0	0	84	95
8. TAXES (IF APPLICABLE)	6	0	0	0	0	0	0	0	0	15
9. TELEPHONE (LONG DISTANCE)	0	0	16	0	1	3	0	0	6	26
10. OTHER (TRAVEL, ETC.)	1	0	71	2	27	18	3	38	19	272
TOTAL DIRECT EXPENSES	54	50	356	6	278	94	36	181	708	3,242

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	325	66	7	68	0	0	0	0	0	0	17
(II) OTHER	0	0	0	0	0	0	0	43	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	230	200	0	3	0	0	567	0	0	30
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	16	21	0	0	0	0	21	0	0	34
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	845
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	325	312	228	68	3	0	0	631	0	0	926
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	5
(II) INTERNAL	0	0	0	12	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	39	442	3	18	0	0	0	0	0	359
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	72	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	111	442	15	18	0	0	0	0	0	364
TOTAL EXPENSES	325	1,291	675	103	102	0	0	789	0	0	1,637
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	100	610	50	142	37	0	0	71	0	119	31
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	100	610	50	142	37	0	0	71	0	119	31
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	100	610	50	142	37	0	0	71	0	119	31
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	-213	2	0	0	0	0	0	175
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	-71	39	0	0	0	0	0	175

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	99	2	45	15	29	32	0	20	345	1,070
(II) OTHER	0	3	77	0	0	0	0	25	0	148
2. RENOVATIONS AND ALTERATIONS	11	0	192	59	0	14	11	0	16	1,333
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	30	11	18	0	3	23	21	62	283	543
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	436	0	0	204	0	0	0	640
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	117	948	0	0	0	0	0	0	0	1,910
7. LAND AND SITE SERVICES	0	0	0	0	126	0	0	0	0	126
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	257	964	768	74	158	273	32	107	644	5,770
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	5
(II) INTERNAL	0	0	0	0	33	0	0	0	575	620
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	317	0	61	20	123	78	16	0	514	1,990
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	1,966	0	350	870	0	211	0	3,397
4. ANCILLARY OVERHEADS	0	0	149	0	0	0	21	0	0	242
TOTAL OVERHEAD COSTS	317	0	2,176	20	506	948	37	211	1,089	6,254
TOTAL EXPENSES	628	1,014	3,300	100	942	1,315	105	499	2,441	15,266
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	304	738	598	-2	-213	-249	112	179	545	3,172
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	304	738	598	-2	-213	-249	112	179	545	3,172
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	360	-5	0	0	0	0	0	355
NET INCOME (LOSS) FOR THE YEAR	304	738	238	3	-213	-249	112	179	545	2,817
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	8,216	0	-26	10	0	0	0	8,164
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	6,317	47	0	0	0	0	0	6,507

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY PRINTING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	1,164	2,016	1,193	0	700	0	0	2,280	0	0	0
(II) EXTERNAL	0	765	192	0	111	0	0	971	0	0	0
2. FEES	0	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	74	0	0	0	0	0	156	0	0	0
SUBTOTAL - OPERATING REVENUE	1,164	2,855	1,385	0	811	0	0	3,407	0	0	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	81	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	47	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	150	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	1,164	3,133	1,385	0	811	0	0	3,407	0	0	0
B. COST OF SALES/SERVICES											
1. WAGES	0	328	26	0	9	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	106	198	0	0	0	0	308	0	0	0
4. BENEFITS	0	82	89	0	2	0	0	43	0	0	0
5. PRODUCTS/PROVISIONS	0	215	-500	0	20	0	0	284	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	65	137	0	0	0	0	93	0	0	0
7. COST OF SALES FOR INTERNAL SALES	1,164	2,016	1,193	0	700	0	0	2,280	0	0	0
TOTAL COST OF SALES/SERVICES	1,164	2,812	1,143	0	731	0	0	3,008	0	0	0
GROSS CONTRIBUTION MARGIN	0	321	242	0	80	0	0	399	0	0	0
C. DIRECT EXPENSES											
1. UTILITIES	0	2	0	0	0	0	0	8	0	0	0
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	68	42	0	0	0	0	83	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	20	0	0	0	0	0	40	0	0	0
7. PROFESSIONAL FEES	0	50	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	1	0	0	0
10. OTHER (TRAVEL, ETC.)	0	28	0	0	2	0	0	14	0	0	0
TOTAL DIRECT EXPENSES	0	168	42	0	2	0	0	146	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PRINTING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	1,332	0	67	0	340	1,150	0	0	10,242
(II) EXTERNAL	0	0	4,977	433	4,699	1,339	626	682	1,418	16,213
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	1	1,411	0	0	0	1,642
SUBTOTAL - OPERATING REVENUE	0	1,332	4,977	500	4,700	3,090	1,776	682	1,418	28,097
4. INVESTMENT INCOME	0	0	0	0	0	-8	2	0	0	-6
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	81
(III) FEDERAL	0	0	0	0	0	0	0	0	0	47
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	150
TOTAL REVENUE	0	1,332	4,977	500	4,700	3,082	1,778	682	1,418	28,369
B. COST OF SALES/SERVICES										
1. WAGES	0	129	2,291	0	1,471	738	58	38	85	5,173
2. CONTRACTOR FEES	0	0	0	8	0	1	12	0	0	21
3. SALARIES	0	1	0	113	186	0	106	102	434	1,554
4. BENEFITS	0	22	0	20	250	163	39	27	95	832
5. PRODUCTS/PROVISIONS	0	153	1,174	0	2,061	0	47	470	610	4,534
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	84	4	257	44	0	10	694
7. COST OF SALES FOR INTERNAL SALES	0	1,332	0	67	0	340	1,150	0	0	10,242
TOTAL COST OF SALES/SERVICES	0	1,637	3,465	292	3,972	1,499	1,456	637	1,234	23,050
GROSS CONTRIBUTION MARGIN	0	-305	1,512	208	728	1,583	322	45	184	5,319
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	3	49	11	0	0	0	73
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	52	61	0	0	0	306
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	1	1	0	0	0	2
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	2	0	2
6. MARKETING AND PROMOTION	0	0	19	0	34	2	39	0	3	157
7. PROFESSIONAL FEES	0	0	118	0	2	4	0	0	0	174
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	2	52	0	7	4	2	0	11	79
10. OTHER (TRAVEL, ETC.)	0	3	403	21	52	60	8	30	1	622
TOTAL DIRECT EXPENSES	0	5	592	24	197	143	49	32	15	1,415

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PRINTING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	15	2	0	2	0	0	0	0	0	0
(II) OTHER	0	0	9	0	0	0	0	31	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	115	0	0	0	0	16	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	150	0	0	29	0	0	102	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	10	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	175	126	0	31	0	0	149	0	0	0
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	22	0	0	67	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	22	0	0	67	0	0	0	0	0	0
TOTAL EXPENSES	0	365	168	0	100	0	0	295	0	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-44	74	0	-20	0	0	104	0	0	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-44	74	0	-20	0	0	104	0	0	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-44	74	0	-20	0	0	104	0	0	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	24	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	4	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: PRINTING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	305	72	0	102	319	134	0	17	968
(II) OTHER	0	0	57	0	0	0	0	1	0	98
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	52	6	2	0	3	194
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	456	0	104	748	521	301	-1	24	2,434
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	354	0	0	21	0	0	0	385
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	761	483	104	902	867	437	0	44	4,079
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	3	0	0	0	0	3
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	41	95	93	0	0	0	318
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	25	0	0	0	0	25
TOTAL OVERHEAD COSTS	0	0	0	41	123	93	0	0	0	346
TOTAL EXPENSES	0	766	1,075	169	1,222	1,103	486	32	59	5,840
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-1,071	437	39	-494	480	-164	13	125	-521
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	-164	0	0	-164
NET INCOME (LOSS) BEFORE RESERVES	0	-1,071	437	39	-494	480	0	13	125	-357
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-1,071	437	39	-494	480	0	13	125	-357
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	-431	254	0	0	0	-153
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	241	0	0	0	0	0	245

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCTS											
(I) INTERNAL	0	235	32	0	0	0	0	0	0	0	0
(II) EXTERNAL	366	858	3,308	47	25	314	0	534	0	0	64
2. FEES	71	0	1,013	0	0	0	0	0	0	0	363
3. MISCELLANEOUS	0	0	428	0	0	0	0	0	0	0	436
SUBTOTAL - OPERATING REVENUE	437	1,093	4,781	47	25	314	0	534	0	0	863
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	4
5. GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	491	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	437	1,093	5,272	47	25	314	0	534	0	0	867
B. COST OF SALES/SERVICES											
1. WAGES	0	0	481	0	6	0	0	20	0	0	226
2. CONTRACTOR FEES	0	118	257	0	0	1	0	13	0	0	0
3. SALARIES	242	0	1,085	0	0	106	0	0	0	0	47
4. BENEFITS	38	0	295	0	1	18	0	1	0	0	43
5. PRODUCTS/PROVISIONS	0	0	497	24	0	7	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	23	9	386	2	0	16	0	4	0	0	9
7. COST OF SALES FOR INTERNAL SALES	0	235	32	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	303	362	3,033	26	7	148	0	38	0	0	325
GROSS CONTRIBUTION MARGIN	134	731	2,239	21	18	166	0	496	0	0	542
C. DIRECT EXPENSES											
1. UTILITIES	0	209	33	4	0	45	0	41	0	0	5
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	0	18	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	14	0	0	0	0	0	0	0	0
3. INSURANCE	0	3	0	0	0	5	0	5	0	0	2
4. GARBAGE	0	0	0	0	0	1	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	1	0	2	0	0	225
6. MARKETING AND PROMOTION	7	0	0	0	0	7	0	0	0	0	0
7. PROFESSIONAL FEES	0	6	159	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	152	7	0	0	0	0	36	0	0	28
9. TELEPHONE (LONG DISTANCE)	1	0	2	0	0	2	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	197	0	0	46	0	0	0	0	27
TOTAL DIRECT EXPENSES	8	370	430	4	0	107	0	84	0	0	287

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	267
(II) EXTERNAL	1,937	494	16,518	346	1,953	10,456	0	494	7,799	45,513
2. FEES	2,799	0	4,819	120	0	7,061	0	0	0	16,246
3. MISCELLANEOUS	784	0	1,696	0	3,846	229	0	0	0	7,419
SUBTOTAL - OPERATING REVENUE	5,520	494	23,033	466	5,799	17,746	0	494	7,799	69,445
4. INVESTMENT INCOME	0	0	104	0	0	359	0	0	0	467
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	1	0	0	0	0	0	1
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	83	0	0	64	0	0	0	638
(III) FEDERAL	0	0	471	0	0	141	0	0	0	612
(IV) MUNICIPAL	0	0	0	0	0	11	0	0	0	11
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	118	0	109	0	0	1,212	0	0	0	1,439
TOTAL REVENUE	5,638	494	23,800	467	5,799	19,533	0	494	7,799	72,613
B. COST OF SALES/SERVICES										
1. WAGES	0	144	5,973	0	221	6,301	0	0	55	13,427
2. CONTRACTOR FEES	0	0	458	32	0	116	0	0	24	1,019
3. SALARIES	2,041	0	2,563	99	1,319	0	0	48	842	8,392
4. BENEFITS	286	34	413	19	90	866	0	9	184	2,297
5. PRODUCTS/PROVISIONS	0	0	7,649	0	0	7,010	0	0	79	15,266
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	3,985	139	2,777	236	535	1,431	0	0	880	10,432
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	267
TOTAL COST OF SALES/SERVICES	6,312	317	19,833	386	2,165	15,724	0	57	2,064	51,100
GROSS CONTRIBUTION MARGIN	-674	177	3,967	81	3,634	3,809	0	437	5,735	21,513
C. DIRECT EXPENSES										
1. UTILITIES	0	0	486	9	610	191	0	22	1,570	3,225
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	54	0	629	55	0	0	154	910
(II) EXTERNAL	0	0	325	0	0	0	0	0	0	339
3. INSURANCE	0	0	64	0	14	33	0	0	10	136
4. GARBAGE	0	0	24	0	0	0	0	0	0	25
5. GROUNDS COSTS	0	0	0	0	106	49	0	14	0	397
6. MARKETING AND PROMOTION	0	0	928	0	7	1,226	0	0	0	2,175
7. PROFESSIONAL FEES	0	0	1,148	0	2	278	0	26	1	1,620
8. TAXES (IF APPLICABLE)	0	-4	0	6	465	0	0	101	0	791
9. TELEPHONE (LONG DISTANCE)	0	7	280	0	2	325	0	0	1	620
10. OTHER (TRAVEL, ETC.)	51	0	245	11	99	1,143	0	0	40	1,859
TOTAL DIRECT EXPENSES	51	3	3,554	26	1,934	3,300	0	163	1,776	12,097

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	0	13	0	0	0	0	0	0	0	2
(II) OTHER	0	57	0	0	0	0	0	7	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	2,098	0	0	0	0	0	0	0	65
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	148	0	0	32	0	0	0	0	12
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	7	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	356	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	2	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	420	2,261	0	0	32	0	7	0	0	79
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	272	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	1,126	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	-442	0	0	0	0	0	0	0	36
3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	956	0	0	0	0	0	0	0	36
TOTAL EXPENSES	8	790	3,647	4	0	139	0	91	0	0	402
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	126	-59	-1,408	17	18	27	0	405	0	0	140
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	126	-59	-1,408	17	18	27	0	405	0	0	140
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	126	-59	-1,408	17	18	27	0	405	0	0	140
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	44	8	0	0	0	0	0	155
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	51	26	0	0	0	0	0	155

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	QUEE (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	22	120	0	40	187	0	0	138	522
(II) OTHER	0	0	459	0	0	0	0	114	0	637
2. RENOVATIONS AND ALTERATIONS	0	0	160	0	570	24	0	35	99	3,051
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	8	163	0	276	422	0	0	171	1,232
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	1,169	0	0	3,318	0	0	0	4,494
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	687	605	0	0	0	1,648
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	2
8. BUILDINGS	0	0	0	0	0	0	0	199	0	199
TOTAL EQUIPMENT AND CAPITAL COSTS	0	30	2,071	0	1,573	4,556	0	348	408	11,785
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	285	0	0	0	0	0	1,281	1,838
(II) INTERNAL	0	0	330	0	3	0	0	0	542	2,001
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	127	72	30	93	108	0	0	0	24
3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	300	0	0	300
4. ANCILLARY OVERHEADS	0	0	23	0	0	0	0	0	0	23
TOTAL OVERHEAD COSTS	0	127	710	30	96	108	300	0	1,823	4,186
TOTAL EXPENSES	51	160	6,335	56	3,603	7,964	300	511	4,007	28,068
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-725	17	-2,368	25	31	-4,155	-300	-74	1,728	-6,555
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-725	17	-2,368	25	31	-4,155	-300	-74	1,728	-6,555
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	30	125	0	0	0	0	155
NET INCOME (LOSS) FOR THE YEAR	-725	17	-2,368	-5	-94	-4,155	-300	-74	1,728	-6,710
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	1,710	0	47	-8,681	0	0	0	-6,717
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	840	60	551	0	0	0	0	1,683

STATEMENT OF INCOME (LOSS) BY AFFILIATED AND FEDERATED COLLEGES AND UNIVERSITIES

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	95	0	0	296	0	56	0
(II) EXTERNAL	0	209	0	771	111	165	1,087	778	2,115	0
2. FEES	358	488	145	369	681	265	2,207	2,553	4,013	561
3. MISCELLANEOUS	0	4	0	2,101	109	0	31	0	133	0
SUBTOTAL - OPERATING REVENUE	358	701	145	3,336	901	430	3,621	3,331	6,317	561
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	188	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	33	0	0	19	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	35	177	0	0
TOTAL REVENUE	358	701	145	3,369	901	430	3,675	3,508	6,505	561
B. COST OF SALES/SERVICES										
1. WAGES	63	120	56	0	128	284	596	918	1,359	0
2. CONTRACTOR FEES	3	0	2	0	414	0	90	1,155	0	151
3. SALARIES	29	74	0	1,109	0	41	385	0	85	0
4. BENEFITS	17	33	9	169	28	54	157	153	259	0
5. PRODUCTS/PROVISIONS	9	0	0	494	0	121	585	0	830	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	36	18	76	911	77	46	87	83	347	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	95	0	0	296	0	56	0
TOTAL COST OF SALES/SERVICES	157	245	143	2,778	647	546	2,196	2,309	2,936	151
GROSS CONTRIBUTION MARGIN	201	456	2	591	254	-116	1,479	1,199	3,569	410
C. DIRECT EXPENSES										
1. UTILITIES	44	60	18	40	92	0	2	276	489	0
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	8	9	0	7	0	0	0	29	27	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	2	0	0	12	0	0	28	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	2	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	10	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	1	0	16	0	0	3	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	65	0	0	3	9	150	0
TOTAL DIRECT EXPENSES	54	70	18	150	92	0	38	314	666	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCTS									
(I) INTERNAL	26	0	44	0	3	0	0	0	520
(II) EXTERNAL	234	116	1,631	65	49	220	284	32	7,867
2. FEES	646	935	16	802	820	1,468	2,203	0	18,530
3. MISCELLANEOUS	0	0	0	0	9	88	58	0	2,533
SUBTOTAL - OPERATING REVENUE	906	1,051	1,691	867	881	1,776	2,545	32	29,450
4. INVESTMENT INCOME	0	0	0	2	41	0	0	0	43
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	188
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	52
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	35	143	2	5	0	0	3	400
TOTAL REVENUE	906	1,086	1,834	871	927	1,776	2,545	35	30,133
B. COST OF SALES/SERVICES									
1. WAGES	166	209	16	48	204	0	599	13	4,779
2. CONTRACTOR FEES	0	403	706	359	375	243	918	0	4,819
3. SALARIES	188	0	216	143	111	228	0	0	2,609
4. BENEFITS	47	33	29	24	45	17	65	0	1,139
5. PRODUCTS/PROVISIONS	156	8	25	0	6	52	106	23	2,415
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	32	75	45	11	16	0	91	2	1,953
7. COST OF SALES FOR INTERNAL SALES	26	0	44	0	3	0	0	0	520
TOTAL COST OF SALES/SERVICES	615	728	1,081	585	760	540	1,779	38	18,234
GROSS CONTRIBUTION MARGIN	291	358	753	286	167	1,236	766	-3	11,899
C. DIRECT EXPENSES									
1. UTILITIES	56	66	154	93	46	116	158	0	1,710
2. RENTAL OR SPACE COST									
(I) INTERNAL	0	0	0	0	0	50	0	0	50
(II) EXTERNAL	0	0	0	0	0	0	0	0	0
3. INSURANCE	4	16	0	5	12	15	7	0	139
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	13	0	1	0	3	0	0	0	17
6. MARKETING AND PROMOTION	7	15	0	6	0	1	0	0	71
7. PROFESSIONAL FEES	0	0	0	5	1	7	0	1	16
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	10
9. TELEPHONE (LONG DISTANCE)	2	14	0	1	0	0	0	0	37
10. OTHER (TRAVEL, ETC.)	1	0	47	11	6	14	7	0	313
TOTAL DIRECT EXPENSES	83	111	202	121	68	203	172	1	2,363

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	HUNTINGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	13	0	0	14	0	9	14	24	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	44	148	0	58	29	0	0	324	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	18	0	575	0	0	62	85	75	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	38	0	23	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	35	65	22	0	0	0	0	0	2,241	0
7. LAND AND SITE SERVICES	0	6	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	79	250	22	633	43	0	109	423	2,363	0
E. OVERHEAD COSTS										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	931	166	425	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION	44	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	27	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	44	27	0	0	0	0	931	166	425	0
TOTAL EXPENSES	177	347	40	783	135	0	1,078	903	3,454	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	24	109	-38	-192	119	-116	401	296	115	410
F. LESS: SUBSIDIES RECEIVED	0	0	0	-192	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	24	109	-38	0	119	-116	401	296	115	410
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	25	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-1	109	-38	0	119	-116	401	296	115	410
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE									
(I) FURNITURE AND EQUIPMENT	14	43	122	0	0	131	21	0	405
(II) OTHER	12	0	0	0	0	424	0	0	436
2. RENOVATIONS AND ALTERATIONS	8	0	9	0	12	0	31	0	663
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	30	0	55	0	0	0	0	0	900
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	69	0	0	130
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	41	0	0	7	0	0	358	0	2,769
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	6
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	105	43	186	7	12	624	410	0	5,309
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	5	138	0	-10	0	0	142	0	1,797
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	98	0	0	168	0	0	0	0	310
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	27
TOTAL OVERHEAD COSTS	103	138	0	158	0	0	142	0	2,134
TOTAL EXPENSES	291	292	388	286	80	827	724	1	9,806
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	66	365	0	87	409	42	-4	2,093
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	-192
NET INCOME (LOSS) BEFORE RESERVES	0	66	365	0	87	409	42	-4	2,285
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	25
NET INCOME (LOSS) FOR THE YEAR	0	66	365	0	87	409	42	-4	2,260
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: BOOKSTORES AND BEVERAGES

	BOOKSTORES				BEVERAGES				
	SAINT PAUL (1)	KING'S & ST. PETER'S (2)	DOMINICAIN (3)	TOTAL (4)	SAINT AUGUSTINE'S (5)	SAINT MICHAEL'S (6)	VICTORIA (7)	KING'S & ST. PETER'S (8)	TOTAL (9)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCTS									
(I) INTERNAL	35	0	0	35	0	0	4	0	4
(II) EXTERNAL	427	0	20	447	0	12	55	16	83
2. FEES	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	11	0	11	0	0	0	0	0
SUBTOTAL - OPERATING REVENUE	462	11	20	493	0	12	59	16	87
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	3	3	0	0	0	0	0
TOTAL REVENUE	462	11	23	496	0	12	59	16	87
B. COST OF SALES/SERVICES									
1. WAGES	0	0	13	13	0	6	0	6	12
2. CONTRACTOR FEES	0	0	0	0	0	0	0	775	775
3. SALARIES	118	0	0	118	0	4	0	0	4
4. BENEFITS	20	0	0	20	0	1	0	0	1
5. PRODUCTS/PROVISIONS	307	16	23	346	0	6	23	6	35
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	4	0	2	6	8	3	0	1	12
7. COST OF SALES FOR INTERNAL SALES	35	0	0	35	0	0	4	0	4
TOTAL COST OF SALES/SERVICES	484	16	38	538	8	20	27	788	843
GROSS CONTRIBUTION MARGIN	-22	-5	-15	-42	-8	-8	32	-772	-756
C. DIRECT EXPENSES									
1. UTILITIES	1	0	0	1	0	0	0	22	22
2. RENTAL OR SPACE COST									
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	1	0	0	1	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	1	1	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	2	0	0	2	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	1	0	0	1	0	0	0	0	0
TOTAL DIRECT EXPENSES	5	0	1	6	0	0	0	22	22

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

PAGE 2 OF 2

TYPE OF ANCILLARIES: BOOKSTORES AND BEVERAGES

	BOOKSTORES				BEVERAGES				
	SAINT PAUL (1)	KING'S & ST. PETER'S (2)	DOMINICAIN (3)	TOTAL (4)	SAINT AUGUSTINE'S (5)	SAINT MICHAEL'S (6)	VICTORIA (7)	KING'S & ST. PETER'S (8)	TOTAL (9)
D EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE									
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	8	0	0	8	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	8	0	0	8	0	0	0	0	0
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	1	1
3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	1	1
TOTAL EXPENSES	13	0	1	14	0	0	0	23	23
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-35	-5	-16	-56	-8	-8	32	-795	-779
F LESS: SUBSIDIES RECEIVED	-35	0	0	-35	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-5	-16	-21	-8	-8	32	-795	-779
G ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-5	-16	-21	-8	-8	32	-795	-779
H ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0
I ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: RETAIL AND PRINTING

	RETAIL	PRINTING						
	RENISON (11)	SUDBURY (12)	SAINT PAUL (13)	SAINT MICHAEL'S (14)	BRESCIA (15)	KING'S & ST. PETER'S (16)	DOMINICAIN (17)	TOTAL (18)
A. REVENUE								
1. SALES OF SERVICES AND PRODUCTS								
(I) INTERNAL	0	0	60	48	0	0	0	108
(II) EXTERNAL	10	12	105	2	13	7	12	151
2. FEES	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATING REVENUE	10	12	165	50	13	7	12	259
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING								
(I) MET	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0
TOTAL REVENUE	10	12	165	50	13	7	12	259
B. COST OF SALES/SERVICES								
1. WAGES	0	0	0	25	0	0	0	25
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0
3. SALARIES	0	0	64	0	0	0	0	64
4. BENEFITS	0	0	11	2	0	0	0	13
5. PRODUCTS/PROVISIONS	0	0	12	12	6	0	0	30
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	10	0	0	0	0	10
7. COST OF SALES FOR INTERNAL SALES	0	0	60	48	0	0	0	108
TOTAL COST OF SALES/SERVICES	0	0	157	87	6	0	0	250
GROSS CONTRIBUTION MARGIN	10	12	8	-37	7	7	12	9
C. DIRECT EXPENSES								
1. UTILITIES	0	0	1	0	0	0	0	1
2. RENTAL OR SPACE COST								
(I) INTERNAL	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	1	0	0	0	0	1

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: RETAIL AND PRINTING

	RETAIL	PRINTING						
	RENISON (11)	SUDBURY (12)	SAINT PAUL (13)	SAINT MICHAEL'S (14)	BRESCIA (15)	KING'S & ST. PETER'S (16)	DOMINICAIN (17)	TOTAL (18)
D EQUIPMENT AND CAPITAL COSTS:								
1 MAINTENANCE								
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	18	2	0	0	0	20
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	18	2	0	0	0	20
E. OVERHEAD COSTS:								
1 FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0
2 CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	16	0	0	0	16
3 CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0
4 ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	16	0	0	0	16
TOTAL EXPENSES	0	0	1[illegible]	18	0	0	0	37
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	10	12	-11	-55	7	7	12	-28
F. LESS: SUBSIDIES RECEIVED	0	0	-11	0	0	0	0	-11
NET INCOME (LOSS) BEFORE RESERVES	10	12	0	-55	7	7	12	-17
G ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	10	12	0	-55	7	7	12	-17
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	0	154	0	52	0
(II) EXTERNAL	0	0	0	0	111	33	323	309	787	0
2. FEES	0	0	0	0	0	166	860	1,115	1,307	0
3. MISCELLANEOUS	0	0	0	0	0	0	2	0	0	0
SUBTOTAL - OPERATING REVENUE	0	0	0	0	111	199	1,339	1,424	2,146	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	111	199	1,339	1,424	2,146	0
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	126	372	100	752	0
2. CONTRACTOR FEES	0	0	0	0	414	0	75	1,155	0	151
3. SALARIES	0	0	0	0	0	41	103	0	85	0
4. BENEFITS	0	0	0	0	0	32	100	13	162	0
5. PRODUCTS/PROVISIONS	0	0	0	0	0	108	453	0	807	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	19	48	31	174	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	154	0	52	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	414	326	1,305	1,299	2,032	151
GROSS CONTRIBUTION MARGIN	0	0	0	0	-303	-127	34	125	114	-151
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	2	33	76	0
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	4	3	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	2	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	1	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	3	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	0	0	8	37	79	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCTS									
(I) INTERNAL	26	0	0	0	3	0	0	0	235
(II) EXTERNAL	87	8	716	0	24	210	56	0	2,664
2. FEES	317	0	0	0	332	0	751	0	4,848
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	2
SUBTOTAL - OPERATING REVENUE	430	8	716	0	359	210	807	0	7,749
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	23	0	0	0	0	0	23
TOTAL REVENUE	430	8	739	0	359	210	807	0	7,772
B. COST OF SALES/SERVICES									
1. WAGES	148	0	0	0	0	0	174	0	1,672
2. CONTRACTOR FEES	0	0	605	0	361	216	0	0	2,977
3. SALARIES	50	0	0	0	0	0	0	0	279
4. BENEFITS	25	0	0	0	0	0	29	0	361
5. PRODUCTS/PROVISIONS	150	0	0	0	0	0	71	0	1,589
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	12	0	0	0	0	0	9	0	293
7. COST OF SALES FOR INTERNAL SALES	26	0	0	0	3	0	0	0	235
TOTAL COST OF SALES/SERVICES	411	0	605	0	364	216	283	0	7,406
GROSS CONTRIBUTION MARGIN	19	8	134	0	-5	-6	524	0	366
C. DIRECT EXPENSES									
1. UTILITIES	0	0	39	0	0	0	41	0	191
2. RENTAL OR SPACE COST									
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	7
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	2
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	1
10. OTHER (TRAVEL, ETC.)	0	0	3	0	0	0	0	0	6
TOTAL DIRECT EXPENSES	0	0	42	0	0	0	41	0	207

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	HUNTINGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	7	12	22	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	62	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	30	26	21	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	37	100	43	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	155	71	39	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	155	71	39	0
TOTAL EXPENSES	0	0	0	0	0	0	200	208	161	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	-303	-127	-166	-83	-47	-151
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	-303	-127	-166	-83	-47	-151
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	-303	-127	-166	-83	-47	-151
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: FOOD

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE									
(I) FURNITURE AND EQUIPMENT	7	0	12	0	0	0	17	0	77
(II) OTHER	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	3	0	0	0	0	0	65
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	5	0	12	0	0	0	0	0	94
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	12	0	27	0	0	0	17	0	236
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	72	0	337
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	7	0	0	0	0	0	0	0	7
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	7	0	0	0	0	0	72	0	344
TOTAL EXPENSES	19	0	69	0	0	0	130	0	787
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	8	65	0	-5	-6	394	0	-421
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	8	65	0	-5	-6	394	0	-421
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	8	65	0	-5	-6	394	0	-421
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	HUNTINGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	0	68	0	0	0
(II) EXTERNAL	0	0	0	1	0	59	0	134	0	0
2. FEES	348	467	143	369	681	99	595	1,438	2,706	561
3. MISCELLANEOUS	0	0	0	4	0	0	8	0	133	0
SUBTOTAL - OPERATING REVENUE	348	467	143	374	681	158	671	1,572	2,839	561
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	188	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	348	467	143	374	681	158	671	1,572	3,027	561
B. COST OF SALES/SERVICES										
1. WAGES	63	120	56	0	128	139	0	546	607	0
2. CONTRACTOR FEES	3	0	2	0	0	0	0	0	0	0
3. SALARIES	29	74	0	48	0	0	124	0	0	0
4. BENEFITS	17	33	9	6	28	22	10	93	97	0
5. PRODUCTS/PROVISIONS	0	0	0	175	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	36	18	76	76	77	19	23	29	173	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	68	0	0	0
TOTAL COST OF SALES/SERVICES	148	245	143	305	233	180	225	668	877	0
GROSS CONTRIBUTION MARGIN	200	222	0	69	448	-22	446	904	2,150	561
C. DIRECT EXPENSES										
1. UTILITIES	44	60	18	31	92	0	0	218	413	0
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	8	9	0	7	0	0	0	17	24	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	2	0	0	0	0	0	3	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	10	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	1	0	1	0	0	2	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	9	150	0
TOTAL DIRECT EXPENSES	54	70	18	49	92	0	5	244	587	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCTS									
(I) INTERNAL	0	0	0	0	0	0	0	0	68
(II) EXTERNAL	0	4	743	0	0	0	0	0	941
2. FEES	323	935	14	802	461	1,151	1,452	0	12,545
3. MISCELLANEOUS	0	0	0	0	7	0	7	0	159
SUBTOTAL - OPERATING REVENUE	323	939	757	802	468	1,151	1,459	0	13,713
4. INVESTMENT INCOME	0	0	0	2	41	0	0	0	43
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	188
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	35	0	2	5	0	0	0	42
TOTAL REVENUE	323	974	757	806	514	1,151	1,459	0	13,986
B. COST OF SALES/SERVICES									
1. WAGES	8	209	0	48	198	0	406	0	2,528
2. CONTRACTOR FEES	0	403	83	332	4	0	46	0	873
3. SALARIES	131	0	123	143	111	227	0	0	1,010
4. BENEFITS	20	33	15	24	44	17	36	0	504
5. PRODUCTS/PROVISIONS	0	8	0	0	0	0	13	0	196
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	18	75	26	11	16	0	74	0	747
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	68
TOTAL COST OF SALES/SERVICES	177	728	247	558	373	244	575	0	5,926
GROSS CONTRIBUTION MARGIN	146	246	510	248	141	907	884	0	8,060
C. DIRECT EXPENSES									
1. UTILITIES	56	66	111	93	46	116	91	0	1,455
2. RENTAL OR SPACE COST									
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0
3. INSURANCE	4	16	0	5	12	15	7	0	124
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	6	0	0	0	3	0	0	0	9
6. MARKETING AND PROMOTION	7	15	0	6	0	0	0	0	33
7. PROFESSIONAL FEES	0	0	0	5	1	7	0	0	13
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	10
9. TELEPHONE (LONG DISTANCE)	2	14	0	1	0	0	0	0	21
10. OTHER (TRAVEL, ETC.)	1	0	19	11	6	14	7	0	217
TOTAL DIRECT EXPENSES	76	111	130	121	68	152	105	0	1,882

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	13	0	0	14	0	2	2	2	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	42	148	0	58	29	0	0	176	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	18	0	500	0	0	12	35	54	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	10	0	23	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	35	65	22	0	0	0	0	0	2,241	0
7. LAND AND SITE SERVICES	0	6	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	77	250	22	558	43	0	24	213	2,320	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	401	79	386	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	45	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	27	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	45	27	0	0	0	0	401	79	386	0
TOTAL EXPENSES	176	347	40	607	135	0	430	536	3,293	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	24	-125	-40	-538	313	-22	16	368	-1,143	561
F. LESS: SUBSIDIES RECEIVED	0	0	0	-538	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	24	-125	-40	0	313	-22	16	368	-1,143	561
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	25	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-1	-125	-40	0	313	-22	16	368	-1,143	561
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE									
(I) FURNITURE AND EQUIPMENT	7	43	109	0	0	131	3	0	326
(II) OTHER	12	0	0	0	0	400	0	0	412
2. RENOVATIONS AND ALTERATIONS	8	0	6	0	12	0	31	0	510
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	25	0	36	0	0	0	0	0	680
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	69	0	0	102
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	41	0	0	7	0	0	358	0	2,769
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	6
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	93	43	151	7	12	600	392	0	4,805
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	5	138	0	-10	0	0	65	0	1,064
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	-28	0	0	130	0	0	0	0	147
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	27
TOTAL OVERHEAD COSTS	-23	138	0	120	0	0	65	0	1,238
TOTAL EXPENSES	146	292	281	248	80	752	562	0	7,925
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-46	229	0	61	155	322	0	135
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	-538
NET INCOME (LOSS) BEFORE RESERVES	0	-46	229	0	61	155	322	0	673
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	25
NET INCOME (LOSS) FOR THE YEAR	0	-46	229	0	61	155	322	0	648
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	73	170	292	1,055	0
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATING REVENUE	0	0	0	0	0	73	170	292	1,055	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	73	170	292	1,055	0
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	19	27	272	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	15	0	0	0
3. SALARIES	0	0	0	0	0	0	64	0	0	0
4. BENEFITS	0	0	0	0	0	0	12	47	0	0
5. PRODUCTS/PROVISIONS	0	0	0	0	0	13	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	4	23	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	0	32	122	342	0	0
GROSS CONTRIBUTION MARGIN	0	0	0	0	0	41	48	-50	1,055	0
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	25	0	0
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	8	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	0	0	0	33	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCTS									
(I) INTERNAL	0	0	44	0	0	0	0	0	44
(II) EXTERNAL	107	56	90	52	12	0	124	0	2,031
2. FEES	0	0	0	0	0	115	0	0	115
3. MISCELLANEOUS	0	0	0	0	0	0	34	0	34
SUBTOTAL - OPERATING REVENUE	107	56	134	52	12	115	158	0	2,224
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	107	56	134	52	12	115	158	0	2,224
B. COST OF SALES/SERVICES									
1. WAGES	6	0	14	0	1	0	6	0	345
2. CONTRACTOR FEES	0	0	3	27	10	0	56	0	111
3. SALARIES	0	0	3	0	0	1	0	0	68
4. BENEFITS	1	0	2	0	0	0	0	0	62
5. PRODUCTS/PROVISIONS	0	0	25	0	0	52	0	0	90
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	4	0	0	0	6	0	37
7. COST OF SALES FOR INTERNAL SALES	0	0	44	0	0	0	0	0	44
TOTAL COST OF SALES/SERVICES	7	0	95	27	11	53	68	0	757
GROSS CONTRIBUTION MARGIN	100	56	39	25	1	62	90	0	1,467
C. DIRECT EXPENSES									
1. UTILITIES	0	0	2	0	0	0	4	0	31
2. RENTAL OR SPACE COST									
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	8
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	1	0	0	1
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	1	0	0	0	0	0	1
TOTAL DIRECT EXPENSES	0	0	3	0	0	1	4	0	41

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	86	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	4	17	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	4	103	0	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	180	16	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	180	16	0	0
TOTAL EXPENSES	0	0	0	0	0	0	184	152	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	0	41	-136	-202	1,055	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	0	41	-136	-202	1,055	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	0	41	-136	-202	1,055	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE									
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	1	0	1
(II) OTHER	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	86
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	4	0	0	0	0	0	25
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	4	0	0	0	1	0	112
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	6	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	196
3. CONTRIBUTION TO UNIVERSITY'S OPTG BUDGET - INTERNAL COST ALLOCATION	100	0	0	25	0	0	0	0	125
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	100	0	0	25	0	0	0	0	321
TOTAL EXPENSES	100	0	7	25	0	1	5	0	474
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	56	32	0	1	61	85	0	993
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	56	32	0	1	61	85	0	993
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	56	32	0	1	61	85	0	993
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	HUNTINGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	0	26	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	327	28	218	0
2. FEES	10	21	2	0	0	0	75	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATING REVENUE	10	21	2	0	0	0	428	28	218	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	10	21	2	0	0	0	428	28	218	0
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	76	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	0	0	0	0	0	0	0	0	0
4. BENEFITS	0	0	0	0	0	0	10	0	0	0
5. PRODUCTS/PROVISIONS	9	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	6	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	26	0	0	0
TOTAL COST OF SALES/SERVICES	9	0	0	0	0	0	118	0	0	0
GROSS CONTRIBUTION MARGIN	1	21	2	0	0	0	310	28	218	0
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	0	0	0
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCTS									
(I) INTERNAL	0	0	0	0	0	0	0	0	26
(II) EXTERNAL	6	38	63	10	0	0	81	0	771
2. FEES	6	0	0	0	27	192	0	0	333
3. MISCELLANEOUS	0	0	0	)	2	69	0	0	71
SUBTOTAL - OPERATING REVENUE	12	38	63	)	29	261	81	0	1,201
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	12	38	63	10	29	261	81	0	1,201
B. COST OF SALES/SERVICES									
1. WAGES	1	0	0	0	5	0	7	0	89
2. CONTRACTOR FEES	0	0	6	0	0	27	41	0	74
3. SALARIES	0	0	4	0	0	0	0	0	4
4. BENEFITS	0	0	1	0	1	0	0	0	12
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	9
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	1	0	7
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	26
TOTAL COST OF SALES/SERVICES	1	0	11	0	6	27	49	0	221
GROSS CONTRIBUTION MARGIN	11	38	52	10	23	234	32	0	980
C. DIRECT EXPENSES									
1. UTILITIES	0	0	2	0	0	0	0	0	2
2. RENTAL OR SPACE COST									
(I) INTERNAL	0	0	0	0	0	50	0	0	50
(II) EXTERNAL	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	7	0	1	0	0	0	0	0	8
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	7	0	3	0	0	50	0	0	60

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	2	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	4	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	18	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	2	0	0	0	0	0	22	0	0	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	130	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	-1	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	-1	0	0	0	0	0	130	0	0	0
TOTAL EXPENSES	1	0	0	0	0	0	152	0	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	21	2	0	0	0	158	28	218	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	21	2	0	0	0	158	28	218	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	21	2	0	0	0	158	28	218	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE									
(I) FURNITURE AND EQUIPMENT	0	0	1	0	0	0	0	0	1
(II) OTHER	0	0	0	0	0	24	0	0	24
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	2
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	1	0	0	0	0	0	5
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	18
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	2	0	0	24	0	0	50
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	4	0	134
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	4	0	0	10	0	0	0	0	13
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	4	0	0	10	0	0	4	0	147
TOTAL EXPENSES	11	0	5	10	0	74	4	0	257
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	38	47	0	23	160	28	0	723
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	38	47	0	23	160	28	0	723
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	38	47	0	23	160	28	0	723
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCTS										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	197	0	238	0	0	253	15	0	0
2. FEES	0	0	0	0	0	0	677	0	0	0
3. MISCELLANEOUS	0	4	0	2,097	109	0	21	0	0	0
SUBTOTAL - OPERATING REVENUE	0	201	0	2,335	109	0	951	15	0	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	33	0	0	19	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	35	177	0	0
TOTAL REVENUE	0	201	0	2,368	109	0	1,005	192	0	0
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	90	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	0	0	879	0	0	90	0	0	0
4. BENEFITS	0	0	0	132	0	0	22	0	0	0
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	114	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	821	0	0	3	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	1,832	0	0	319	0	0	0
GROSS CONTRIBUTION MARGIN	0	201	0	536	109	0	686	192	0	0
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	7	0	0	0	0	0	0
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	11	0	0	23	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	2	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	13	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	64	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	95	0	0	25	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCTS									
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	34	0	19	3	0	10	0	0	769
2. FEES	0	0	2	0	0	10	0	0	689
3. MISCELLANEOUS	0	0	0	0	0	19	6	0	2,256
SUBTOTAL - OPERATING REVENUE	34	0	21	3	0	39	6	0	3,714
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	52
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	120	0	0	0	0	0	332
TOTAL REVENUE	34	0	141	3	0	39	6	0	4,098
B. COST OF SALES/SERVICES									
1. WAGES	3	0	2	0	0	0	0	0	95
2. CONTRACTOR FEES	0	0	9	0	0	0	0	0	9
3. SALARIES	7	0	86	0	0	0	0	0	1,062
4. BENEFITS	1	0	11	0	0	0	0	0	166
5. PRODUCTS/PROVISIONS	6	0	0	0	0	0	0	0	120
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	2	0	15	0	0	0	0	0	841
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	19	0	123	0	0	0	0	0	2,293
GROSS CONTRIBUTION MARGIN	15	0	18	3	0	39	6	0	1,805
C. DIRECT EXPENSES									
1. UTILITIES	0	0	0	0	0	0	0	0	7
2. RENTAL OR SPACE COST									
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	34
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	2
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	13
10. OTHER (TRAVEL, ETC.)	0	0	24	0	0	0	0	0	88
TOTAL DIRECT EXPENSES	0	0	24	0	0	0	0	0	144

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	49	0	0	10	7	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	10	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	49	0	0	20	7	0	0
E OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	49	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	49	0	0	0
TOTAL EXPENSES	0	0	0	144	0	0	94	7	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	201	0	392	109	0	592	185	0	0
F LESS: SUBSIDIES RECEIVED	0	0	0	392	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	201	0	0	109	0	592	185	0	0
G ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	201	0	0	109	0	592	185	0	0
H ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE									
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	2	0	0	0	0	0	68
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	10
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	2	0	0	0	0	0	78
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	49
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	15	0	0	3	0	0	0	0	18
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	15	0	0	3	0	0	0	0	67
TOTAL EXPENSES	15	0	26	3	0	0	0	0	289
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	-8	0	0	39	6	0	1,516
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	392
NET INCOME (LOSS) BEFORE RESERVES	0	0	-8	0	0	39	6	0	1,124
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	-8	0	0	39	6	0	1,124
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

SUMMARY OF STATEMENT OF INCOME (LOSS)

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	116,551	21,165	73,749	3,020	148,633	17,650	29,394	28,097	69,445	507,704
(2) INVESTMENT INCOME	-59	4	12	0	1,113	51	497	-6	467	2,079
(3) GOVERNMENT FUNDING - MET	7	0	0	0	3,099	0	75	0	1	3,182
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	60	0	0	128	1,261	1,449
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	150	1,439	1,589
TOTAL REVENUE	116,499	21,169	73,761	3,020	152,905	17,701	29,966	28,369	72,613	516,003
COST OF SALES/SERVICES	106,608	20,375	61,953	2,761	55,953	12,328	11,528	23,050	51,100	345,656
GROSS CONTRIBUTION MARGIN	9,891	794	11,808	259	96,952	5,373	18,438	5,319	21,513	170,347
EXPENSES										
DIRECT EXPENSES	3,800	488	5,809	318	29,327	1,792	3,242	1,415	12,097	58,288
EQUIPMENT AND CAPITAL COSTS	2,083	439	4,962	64	51,514	3,180	5,770	4,079	11,785	83,876
OVERHEAD COSTS	2,504	529	2,045	94	14,116	220	6,254	346	4,186	30,294
TOTAL EXPENSES	8,387	1,456	12,816	476	94,957	5,192	15,266	5,840	28,068	172,458
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	1,504	-662	-1,008	-217	1,995	181	3,172	-521	-6,555	-2,111
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-164	0	-164
NET INCOME (LOSS) BEFORE RESERVES	1,504	-662	-1,008	-217	1,995	181	3,172	-357	-6,555	-1,947
ALLOCATION TO RESERVES (APPROPRIATIONS)	54	5	-334	4	140	0	355	0	155	379
NET INCOME (LOSS) FOR THE YEAR	1,450	-667	-674	-221	1,855	181	2,817	-357	-6,710	-2,326
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	938	-546	456	-331	2,255	-228	8,164	-153	-6,717	3,838
ACCUMULATED RESERVE BALANCES APRIL 30	376	-1,089	604	26	8,471	10	6,507	245	1,683	16,833

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	5,062	0	0	0	4,626	0	737	1,164	437	12,026
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	216	0	0	0	0	216
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,062	0	0	0	4,842	0	737	1,164	437	12,242
COST OF SALES/SERVICES	4,575	0	0	0	1,274	0	312	1,164	303	7,628
GROSS CONTRIBUTION MARGIN	487	0	0	0	3,568	0	425	0	134	4,614
EXPENSES										
DIRECT EXPENSES	11	0	0	0	767	0	0	0	8	786
EQUIPMENT AND CAPITAL COSTS	46	0	0	0	2,688	0	325	0	0	3,059
OVERHEAD COSTS	359	0	0	0	0	0	0	0	0	359
TOTAL EXPENSES	416	0	0	0	3,455	0	325	0	8	4,204
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	71	0	0	0	113	0	100	0	126	410
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	71	0	0	0	113	0	100	0	126	410
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	71	0	0	0	113	0	100	0	126	410
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	5,374	4,103	1,615	0	4,529	3,066	2,574	2,855	1,093	25,209
(2) INVESTMENT INCOME	0	5	0	0	0	0	20	0	0	25
(3) GOVERNMENT FUNDING - MET	0	0	0	0	272	0	0	0	0	272
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	128	0	128
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	150	0	150
TOTAL REVENUE	5,374	4,108	1,615	0	4,801	3,066	2,594	3,133	1,093	25,784
COST OF SALES/SERVICES	5,346	4,011	783	0	1,976	1,954	693	2,812	362	17,937
GROSS CONTRIBUTION MARGIN	28	97	832	0	2,825	1,112	1,901	321	731	7,847
EXPENSES										
DIRECT EXPENSES	279	32	764	0	663	119	868	168	370	3,263
EQUIPMENT AND CAPITAL COSTS	71	10	209	0	2,556	1	312	175	420	3,754
OVERHEAD COSTS	279	46	50	0	115	0	111	22	0	623
TOTAL EXPENSES	629	88	1,023	0	3,334	120	1,291	365	790	7,640
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-601	9	-191	0	-509	992	610	-44	-59	207
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-601	9	-191	0	-509	992	610	-44	-59	207
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-601	9	-191	0	-509	992	610	-44	-59	207
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	5,373	1,780	14,246	1,060	14,940	727	1,246	1,385	4,781	45,538
(2) INVESTMENT INCOME	0	0	0	0	184	0	0	0	0	184
(3) GOVERNMENT FUNDING - MET	0	0	0	0	337	0	0	0	0	337
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	491	491
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,373	1,780	14,246	1,060	15,461	727	1,246	1,385	5,272	46,550
COST OF SALES/SERVICES	4,611	1,604	12,497	1,009	5,373	417	521	1,143	3,033	30,208
GROSS CONTRIBUTION MARGIN	762	176	1,749	51	10,088	310	725	242	2,239	16,342
EXPENSES										
DIRECT EXPENSES	125	33	1,011	173	4,808	414	5	42	430	7,041
EQUIPMENT AND CAPITAL COSTS	37	0	1,252	13	2,090	10	228	126	2,261	6,017
OVERHEAD COSTS	120	0	0	0	3,540	0	442	0	956	5,058
TOTAL EXPENSES	282	33	2,263	186	10,438	424	675	168	3,647	18,116
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	480	143	-514	-135	-350	-114	50	74	-1,408	-1,774
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	480	143	-514	-135	-350	-114	50	74	-1,408	-1,774
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	480	143	-514	-135	-350	-114	50	74	-1,408	-1,774
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	4,586	1,083	175	14	5,121	0	325	0	47	11,351
(2) INVESTMENT INCOME	0	0	0	0	125	0	0	0	0	125
(3) GOVERNMENT FUNDING - MET	0	0	0	0	85	0	0	0	0	85
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,586	1,083	175	14	5,331	0	325	0	47	11,561
COST OF SALES/SERVICES	4,392	1,634	2	16	2,909	0	80	0	26	9.059
GROSS CONTRIBUTION MARGIN	194	-551	173	-2	2,422	0	245	0	21	2,502
EXPENSES										
DIRECT EXPENSES	55	25	48	0	501	0	20	0	4	653
EQUIPMENT AND CAPITAL COSTS	8	197	114	0	2,023	0	68	0	0	2,410
OVERHEAD COSTS	69	58	14	0	-126	0	15	0	0	30
TOTAL EXPENSES	132	280	176	0	2,398	0	103	0	4	3,093
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	62	-831	-3	-2	24	0	142	0	17	-591
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	62	-831	-3	-2	24	0	142	0	17	-591
ALLOCATION TO RESERVES (APPROPRIATIONS)	76	0	0	0	0	0	0	0	0	76
NET INCOME (LOSS) FOR THE YEAR	-14	-831	-3	-2	24	0	142	0	17	-667
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	76	-268	151	0	-301	0	-213	0	44	-511
ACCUMULATED RESERVE BALANCES APRIL 30	62	-1,099	156	0	-265	0	-71	0	51	-1,166

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	3,249	0	444	402	2,122	134	289	811	25	7,476
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,249	0	444	402	2,122	134	289	811	25	7,476
COST OF SALES/SERVICES	3,050	0	364	346	1,059	144	150	731	7	5,851
GROSS CONTRIBUTION MARGIN	199	0	80	56	1,063	-10	139	80	18	1,625
EXPENSES										
DIRECT EXPENSES	59	0	4	27	349	2	81	2	0	524
EQUIPMENT AND CAPITAL COSTS	6	0	17	0	667	0	3	31	0	724
OVERHEAD COSTS	139	0	28	29	96	7	18	67	0	384
TOTAL EXPENSES	204	0	49	56	1,112	9	102	100	0	1,632
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-5	0	31	0	-49	-19	37	-20	18	-7
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-5	0	31	0	-49	-19	37	-20	18	-7
ALLOCATION TO RESERVES (APPROPRIATIONS)	-6	0	10	0	-5	0	0	0	0	-1
NET INCOME (LOSS) FOR THE YEAR	1	0	21	0	-44	-19	37	-20	18	-6
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	80	0	41	-3	84	0	2	24	8	236
ACCUMULATED RESERVE BALANCES APRIL 30	81	0	62	-3	40	-19	39	4	26	230

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	294	0	2	23	97	0	0	0	314	730
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	294	0	2	23	97	0	0	0	314	730
COST OF SALES/SERVICES	281	0	3	25	10	0	0	0	148	467
GROSS CONTRIBUTION MARGIN	13	0	-1	-2	87	0	0	0	166	263
EXPENSES										
DIRECT EXPENSES	1	0	0	0	14	0	0	0	107	122
EQUIPMENT AND CAPITAL COSTS	0	0	0	0	127	0	0	0	32	159
OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	1	0	0	0	141	0	0	0	139	281
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	12	0	-1	-2	-54	0	0	0	27	-18
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	12	0	-1	-2	-54	0	0	0	27	-18
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	12	0	-1	-2	-54	0	0	0	27	-18
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	35	0	0	0	22	0	0	0	0	57
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	35	0	0	0	22	0	0	0	0	57
COST OF SALES/SERVICES	31	0	0	0	0	0	0	0	0	31
GROSS CONTRIBUTION MARGIN	4	0	0	0	22	0	0	0	0	26
EXPENSES										
DIRECT EXPENSES	0	0	0	0	22	0	0	0	0	22
EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	22	0	0	0	0	22
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	4	0	0	0	0	0	0	0	0	4
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	4	0	0	0	0	0	0	0	0	4
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	4	0	0	0	0	0	0	0	0	4
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	4	0	0	0	0	0	0	0	0	4
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	14,583	0	8,949	0	8,177	736	1,918	3,407	534	38,304
(2) INVESTMENT INCOME	-1	0	0	0	0	0	0	0	0	-1
(3) GOVERNMENT FUNDING - MET	0	0	0	0	246	0	0	0	0	246
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	14,582	0	8,949	0	8,423	736	1,918	3,407	534	38,549
COST OF SALES/SERVICES	13,617	0	7,739	0	2,875	508	1,058	3,008	38	28,843
GROSS CONTRIBUTION MARGIN	965	0	1,210	0	5,548	228	860	399	496	9,706
EXPENSES										
DIRECT EXPENSES	254	0	326	0	1,115	129	158	146	84	2,212
EQUIPMENT AND CAPITAL COSTS	140	0	419	0	3,853	20	631	149	7	5,219
OVERHEAD COSTS	0	0	448	0	0	0	0	0	0	448
TOTAL EXPENSES	394	0	1,193	0	4,968	149	789	295	91	7,879
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	571	0	17	0	580	79	71	104	405	1,827
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	571	0	17	0	580	79	71	104	405	1,827
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	571	0	17	0	580	79	71	104	405	1,827
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: NIPISSING

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	0	0	0	0	997	0	0	0	0	997
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	95	0	0	0	0	95
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	1,092	0	0	0	0	1,092
COST OF SALES/SERVICES	0	0	0	0	90	0	0	0	0	90
GROSS CONTRIBUTION MARGIN	0	0	0	0	1,002	0	0	0	0	1,002
EXPENSES										
DIRECT EXPENSES	0	0	0	0	145	0	0	0	0	145
EQUIPMENT AND CAPITAL COSTS	0	0	0	0	568	0	0	0	0	568
OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	713	0	0	0	0	713
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	289	0	0	0	0	289
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	289	0	0	0	0	289
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	289	0	0	0	0	289
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MAY 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OCAD

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	0	0	0	9	0	0	144	0	0	153
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	9	0	0	144	0	0	153
COST OF SALES/SERVICES	0	0	0	2	0	0	25	0	0	27
GROSS CONTRIBUTION MARGIN	0	0	0	7	0	0	119	0	0	126
EXPENSES										
DIRECT EXPENSES	0	0	0	0	0	0	0	0	0	0
EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	7	0	0	119	0	0	126
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	7	0	0	119	0	0	126
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	7	0	0	119	0	0	126
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	0	1,616	1,031	143	7,328	158	2,380	0	863	13,519
(2) INVESTMENT INCOME	0	4	0	0	2	0	0	0	4	10
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	1,620	1,031	143	7,330	158	2,380	0	867	13,529
COST OF SALES/SERVICES	0	1,744	87	165	1,736	138	712	0	325	4,907
GROSS CONTRIBUTION MARGIN	0	-124	944	-22	5,594	20	1,668	0	542	8,622
EXPENSES										
DIRECT EXPENSES	0	19	232	63	2,143	22	347	0	287	3,113
EQUIPMENT AND CAPITAL COSTS	0	10	448	32	2,947	8	926	0	79	4,450
OVERHEAD COSTS	0	26	12	12	240	16	364	0	36	706
TOTAL EXPENSES	0	55	692	107	5,330	46	1,637	0	402	8,269
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-179	252	-129	264	-26	31	0	140	353
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-179	252	-129	264	-26	31	0	140	353
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-179	252	-129	264	-26	31	0	140	353
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	320	0	939	17	175	0	155	1,606
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	320	0	939	17	175	0	155	1,606

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	0	2,721	2,859	0	22,147	4,267	1,390	0	5,520	38,904
(2) INVESTMENT INCOME	0	0	0	0	0	36	0	0	0	36
(3) GOVERNMENT FUNDING - MET	0	0	0	0	98	0	0	0	0	98
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	118	118
TOTAL REVENUE	0	2,721	2,859	0	22,245	4,303	1,390	0	5,638	39,156
COST OF SALES/SERVICES	0	2,216	2,766	0	11,109	3,180	458	0	6,312	26,041
GROSS CONTRIBUTION MARGIN	0	505	93	0	11,136	1,123	932	0	-674	13,115
EXPENSES										
DIRECT EXPENSES	0	110	314	0	3,399	68	54	0	51	3,996
EQUIPMENT AND CAPITAL COSTS	0	146	195	0	3,711	1,308	257	0	0	5,617
OVERHEAD COSTS	0	230	29	0	655	16	317	0	0	1,247
TOTAL EXPENSES	0	486	538	0	7,765	1,392	628	0	51	10,860
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	19	-445	0	3,371	-269	304	0	-725	2,255
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	19	-445	0	3,371	-269	304	0	-725	2,255
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	19	-445	0	3,371	-269	304	0	-725	2,255
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MARCH 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

FUNCTIONAL AREA	BOOKSTORES (1)	RETAIL (2)	FOOD (3)	BEVERAGES (4)	RESIDENCES (5)	CONFERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	8,848	0	3,352	0	4,481	737	1,963	1,332	494	21,207
(2) INVESTMENT INCOME	0	0	0	0	3	0	0	0	0	3
(3) GOVERNMENT FUNDING - MET	0	0	0	0	420	0	0	0	0	420
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	8,848	0	3,352	0	4,904	737	1,963	1,332	494	21,630
COST OF SALES/SERVICES	8,595	0	3,578	0	920	246	211	1,637	317	15,504
GROSS CONTRIBUTION MARGIN	253	0	-226	0	3,984	491	1,752	-305	177	6,126
EXPENSES										
DIRECT EXPENSES	34	0	63	0	620	112	50	5	3	887
EQUIPMENT AND CAPITAL COSTS	216	0	198	0	2,703	1,007	964	761	30	5,879
OVERHEAD COSTS	247	0	193	0	22	29	0	0	127	618
TOTAL EXPENSES	497	0	454	0	3,345	1,148	1,014	766	160	7,384
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-244	0	-680	0	639	-657	738	-1,071	17	-1,258
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-244	0	-680	0	639	-657	738	-1,071	17	-1,258
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-244	0	-680	0	639	-657	738	-1,071	17	-1,258
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	[illegible]	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TORONTO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	25,327	16	15,042	244	11,424	1,823	4,934	4,977	23,033	86,820
(2) INVESTMENT INCOME	0	0	18	0	535	15	496	0	104	1,168
(3) GOVERNMENT FUNDING - MET	0	0	0	0	330	0	0	0	0	330
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	554	554
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	109	109
TOTAL REVENUE	25,327	16	15,060	244	12,289	1,838	5,430	4,977	23,800	88,981
COST OF SALES/SERVICES	22,532	0	13,037	217	3,327	1,322	1,532	3,465	19,833	65,265
GROSS CONTRIBUTION MARGIN	2,795	16	2,023	27	8,962	516	3,898	1,512	3,967	23,716
EXPENSES										
DIRECT EXPENSES	1,384	1	756	11	1,901	193	356	592	3,554	8,748
EQUIPMENT AND CAPITAL COSTS	816	4	499	10	4,539	29	768	483	2,071	9,219
OVERHEAD COSTS	0	0	208	42	343	51	2,176	0	710	3,530
TOTAL EXPENSES	2,200	5	1,463	63	6,783	273	3,300	1,075	6,335	21,497
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	595	11	560	-36	2,179	243	598	437	-2,368	2,219
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	595	11	560	-36	2,179	243	598	437	-2,368	2,219
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	1,565	0	360	0	0	1,925
NET INCOME (LOSS) FOR THE YEAR	595	11	560	-36	614	243	238	437	-2,368	294
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	887	-257	1,684	116	8,216	0	1,710	12,356
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	20	0	6,112	0	6,317	0	840	13,289

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	2,868	0	2,759	367	4,030	602	315	500	466	11,907
(2) INVESTMENT INCOME	1	0	10	0	18	0	0	0	0	29
(3) GOVERNMENT FUNDING - MET	7	0	0	0	13	0	4	0	1	25
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,876	0	2,769	367	4,061	602	319	500	467	11,961
COST OF SALES/SERVICES	2,627	0	2,201	315	1,876	459	221	292	386	8,377
GROSS CONTRIBUTION MARGIN	249	0	568	52	2,185	143	98	208	81	3,584
EXPENSES										
DIRECT EXPENSES	138	0	99	14	536	12	6	24	26	855
EQUIPMENT AND CAPITAL COSTS	7	0	237	2	1,086	8	74	104	0	1,518
OVERHEAD COSTS	173	0	379	11	494	70	20	41	30	1,218
TOTAL EXPENSES	318	0	715	27	2,116	90	100	169	56	3,591
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-69	0	-147	25	69	53	-2	39	25	-7
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-69	0	-147	25	69	53	-2	39	25	-7
ALLOCATION TO RESERVES (APPROPRIATIONS)	-51	0	-344	4	-222	0	-5	0	30	-588
NET INCOME (LOSS) FOR THE YEAR	-18	0	197	21	291	53	3	39	-5	581
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	46	29	495	0	47	241	60	918

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	8,285	4,940	8,178	225	8,623	326	1,115	4,700	5,799	42,191
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	8,285	4,940	8,178	225	8,623	326	1,115	4,700	5,799	42,191
COST OF SALES/SERVICES	7,509	4,502	6,816	163	2,891	314	386	3,972	2,165	28,718
GROSS CONTRIBUTION MARGIN	776	438	1,362	62	5,732	12	729	728	3,634	13,473
EXPENSES										
DIRECT EXPENSES	418	149	568	26	3,030	42	278	197	1,934	6,642
EQUIPMENT AND CAPITAL COSTS	36	25	488	5	3,404	33	158	902	1,573	6,624
OVERHEAD COSTS	399	113	257	0	232	8	506	123	96	1,734
TOTAL EXPENSES	853	287	1,313	31	6,666	83	942	1,222	3,603	15,000
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-77	151	49	31	-934	-71	-213	-494	31	-1,527
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-77	151	49	31	-934	-71	-213	-494	31	-1,527
ALLOCATION TO RESERVES (APPROPRIATIONS)	35	5	0	0	-1,198	0	0	0	125	-1,033
NET INCOME (LOSS) FOR THE YEAR	-112	146	49	31	264	-71	-213	-494	-94	-494
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	132	-218	-748	-71	88	-104	-26	-431	47	-1,331
ACCUMULATED RESERVE BALANCES APRIL 30	233	10	0	0	1,150	12	0	0	551	1,956

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	12,247	4,343	7,277	0	23,426	4,150	2,375	3,090	17,746	74,654
(2) INVESTMENT INCOME	-59	-5	-16	0	246	0	-19	-8	359	498
(3) GOVERNMENT FUNDING - MET	0	0	0	0	136	0	0	0	0	136
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	60	0	0	0	216	276
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	1,212	1,212
TOTAL REVENUE	12,188	4,338	7,261	0	23,868	4,150	2,356	3,082	19,533	76,776
COST OF SALES/SERVICES	10,771	4,186	5,707	0	11,181	2,978	1,290	1,499	15,724	53,336
GROSS CONTRIBUTION MARGIN	1,417	152	1,554	0	12,687	1,172	1,066	1,583	3,809	23,440
EXPENSES										
DIRECT EXPENSES	639	91	885	0	3,869	617	94	143	3,300	9,638
EQUIPMENT AND CAPITAL COSTS	195	39	310	0	11,424	707	273	867	4,556	18,371
OVERHEAD COSTS	372	42	293	0	631	0	948	93	108	2,487
TOTAL EXPENSES	1,206	172	1,488	0	15,924	1,324	1,315	1,103	7,964	30,496
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	211	-20	66	0	-3,237	-152	-249	480	-4,155	-7,056
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	211	-20	66	0	-3,237	-152	-249	480	-4,155	-7,056
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	211	-20	66	0	-3,237	-152	-249	480	-4,155	-7,056
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	646	-60	-195	0	-239	-257	10	254	-8,681	-8,522
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	4,243	563	2,480	0	4,294	534	362	1,776	0	14,252
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	2	0	2
(3) GOVERNMENT FUNDING - MET	0	0	0	0	204	0	0	0	0	204
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,243	563	2,480	0	4,498	534	362	1,778	0	14,458
COST OF SALES/SERVICES	3,914	478	2,035	0	1,220	461	145	1,456	0	9,709
GROSS CONTRIBUTION MARGIN	329	85	445	0	3,278	73	217	322	0	4,749
EXPENSES										
DIRECT EXPENSES	64	28	137	0	642	23	36	49	0	979
EQUIPMENT AND CAPITAL COSTS	61	8	101	0	2,500	10	32	437	0	3,149
OVERHEAD COSTS	67	14	46	0	88	21	37	0	300	573
TOTAL EXPENSES	192	50	284	0	3,230	54	105	486	300	4,701
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	137	35	161	0	48	19	112	-164	-300	48
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-164	0	-164
NET INCOME (LOSS) BEFORE RESERVES	137	35	161	0	48	19	112	0	-300	212
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	137	35	161	0	48	19	112	0	-300	212
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	5,780	0	4,855	0	4,481	390	754	682	494	17,436
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	155	0	0	0	0	155
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,780	0	4,855	0	4,636	390	754	682	494	17,591
COST OF SALES/SERVICES	5,253	0	4,217	0	1,483	207	76	637	57	11,930
GROSS CONTRIBUTION MARGIN	527	0	638	0	3,153	183	678	45	437	5,661
EXPENSES										
DIRECT EXPENSES	118	0	448	0	1,154	39	181	32	163	2,135
EQUIPMENT AND CAPITAL COSTS	63	0	316	0	2,125	39	107	0	348	2,998
OVERHEAD COSTS	280	0	88	0	114	2	211	0	0	695
TOTAL EXPENSES	461	0	852	0	3,393	80	499	32	511	5,828
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	66	0	-214	0	-240	103	179	13	-74	-167
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	66	0	-214	0	-240	103	179	13	-74	-167
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	66	0	-214	0	-240	103	179	13	-74	-167
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	10,397	0	485	533	17,768	0	6,573	1,418	7,799	44,973
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	492	0	71	0	0	563
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	10,397	0	485	533	18,260	0	6,644	1,418	7,799	45,536
COST OF SALES/SERVICES	9,504	0	121	503	4,644	0	3,658	1,234	2,064	21,728
GROSS CONTRIBUTION MARGIN	893	0	364	30	13,616	0	2,986	184	5,735	23,808
EXPENSES										
DIRECT EXPENSES	221	0	154	4	3,649	0	708	15	1,776	6,527
EQUIPMENT AND CAPITAL COSTS	381	0	159	2	2,503	0	644	44	408	4,141
OVERHEAD COSTS	0	0	0	0	7,672	0	1,089	0	1,823	10,584
TOTAL EXPENSES	602	0	313	6	13,824	0	2,441	59	4,007	21,252
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	291	0	51	24	-208	0	545	125	1,728	2,556
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	291	0	51	24	-208	0	545	125	1,728	2,556
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	291	0	51	24	-208	0	545	125	1,728	2,556
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

STATEMENT OF INCOME (LOSS)

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	6,239	5,854	1,497	0	516	1,875	207	10,242	267	26,697
(II) EXTERNAL	109,977	15,218	48,330	2,972	36,258	14,428	20,153	16,213	45,513	309,062
2. FEES	0	0	22,595	0	109,486	933	8,025	0	16,246	157,285
3. MISCELLANEOUS	335	93	1,327	48	2,373	414	1,009	1,642	7,419	14,660
SUBTOTAL - OPERATIONAL REVENUE	116,551	21,165	73,749	3,020	148,633	17,650	29,394	28,097	69,445	507,704
4. INVESTMENT INCOME	-59	4	12	0	1,113	51	497	-6	467	2,079
5. GOVERNMENT FUNDING										
(I) MET	7	0	0	0	3,099	0	75	0	1	3,182
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	81	638	719
(III) FEDERAL	0	0	0	0	29	0	0	47	612	688
(IV) MUNICIPAL	0	0	0	0	31	0	0	0	11	42
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	150	1,439	1,589
TOTAL REVENUE	116,499	21,169	73,761	3,020	152,905	17,701	29,966	28,369	72,613	516,003
B. COST OF SALES/SERVICES										
1. WAGES	6,857	741	14,514	502	19,270	1,317	4,284	5,173	13,427	66,085
2. CONTRACTOR FEES	128	1	13,882	90	7,788	3,919	994	21	1,019	27,842
3. SALARIES	6,350	1,422	4,894	322	11,887	1,479	3,590	1,554	8,392	39,890
4. BENEFITS	1,725	324	2,923	93	4,455	330	1,153	832	2,297	14,132
5. PRODUCTS/PROVISIONS	83,685	9,423	19,365	1,431	3,087	1,678	1	4,534	15,266	138,470
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	1,624	2,610	4,878	323	8,950	1,730	1,299	694	10,432	32,540
7. COST OF SALES FOR INTERNAL SALES	6,239	5,854	1,497	0	516	1,875	207	10,242	267	26,697
TOTAL COST OF SALES/SERVICES	106,608	20,375	61,953	2,761	55,953	12,328	11,528	23,050	51,100	345,656
GROSS CONTRIBUTION MARGIN	9,891	794	11,808	259	96,952	5,373	18,438	5,319	21,513	170,347
C. DIRECT EXPENSES										
1. UTILITIES	362	41	2,244	15	20,009	422	580	73	3,225	26,971
2. RENTAL OR SPACE COST										
(I) INTERNAL	885	154	1,387	26	1,276	511	460	306	910	5,915
(II) EXTERNAL	230	0	707	0	669	221	31	0	339	2,197
3. INSURANCE	9	1	66	1	737	20	35	2	136	1,007
4. GARBAGE	0	0	293	0	347	5	0	0	25	670
5. GROUNDS COSTS	31	6	314	26	2,012	30	1,688	2	397	4,506
6. MARKETING AND PROMOTION	505	64	99	14	61	138	40	157	2,175	3,253
7. PROFESSIONAL FEES	90	110	49	20	166	8	95	174	1,620	2,332
8. TAXES (IF APPLICABLE)	0	0	4	0	2,005	2	15	0	791	2,817
9. TELEPHONE (LONG DISTANCE)	184	9	33	8	471	59	26	79	620	1,489
10. OTHER (TRAVEL, ETC.)	1,504	103	613	208	1,574	376	272	622	1,859	7,131
TOTAL DIRECT EXPENSES	3,800	488	5,809	318	29,327	1,792	3,242	1,415	12,097	58,288

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION   TOTAL FOR UNIVERSITIES

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	270	13	758	5	2,780	110	1,070	968	522	6,496
(II) OTHER	319	0	526	11	1,588	172	148	98	637	3,499
2. RENOVATIONS AND ALTERATIONS	172	20	1,040	13	11,244	94	1,333	194	3,051	17,161
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	769	393	1,647	6	3,770	144	543	2,434	1,232	10,938
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	500	13	208	1	3,396	238	640	385	4,494	9,875
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	53	0	783	28	28,393	2,405	1,910	0	1,648	35,220
7. LAND AND SITE SERVICES	0	0	0	0	99	0	126	0	2	227
8. BUILDINGS	0	0	0	0	244	17	0	0	199	460
TOTAL EQUIPMENT AND CAPITAL COSTS	2,083	439	4,962	64	51,514	3,180	5,770	4,079	11,785	83,876
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	5	448	0	10,981	0	5	0	1,838	13,277
(II) INTERNAL	534	68	113	33	381	0	620	3	2,001	3,753
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	1,358	451	1,084	56	2,485	140	1,990	318	24	7,906
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	468	0	0	0	0	0	3,397	0	300	4,165
4. ANCILLARY OVERHEADS	144	5	400	5	269	80	242	25	23	1,193
TOTAL OVERHEAD COSTS	2,504	529	2,045	94	14,116	220	6,254	346	4,186	30,294
TOTAL EXPENSES	8,387	1,456	12,816	476	94,957	5,102	15,266	5,840	28,068	172,458
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	1,504	-662	-1,008	-217	1,995	181	3,172	-521	-6,555	-2,111
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-164	0	-164
NET INCOME (LOSS) BEFORE RESERVES	1,504	-662	-1,008	-217	1,995	181	3,172	-357	-6,555	-1,947
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	54	5	-334	4	140	0	355	0	155	379
NET INCOME (LOSS) FOR THE YEAR	1,450	-667	-674	-221	1,855	181	2,817	-357	-6,710	-2,326
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	938	-546	456	-331	2,255	-228	8,164	-153	-6,717	3,838
I. ACCUMULATED RESERVE BALANCES APRIL 30	376	-1,089	604	26	8,471	10	6,507	245	1,683	16,833

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	1,164	0	1,164
(II) EXTERNAL	5,062	0	0	0	4,626	0	737	0	366	10,791
2. FEES	0	0	0	0	0	0	0	0	71	71
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	5,062	0	0	0	4,626	0	737	1,164	437	12,026
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	216	0	0	0	0	216
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,062	0	0	0	4,842	0	737	1,164	437	12,242
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	407	0	0	0	986	0	196	0	242	1,831
4. BENEFITS	77	0	0	0	152	0	20	0	38	287
5. PRODUCTS/PROVISIONS	4,038	0	0	0	0	0	0	0	0	4,038
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	53	0	0	0	136	0	96	0	23	308
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	1,164	0	1,164
TOTAL COST OF SALES/SERVICES	4,575	0	0	0	1,274	0	312	1,164	303	7,628
GROSS CONTRIBUTION MARGIN	487	0	0	0	3,568	0	425	0	134	4,614
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	269	0	0	0	0	269
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	316	0	0	0	0	316
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	3	0	0	0	0	0	0	0	7	10
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	5	0	0	0	7	0	0	0	1	13
10. OTHER (TRAVEL, ETC.)	3	0	0	0	175	0	0	0	0	178
TOTAL DIRECT EXPENSES	11	0	0	0	767	0	0	0	8	786

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	465	0	325	0	0	790
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	46	0	0	0	51	0	0	0	0	97
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	2,172	0	0	0	0	2,172
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	46	0	0	0	2,688	0	325	0	0	3,059
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	359	0	0	0	0	0	0	0	0	359
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	359	0	0	0	0	0	0	0	0	359
TOTAL EXPENSES	416	0	0	0	3,455	0	325	0	8	4,204
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	71	0	0	0	113	0	100	0	126	410
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	71	0	0	0	113	0	100	0	126	410
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	71	0	0	0	113	0	100	0	126	410
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	62	2,135	117	0	0	0	105	2,016	235	4,670
(II) EXTERNAL	5,285	1,962	1,405	0	0	3,066	1,090	765	858	14,431
2. FEES	0	0	0	0	4,356	0	1,268	0	0	5,624
3. MISCELLANEOUS	27	6	93	0	173	0	111	74	0	484
SUBTOTAL - OPERATIONAL REVENUE	5,374	4,103	1,615	0	4,529	3,066	2,574	2,855	1,093	25,209
4. INVESTMENT INCOME	0	5	0	0	0	0	20	0	0	25
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	272	0	0	0	0	272
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	81	0	81
(III) FEDERAL	0	0	0	0	0	0	0	47	0	47
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	150	0	150
TOTAL REVENUE	5,374	4,108	1,615	0	4,801	3,066	2,594	3,133	1,093	25,784
B. COST OF SALES/SERVICES										
1. WAGES	453	55	100	0	875	111	326	328	0	2,248
2. CONTRACTOR FEES	52	0	299	0	31	1,617	0	0	118	2,117
3. SALARIES	227	53	105	0	493	125	141	106	0	1,250
4. BENEFITS	129	18	39	0	264	1	87	82	0	620
5. PRODUCTS/PROVISIONS	4,405	1,744	0	0	0	0	0	215	0	6,364
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	18	6	123	0	313	100	34	65	9	668
7. COST OF SALES FOR INTERNAL SALES	62	2,135	117	0	0	0	105	2,016	235	4,670
TOTAL COST OF SALES/SERVICES	5,346	4,011	783	0	1,976	1,954	693	2,812	362	17,937
GROSS CONTRIBUTION MARGIN	28	97	832	0	2,825	1,112	1,901	321	731	7,847
C. DIRECT EXPENSES										
1. UTILITIES	6	1	419	0	626	85	135	2	209	1,483
2. RENTAL OR SPACE COST										
(I) INTERNAL	192	17	333	0	0	0	431	68	0	1,041
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	1	0	4	0	19	0	3	0	3	30
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	291	0	0	291
6. MARKETING AND PROMOTION	12	2	0	0	0	3	1	20	0	38
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	50	6	56
8. TAXES (IF APPLICABLE)	0	0	4	0	9	0	4	0	152	169
9. TELEPHONE (LONG DISTANCE)	2	1	1	0	0	0	0	0	0	4
10. OTHER (TRAVEL, ETC.)	66	11	3	0	9	31	3	28	0	151
TOTAL DIRECT EXPENSES	279	32	764	0	663	119	868	168	370	3,263

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [ONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	REI- DECES ()	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	9	0	75	0	447	0	66	15	0	612
(II) OTHER	0	0	118	0	0	0	0	0	57	175
2. RENOVATIONS AND ALTERATIONS	42	10	0	0	551	0	230	0	0	833
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	20	0	16	0	118	1	16	150	0	321
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	10	7	17
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	1440	0	0	0	356	1,796
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	71	10	209	0	2556	1	312	175	420	3,754
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	173	4	25	0	90	0	0	0	0	292
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	84	42	25	0	25	0	39	22	0	237
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	22	0	0	0	0	0	72	0	0	94
TOTAL OVERHEAD COSTS	279	46	50	0	115	0	111	22	0	623
TOTAL EXPENSES	629	88	1,023	0	,334	120	1,291	365	790	7,640
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-601	9	-191	0	-509	992	610	-44	-59	207
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-601	9	-191	0	-509	992	610	-44	-59	207
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-601	9	-191	0	-509	992	610	-44	-59	207
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	202	102	623	0	301	132	102	1,193	32	2,687
(II) EXTERNAL	5,112	1,678	5,488	1,037	3,223	487	0	192	3,308	20,525
2. FEES	0	0	7,543	0	11,274	0	1,144	0	1,013	20,974
3. MISCELLANEOUS	59	0	592	23	142	108	0	0	428	1,352
SUBTOTAL - OPERATIONAL REVENUE	5,373	1,780	14,246	1,060	14,940	727	1,246	1,385	4,781	45,538
4. INVESTMENT INCOME	0	0	0	0	184	0	0	0	0	184
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	337	0	0	0	0	337
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	491	491
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,373	1,780	14,246	1,060	15,461	727	1,246	1,385	5,272	46,550
B. COST OF SALES/SERVICES										
1. WAGES	135	201	3,497	273	1,393	52	0	26	481	6,058
2. CONTRACTOR FEES	0	0	27	39	345	0	77	0	257	745
3. SALARIES	298	0	1,332	68	1,109	104	160	198	1,085	4,354
4. BENEFITS	86	38	604	44	438	31	35	89	295	1,660
5. PRODUCTS/PROVISIONS	3,626	1,231	3,824	379	0	0	0	-500	497	9,057
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	264	32	2,590	206	1,787	98	147	137	386	5,647
7. COST OF SALES FOR INTERNAL SALES	202	102	623	0	301	132	102	1,193	32	2,687
TOTAL COST OF SALES/SERVICES	4,611	1,604	12,497	1,009	5,373	417	521	1,143	3,033	30,208
GROSS CONTRIBUTION MARGIN	762	176	1,749	51	10,088	310	725	242	2,239	16,342
C. DIRECT EXPENSES										
1. UTILITIES	0	0	1,005	0	4,421	0	0	0	33	5,459
2. RENTAL OR SPACE COST										
(I) INTERNAL	125	23	1	0	0	414	0	42	18	633
(II) EXTERNAL	0	0	0	0	30	0	0	0	14	44
3. INSURANCE	0	0	0	0	46	0	0	0	0	46
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	6	0	0	0	159	165
8. TAXES (IF APPLICABLE)	0	0	0	0	99	0	0	0	7	106
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	128	0	0	0	2	130
10. OTHER (TRAVEL, ETC.)	0	0	5	173	78	0	5	0	197	458
TOTAL DIRECT EXPENSES	125	23	1,011	173	4,808	414	5	42	430	7,041

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	13	0	34	0	2	2	7	2	13	73
(II) OTHER	0	0	105	0	0	0	0	9	0	114
2. RENOVATIONS AND ALTERATIONS	0	0	114	13	1,682	8	200	115	2,098	4,230
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	24	0	599	0	402	0	21	0	148	1,194
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	400	0	0	0	0	0	0	400
7. LAND AND SITE SERVICES	0	0	0	0	4	0	0	0	2	6
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	37	0	1,252	13	2,090	10	228	126	2,261	6,017
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	3,303	0	0	0	272	3,575
(II) INTERNAL	120	0	0	0	237	0	0	0	1,126	1,483
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	442	0	-442	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	120	0	0	0	3,540	0	442	0	956	5,058
TOTAL EXPENSES	282	33	2,263	186	10,438	424	675	168	3,647	18,116
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	480	143	-514	-135	-350	-114	50	74	-1,408	-1,774
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	480	143	-514	-135	-350	-114	50	74	-1,408	-1,774
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	480	143	-514	-135	-350	-114	50	74	-1,408	-1,774
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	4,586	1,083	175	14	1,598	0	0	0	47	7,503
2. FEES	0	0	0	0	3,451	0	325	0	0	3,776
3. MISCELLANEOUS	0	0	0	0	72	0	0	0	0	72
SUBTOTAL - OPERATIONAL REVENUE	4,586	1,083	175	14	5,121	0	325	0	47	11,351
4. INVESTMENT INCOME	0	0	0	0	125	0	0	0	0	125
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	85	0	0	0	0	85
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,586	1,083	175	14	5,331	0	325	0	47	11,561
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	1,608	0	0	0	0	1,608
3. SALARIES	463	193	1	7	942	0	64	0	0	1,670
4. BENEFITS	58	14	0	1	126	0	6	0	0	205
5. PRODUCTS/PROVISIONS	3,840	249	0	7	0	0	0	0	24	4,120
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	31	1,178	1	1	233	0	10	0	2	1,456
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	4,392	1,634	2	16	2,909	0	80	0	26	9,059
GROSS CONTRIBUTION MARGIN	194	-551	173	-2	2,422	0	245	0	21	2,502
C. DIRECT EXPENSES										
1. UTILITIES	20	0	40	0	412	0	20	0	4	496
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	8	0	22	0	0	0	0	30
4. GARBAGE	0	0	0	0	11	0	0	0	0	11
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	6	0	0	0	1	0	0	0	0	7
7. PROFESSIONAL FEES	1	0	0	0	36	0	0	0	0	37
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	5	0	0	0	3	0	0	0	0	8
10. OTHER (TRAVEL, ETC.)	23	25	0	0	16	0	0	0	0	64
TOTAL DIRECT EXPENSES	55	25	48	0	501	0	20	0	4	653

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	4	0	114	0	620	0	68	0	0	806
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	4	197	0	0	13	0	0	0	0	214
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	1,390	0	0	0	0	1,390
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	8	197	114	0	2,023	0	68	0	0	2,410
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	50	58	0	0	16	0	12	0	0	136
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	19	0	14	0	-142	0	3	0	0	-106
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	69	58	14	0	-126	0	15	0	0	30
TOTAL EXPENSES	132	280	176	0	2,398	0	103	0	4	3,093
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	62	-831	-3	-2	24	0	142	0	17	-591
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	62	-831	-3	-2	24	0	142	0	17	-591
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	76	0	0	0	0	0	0	0	0	76
NET INCOME (LOSS) FOR THE YEAR	-14	-831	-3	-2	24	0	142	0	17	-667
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	76	-268	151	0	-301	0	-213	0	44	-511
I. ACCUMULATED RESERVE BALANCES APRIL 30	62	-1,099	156	0	-265	0	-71	0	51	-1,166

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	631	0	0	0	0	0	0	700	0	1,331
(II) EXTERNAL	2,618	0	161	402	57	134	289	111	25	3,797
2. FEES	0	0	283	0	2,065	0	0	0	0	2,348
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	3,249	0	444	402	2,122	134	289	811	25	7,476
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,249	0	444	402	2,122	134	289	811	25	7,476
B. COST OF SALES/SERVICES										
1. WAGES	270	0	0	127	331	15	115	9	6	873
2. CONTRACTOR FEES	0	0	34	1	108	2	0	0	0	145
3. SALARIES	61	0	2	0	152	52	10	0	0	277
4. BENEFITS	57	0	0	8	73	6	17	2	1	164
5. PRODUCTS/PROVISIONS	1,974	0	279	145	0	0	0	20	0	2,418
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	57	0	49	65	395	69	8	0	0	643
7. COST OF SALES FOR INTERNAL SALES	631	0	0	0	0	0	0	700	0	1,331
TOTAL COST OF SALES/SERVICES	3,050	0	364	346	1,059	144	150	731	7	5,851
GROSS CONTRIBUTION MARGIN	199	0	80	56	1,063	-10	139	80	18	1,625
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	301	0	0	0	0	301
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	1	22	0	0	0	0	23
4. GARBAGE	0	0	4	0	19	0	0	0	0	23
5. GROUNDS COSTS	0	0	0	0	0	0	80	0	0	80
6. MARKETING AND PROMOTION	4	0	0	12	0	2	0	0	0	18
7. PROFESSIONAL FEES	40	0	0	13	0	0	0	0	0	53
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	8	0	0	0	2	0	0	0	0	10
10. OTHER (TRAVEL, ETC.)	7	0	0	1	5	0	1	2	0	16
TOTAL DIRECT EXPENSES	59	0	4	27	349	2	81	2	0	524

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	120	0	0	2	0	122
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	107	0	3	0	0	110
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	6	0	17	0	34	0	0	29	0	86
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	406	0	0	0	0	406
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	6	0	17	0	667	0	3	31	0	724
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	45	0	0	0	0	0	0	0	0	45
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	94	0	28	29	96	7	18	67	0	339
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	139	0	28	29	96	7	18	67	0	384
TOTAL EXPENSES	204	0	49	56	1,112	9	102	100	0	1,632
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-5	0	31	0	-49	-19	37	-20	18	-7
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-5	0	31	0	-49	-19	37	-20	18	-7
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	-6	0	10	0	-5	0	0	0	0	-1
NET INCOME (LOSS) FOR THE YEAR	1	0	21	0	-44	-19	37	-20	18	-6
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	80	0	41	-3	84	0	2	24	8	236
I. ACCUMULATED RESERVE BALANCES APRIL 30	81	0	62	-3	40	-19	39	4	26	230

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	294	0	2	23	0	0	0	0	314	633
2. FEES	0	0	0	0	97	0	0	0	0	97
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	294	0	2	23	97	0	0	0	314	730
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	294	0	2	23	97	0	0	0	314	730
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	1	0	0	0	1	2
3. SALARIES	39	0	0	10	4	0	0	0	106	159
4. BENEFITS	8	0	3	1	0	0	0	0	18	30
5. PRODUCTS/PROVISIONS	229	0	0	14	0	0	0	0	7	250
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	5	0	0	0	5	0	0	0	16	26
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	281	0	3	25	10	0	0	0	148	467
GROSS CONTRIBUTION MARGIN	13	0	-1	-2	87	0	0	0	166	263
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	11	0	0	0	45	56
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	1	0	0	0	5	6
4. GARBAGE	0	0	0	0	1	0	0	0	1	2
5. GROUNDS COSTS	0	0	0	0	1	0	0	0	1	2
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	7	7
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	2	2
10. OTHER (TRAVEL, ETC.)	1	0	0	0	0	0	0	0	46	47
TOTAL DIRECT EXPENSES	1	0	0	0	14	0	0	0	107	122

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	32	32
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	127	0	0	0	0	127
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	127	0	0	0	32	159
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	1	0	0	0	141	0	0	0	139	281
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	12	0	-1	-2	-54	0	0	0	27	-18
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	12	0	-1	-2	-54	0	0	0	27	-18
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	12	0	-1	-2	-54	0	0	0	27	-18
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	35	0	0	0	0	0	0	0	0	35
2. FEES	0	0	0	0	22	0	0	0	0	22
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	35	0	0	0	22	0	0	0	0	57
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	35	0	0	0	22	0	0	0	0	57
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	0	0	0	0	0	0	0	0	0
4. BENEFITS	0	0	0	0	0	0	0	0	0	0
5. PRODUCTS/PROVISIONS	31	0	0	0	0	0	0	0	0	31
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	0	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	31	0	0	0	0	0	0	0	0	31
GROSS CONTRIBUTION MARGIN	4	0	0	0	22	0	0	0	0	26
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	0	0	0
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	22	0	0	0	0	22
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	22	0	0	0	0	22

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	22	0	0	0	0	22
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	4	0	0	0	0	0	0	0	0	4
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	4	0	0	0	0	0	0	0	0	4
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	4	0	0	0	0	0	0	0	0	4
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	4	0	0	0	0	0	0	0	0	4
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	2,473	0	299	0	0	0	0	2,280	0	5,052
(II) EXTERNAL	12,076	0	8,539	0	0	669	0	971	534	22,789
2. FEES	0	0	0	0	8,023	48	1,825	0	0	9,896
3. MISCELLANEOUS	34	0	111	0	154	19	93	156	0	567
SUBTOTAL - OPERATIONAL REVENUE	14,583	0	8,949	0	8,177	736	1,918	3,407	534	38,304
4. INVESTMENT INCOME	-1	0	0	0	0	0	0	0	0	-1
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	246	0	0	0	0	246
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	14,582	0	8,949	0	8,423	736	1,918	3,407	534	38,549
B. COST OF SALES/SERVICES										
1. WAGES	0	0	2,323	0	1,124	73	398	0	20	3,938
2. CONTRACTOR FEES	0	0	0	0	99	0	202	0	13	314
3. SALARIES	1,846	0	732	0	1,050	115	243	308	0	4,294
4. BENEFITS	244	0	596	0	312	26	109	43	1	1,331
5. PRODUCTS/PROVISIONS	8,704	0	3,217	0	0	0	0	284	0	12,205
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	350	0	572	0	290	294	106	93	4	1,709
7. COST OF SALES FOR INTERNAL SALES	2,473	0	299	0	0	0	0	2,280	0	5,052
TOTAL COST OF SALES/SERVICES	13,617	0	7,739	0	2,875	508	1,058	3,008	38	28,843
GROSS CONTRIBUTION MARGIN	965	0	1,210	0	5,548	228	860	399	496	9,706
C. DIRECT EXPENSES										
1. UTILITIES	47	0	136	0	905	73	5	8	41	1,215
2. RENTAL OR SPACE COST										
(I) INTERNAL	90	0	0	0	0	33	0	83	0	206
(II) EXTERNAL	0	0	0	0	0	19	0	0	0	19
3. INSURANCE	0	0	4	0	30	0	0	0	5	39
4. GARBAGE	0	0	158	0	51	0	0	0	0	209
5. GROUNDS COSTS	0	0	0	0	54	0	117	0	2	173
6. MARKETING AND PROMOTION	64	0	0	0	2	0	0	40	0	106
7. PROFESSIONAL FEES	-3	0	4	0	0	0	0	0	0	1
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	36	36
9. TELEPHONE (LONG DISTANCE)	15	0	5	0	3	1	0	1	0	25
10. OTHER (TRAVEL, ETC.)	41	0	19	0	70	3	36	14	0	183
TOTAL DIRECT EXPENSES	254	0	326	0	1,115	129	158	146	84	2,212

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	4	0	0	0	0	0	0	4
(II) OTHER	4	0	18	0	83	1	43	31	7	187
2. RENOVATIONS AND ALTERATIONS	20	0	72	0	849	0	567	16	0	1,524
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	116	0	325	0	105	19	21	102	0	688
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	2,816	0	0	0	0	2,816
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	140	0	419	0	3,853	20	631	149	7	5,219
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	448	0	0	0	0	0	0	448
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	448	0	0	0	0	0	0	448
TOTAL EXPENSES	394	0	1,193	0	4,968	149	789	295	91	7,879
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	571	0	17	0	580	79	71	104	405	1,827
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	571	0	17	0	580	79	71	104	405	1,827
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	571	0	17	0	580	79	71	104	405	1,827
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: NIPISSING

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	997	0	0	0	0	997
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	0	0	0	997	0	0	0	0	997
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	95	0	0	0	0	95
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	1,092	0	0	0	0	1,092
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	0	0	0	77	0	0	0	0	77
4. BENEFITS	0	0	0	0	13	0	0	0	0	13
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	0	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	90	0	0	0	0	90
GROSS CONTRIBUTION MARGIN	0	0	0	0	1,002	0	0	0	0	1,002
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	87	0	0	0	0	87
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	2	0	0	0	0	2
5. GROUNDS COSTS	0	0	0	0	3	0	0	0	0	3
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	53	0	0	0	0	53
TOTAL DIRECT EXPENSES	0	0	0	0	145	0	0	0	0	145

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: NIPISSING

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	95	0	0	0	0	95
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	45	0	0	0	0	45
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	428	0	0	0	0	428
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	568	0	0	0	0	568
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	713	0	0	0	0	713
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	289	0	0	0	0	289
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	289	0	0	0	0	289
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	289	0	0	0	0	289
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MAY 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OCAD

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	9	0	0	144	0	0	153
2. FEES	0	0	0	0	0	0	0	0	0	0
3 MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	0	0	9	0	0	144	0	0	153
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	9	0	0	144	0	0	153
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	25	0	0	25
3. SALARIES	0	0	0	0	0	0	0	0	0	0
4. BENEFITS	0	0	0	0	0	0	0	0	0	0
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	2	0	0	0	0	0	2
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	2	0	0	25	0	0	27
GROSS CONTRIBUTION MARGIN	0	0	0	7	0	0	119	0	0	126
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	0	0	0
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 31 MAY 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OCAD

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	7	0	0	119	0	0	126
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	7	0	0	119	0	0	126
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	7	0	0	119	0	0	126
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	934	0	0	0	0	0	0	0	934
(II) EXTERNAL	0	678	848	135	15	14	2,372	0	64	4,126
2. FEES	0	0	0	0	6,225	0	0	0	363	6,588
3. MISCELLANEOUS	0	4	183	8	1,088	144	8	0	436	1,871
SUBTOTAL - OPERATIONAL REVENUE	0	1,616	1,031	143	7,328	158	2,380	0	863	13,519
4. INVESTMENT INCOME	0	4	0	0	2	0	0	0	4	10
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	1,620	1,031	143	7,330	158	2,380	0	867	13,529
B. COST OF SALES/SERVICES										
1. WAGES	0	111	5	59	1,099	56	375	0	226	1,931
2. CONTRACTOR FEES	0	0	0	0	90	0	0	0	0	90
3. SALARIES	0	59	65	24	226	60	230	0	47	711
4. BENEFITS	0	19	16	12	191	20	38	0	43	339
5. PRODUCTS/PROVISIONS	0	612	0	69	0	0	0	0	0	681
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	9	1	1	130	2	69	0	9	221
7. COST OF SALES FOR INTERNAL SALES	0	934	0	0	0	0	0	0	0	934
TOTAL COST OF SALES/SERVICES	0	1,744	87	165	1,736	138	712	0	325	4,907
GROSS CONTRIBUTION MARGIN	0	-124	944	-22	5,594	20	1,668	0	542	8,622
C. DIRECT EXPENSES										
1. UTILITIES	0	3	1	2	610	4	36	0	5	661
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	9	0	26	0	0	0	0	0	35
(II) EXTERNAL	0	0	0	0	0	0	17	0	0	17
3. INSURANCE	0	0	2	0	14	0	2	0	2	20
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	6	228	24	1,386	6	239	0	225	2,114
6. MARKETING AND PROMOTION	0	0	0	0	0	4	0	0	0	4
7. PROFESSIONAL FEES	0	1	0	6	3	0	0	0	0	10
8. TAXES (IF APPLICABLE)	0	0	0	0	66	0	5	0	28	99
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	10	1	0	0	0	11
10. OTHER (TRAVEL, ETC.)	0	0	1	5	54	7	48	0	27	142
TOTAL DIRECT EXPENSES	0	19	232	63	2,143	22	347	0	287	3,113

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	17	3	82	0	17	0	2	121
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	422	0	782	0	30	0	65	1,299
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	10	9	1	134	8	34	0	12	208
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	28	1,949	0	845	0	0	2,822
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	10	448	32	2,947	8	926	0	79	4,450
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	5	0	0	6	0	5	0	0	16
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	21	12	12	234	16	359	0	36	690
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	26	12	12	240	16	364	0	36	706
TOTAL EXPENSES	0	55	692	107	5,330	46	1,637	0	402	8,269
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-179	252	-129	264	-26	31	0	140	353
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-179	252	-129	264	-26	31	0	140	353
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-179	252	-129	264	-26	31	0	140	353
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	320	0	939	17	175	0	155	1,606
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	320	0	939	17	175	0	155	1,606

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	2,721	0	0	0	4,267	0	0	1,937	8,925
2. FEES	0	0	2,859	0	22,147	0	1,390	0	2,799	29,195
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	784	784
SUBTOTAL - OPERATIONAL REVENUE	0	2,721	2,859	0	22,147	4,267	1,390	0	5,520	38,904
4. INVESTMENT INCOME	0	0	0	0	0	36	0	0	0	36
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	98	0	0	0	0	98
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	118	118
TOTAL REVENUE	0	2,721	2,859	0	22,245	4,303	1,390	0	5,638	39,156
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	2,645	0	5,228	1,857	21	0	0	9,751
3. SALARIES	0	729	0	0	2,718	493	312	0	2,041	6,293
4. BENEFITS	0	139	0	0	426	54	45	0	286	950
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	1,348	121	0	2,737	776	80	0	3,985	9,047
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	2,216	2,766	0	11,109	3,180	458	0	6,312	26,041
GROSS CONTRIBUTION MARGIN	0	505	93	0	11,136	1,123	932	0	-674	13,115
C. DIRECT EXPENSES										
1. UTILITIES	0	0	125	0	2,526	7	37	0	0	2,695
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	179	0	0	0	0	0	0	179
3. INSURANCE	0	0	0	0	162	4	7	0	0	173
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	3	31	0	0	0	34
7. PROFESSIONAL FEES	0	108	0	0	33	2	3	0	0	146
8. TAXES (IF APPLICABLE)	0	0	0	0	613	2	6	0	0	621
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	2	10	0	62	22	1	0	51	148
TOTAL DIRECT EXPENSES	0	110	314	0	3,399	68	54	0	51	3,996

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	99	0	0	99
(II) OTHER	0	0	0	0	2	0	0	0	0	2
2. RENOVATIONS AND ALTERATIONS	0	0	57	0	278	64	11	0	0	410
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	146	138	0	735	28	30	0	0	1,077
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	2,601	1,216	117	0	0	3,934
7. LAND AND SITE SERVICES	0	0	0	0	95	0	0	0	0	95
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	146	195	0	3,711	1,308	257	0	0	5,617
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	230	29	0	655	16	317	0	0	1,247
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	230	29	0	655	16	317	0	0	1,247
TOTAL EXPENSES	0	486	538	0	7,765	1,392	628	0	51	10,860
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	19	-445	0	3,371	-269	304	0	-725	2,255
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	19	-445	0	3,371	-269	304	0	-725	2,255
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	19	-445	0	3,371	-269	304	0	-725	2,255
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MARCH 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	2,831	0	276	0	0	0	0	1,332	0	4,439
(II) EXTERNAL	6,017	0	1,608	0	315	737	1,608	0	494	10,779
2. FEES	0	0	1,468	0	4,166	0	355	0	0	5,989
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	8,848	0	3,352	0	4,481	737	1,963	1,332	494	21,207
4. INVESTMENT INCOME	0	0	0	0	3	0	0	0	0	3
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	420	0	0	0	0	420
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	8,848	0	3,352	0	4,904	737	1,963	1,332	494	21,630
B. COST OF SALES/SERVICES										
1. WAGES	823	0	1,291	0	509	91	0	129	144	2,987
2. CONTRACTOR FEES	0	0	58	0	0	53	10	0	0	121
3. SALARIES	0	0	0	0	13	3	0	1	0	17
4. BENEFITS	146	0	159	0	57	7	0	22	34	425
5. PRODUCTS/PROVISIONS	4,346	0	1,436	0	57	0	0	153	0	5,992
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	449	0	358	0	284	92	201	0	139	1,523
7. COST OF SALES FOR INTERNAL SALES	2,831	0	276	0	0	0	0	1,332	0	4,439
TOTAL COST OF SALES/SERVICES	8,595	0	3,578	0	920	246	211	1,637	317	15,504
GROSS CONTRIBUTION MARGIN	253	0	-226	0	3,984	491	1,752	-305	177	6,126
C. DIRECT EXPENSES										
1. UTILITIES	17	0	48	0	391	68	49	0	0	573
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	3	0	26	4	0	0	0	33
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	2	0	0	0	0	1	0	0	0	3
7. PROFESSIONAL FEES	0	0	0	0	7	0	1	0	0	8
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	-4	-4
9. TELEPHONE (LONG DISTANCE)	12	0	7	0	168	38	0	2	7	234
10. OTHER (TRAVEL, ETC.)	3	0	5	0	28	1	0	3	0	40
TOTAL DIRECT EXPENSES	34	0	63	0	620	112	50	5	3	887

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 31 MARCH 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	42	0	14	0	43	1	2	305	22	429
(II) OTHER	0	0	8	0	305	153	3	0	0	469
2. RENOVATIONS AND ALTERATIONS	4	0	69	0	60	6	0	0	0	139
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	117	0	19	0	124	33	11	456	8	768
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	53	0	88	0	2,171	814	948	0	0	4,074
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	216	0	198	0	2,703	1,007	964	761	30	5,879
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	247	0	193	0	22	29	0	0	127	618
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	247	0	193	0	22	29	0	0	127	618
TOTAL EXPENSES	497	0	454	0	3,345	1,148	1,014	766	160	7,384
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-244	0	-680	0	639	-657	738	-1,071	17	-1,258
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-244	0	-680	0	639	-657	738	-1,071	17	-1,258
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-244	0	-680	0	639	-657	738	-1,071	17	-1,258
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TORONTO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	25,327	0	11,981	244	0	1,438	4,308	4,977	16,518	64,793
2. FEES	0	0	3,047	0	11,164	335	626	0	4,819	19,991
3. MISCELLANEOUS	0	16	14	0	260	50	0	0	1,696	2,036
SUBTOTAL - OPERATIONAL REVENUE	25,327	16	15,042	244	11,424	1,823	4,934	4,977	23,033	86,820
4. INVESTMENT INCOME	0	0	18	0	535	15	496	0	104	1,168
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	330	0	0	0	0	330
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	83	83
(III) FEDERAL	0	0	0	0	0	0	0	0	471	471
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	109	109
TOTAL REVENUE	25,327	16	15,060	244	12,289	1,838	5,430	4,977	23,800	88,981
B. COST OF SALES/SERVICES										
1. WAGES	3,123	0	1,032	38	1,200	371	849	2,291	5,973	14,877
2. CONTRACTOR FEES	0	0	8,753	48	0	0	97	0	458	9,356
3. SALARIES	0	0	344	0	1,447	178	359	0	2,563	4,891
4. BENEFITS	0	0	192	0	266	71	122	0	413	1,064
5. PRODUCTS/PROVISIONS	19,409	0	2,532	126	0	629	0	1,174	7,649	31,519
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	184	5	414	73	105	0	2,777	3,558
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	22,532	0	13,037	217	3,327	1,322	1,532	3,465	19,833	65,265
GROSS CONTRIBUTION MARGIN	2,795	16	2,023	27	8,962	516	3,898	1,512	3,967	23,716
C. DIRECT EXPENSES										
1. UTILITIES	136	0	4	0	1,290	74	81	0	486	2,071
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	597	0	0	22	0	0	54	673
(II) EXTERNAL	229	0	0	0	215	0	1	0	325	770
3. INSURANCE	0	0	30	0	98	5	13	0	64	210
4. GARBAGE	0	0	75	0	36	1	0	0	24	136
5. GROUNDS COSTS	0	0	0	0	65	7	164	0	0	236
6. MARKETING AND PROMOTION	278	0	6	0	23	29	8	19	928	1,291
7. PROFESSIONAL FEES	38	0	1	0	4	1	2	118	1,148	1,312
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	81	1	10	5	39	14	16	52	280	498
10. OTHER (TRAVEL, ETC.)	622	0	33	6	131	40	71	403	245	1,551
TOTAL DIRECT EXPENSES	1,384	1	756	11	1,901	193	356	592	3,554	8,748

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TORONTO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	17	0	164	0	98	1	45	72	120	517
(II) OTHER	96	0	151	9	561	0	77	57	459	1,410
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	310	8	192	0	160	670
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	261	0	112	0	72	3	18	0	163	629
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	442	4	72	1	959	0	436	354	1,169	3,437
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	2,295	0	0	0	0	2,295
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	244	17	0	0	0	261
TOTAL EQUIPMENT AND CAPITAL COSTS	816	4	499	10	4,539	29	768	483	2,071	9,219
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	285	285
(II) INTERNAL	0	0	17	33	3	0	0	0	330	383
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	40	4	122	9	61	0	72	308
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	1,966	0	0	1,966
4. ANCILLARY OVERHEADS	0	0	151	5	218	42	149	0	23	588
TOTAL OVERHEAD COSTS	0	0	208	42	343	51	2,176	0	710	3,530
TOTAL EXPENSES	2,200	5	1,463	63	6,783	273	3,300	1,075	6,335	21,497
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	595	11	560	-36	2,179	243	598	437	-2,368	2,219
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	595	11	560	-36	2,179	243	598	437	-2,368	2,219
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	1,565	0	360	0	0	1,925
NET INCOME (LOSS) FOR THE YEAR	595	11	560	-36	614	243	238	437	-2,368	294
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	887	-257	1,684	116	8,216	0	1,710	12,356
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	20	0	6,112	0	6,317	0	840	13,289

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	40	0	0	0	0	0	0	67	0	107
(II) EXTERNAL	2,828	0	186	367	154	602	106	433	346	5,022
2. FEES	0	0	2,573	0	3,876	0	209	0	120	6,778
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	2,868	0	2,759	367	4,030	602	315	500	466	11,907
4. INVESTMENT INCOME	1	0	10	0	18	0	0	0	0	29
5. GOVERNMENT FUNDING										
(I) MET	7	0	0	0	13	0	4	0	1	25
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,876	0	2,769	367	4,061	602	319	500	467	11,961
B. COST OF SALES/SERVICES										
1. WAGES	0	0	115	0	647	0	0	0	0	762
2. CONTRACTOR FEES	8	0	1,948	2	58	221	62	8	32	2,339
3. SALARIES	415	0	0	91	704	179	101	113	99	1,702
4. BENEFITS	77	0	14	6	233	23	8	20	19	400
5. PRODUCTS/PROVISIONS	2,059	0	0	192	0	0	0	0	0	2,251
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	28	0	124	24	234	36	50	84	236	816
7. COST OF SALES FOR INTERNAL SALES	40	0	0	0	0	0	0	67	0	107
TOTAL COST OF SALES/SERVICES	2,627	0	2,201	315	1,876	459	221	292	386	8,377
GROSS CONTRIBUTION MARGIN	249	0	568	52	2,185	143	98	208	81	3,584
C. DIRECT EXPENSES										
1. UTILITIES	15	0	71	4	533	4	4	3	9	643
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	6	6
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	123	0	28	10	3	8	2	21	11	206
TOTAL DIRECT EXPENSES	138	0	99	14	536	12	6	24	26	855

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	7	0	0	0	0	8	15	0	0	30
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	86	0	556	0	59	0	0	701
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	114	2	98	0	0	104	0	318
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	37	0	432	0	0	0	0	469
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	7	0	237	2	1,086	8	74	104	0	1,518
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	173	0	277	11	615	51	20	41	30	1,218
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	102	0	-121	19	0	0	0	0
TOTAL OVERHEAD COSTS	173	0	379	11	494	70	20	41	30	1,218
TOTAL EXPENSES	318	0	715	27	2,116	90	100	169	56	3,591
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-69	0	-147	25	69	53	-2	39	25	-7
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-69	0	-147	25	69	53	-2	39	25	-7
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	-51	0	-344	4	-222	0	-5	0	30	-588
NET INCOME (LOSS) FOR THE YEAR	-18	0	197	21	291	53	3	39	-5	581
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	46	29	495	0	47	241	60	918

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEVERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	8,083	4,873	7,882	208	8,465	-5	1,108	4,699	1,953	37,266
2. FEES	0	0	185	0	0	268	0	0	0	453
3. MISCELLANEOUS	202	67	111	17	158	63	7	1	3,846	4,472
SUBTOTAL - OPERATIONAL REVENUE	8,285	4,940	8,178	225	8,623	326	1,115	4,700	5,799	42,191
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	8,285	4,940	8,178	225	8,623	326	1,115	4,700	5,799	42,191
B. COST OF SALES/SERVICES										
1. WAGES	0	0	2,689	0	1,826	96	0	1,471	221	6,303
2. CONTRACTOR FEES	0	0	91	0	1	0	3	0	0	95
3. SALARIES	747	350	447	67	662	72	329	186	1,319	4,179
4. BENEFITS	123	35	453	9	397	16	51	250	90	1,424
5. PRODUCTS/PROVISIONS	6,639	4,117	3,073	76	3	0	0	2,061	0	15,969
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	63	11	2	130	3	4	535	748
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	7,509	4,502	6,816	163	2,891	314	386	3,972	2,165	28,718
GROSS CONTRIBUTION MARGIN	776	438	1,362	62	5,732	12	729	728	3,634	13,473
C. DIRECT EXPENSES										
1. UTILITIES	35	23	116	9	1,136	3	9	49	610	1,990
2. RENTAL OR SPACE COST										
(I) INTERNAL	57	46	132	0	1,234	0	5	52	629	2,155
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	4	0	6	0	26	0	4	1	14	55
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	2	285	0	232	0	106	625
6. MARKETING AND PROMOTION	34	37	47	2	2	14	0	34	7	177
7. PROFESSIONAL FEES	2	0	1	0	4	2	0	2	2	13
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	465	465
9. TELEPHONE (LONG DISTANCE)	3	2	2	0	7	0	1	7	2	24
10. OTHER (TRAVEL, ETC.)	283	41	264	13	336	23	27	52	99	1,138
TOTAL DIRECT EXPENSES	418	149	568	26	3,030	42	278	197	1,934	6,642

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	14	9	134	2	24	4	29	102	40	358
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	1	0	177	0	1,435	0	0	52	570	2,235
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	21	16	177	3	631	29	3	748	276	1,904
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	1,314	0	0	0	687	2,001
7. LAND AND SITE SERVICES	0	0	0	0	0	0	126	0	0	126
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	36	25	488	5	3,404	33	158	902	1,573	6,624
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	71	0	35	0	33	3	3	145
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	192	113	156	0	158	8	123	95	93	938
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	168	0	0	0	0	0	350	0	0	518
4. ANCILLARY OVERHEADS	39	0	30	0	39	0	0	25	0	133
TOTAL OVERHEAD COSTS	399	113	257	0	232	8	506	123	96	1,734
TOTAL EXPENSES	853	287	1,313	31	6,666	83	942	1,222	3,603	15,000
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-77	151	49	31	-934	-71	-213	-494	31	-1,527
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-77	151	49	31	-934	-71	-213	-494	31	-1,527
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	35	5	0	0	-1,198	0	0	0	125	-1,033
NET INCOME (LOSS) FOR THE YEAR	-112	146	49	31	264	-71	-213	-494	-94	-494
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	132	-218	-748	-71	88	-104	-26	-431	47	-1,331
I. ACCUMULATED RESERVE BALANCES APRIL 30	233	10	0	0	1,150	12	0	0	551	1,956

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	2,683	21	0	4	1,743	0	340	0	4,791
(II) EXTERNAL	12,234	1,660	7,238	0	13,745	2,407	2,163	1,339	10,456	51,242
2. FEES	0	0	0	0	9,647	0	0	0	7,061	16,708
3. MISCELLANEOUS	13	0	18	0	30	0	212	1,411	229	1,913
SUBTOTAL - OPERATIONAL REVENUE	12,247	4,343	7,277	0	23,426	4,150	2,375	3,090	17,746	74,654
4. INVESTMENT INCOME	-59	-5	-16	0	246	0	-19	-8	359	498
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	136	0	0	0	0	136
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	64	64
(III) FEDERAL	0	0	0	0	29	0	0	0	141	170
(IV) MUNICIPAL	0	0	0	0	31	0	0	0	11	42
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	1,212	1,212
TOTAL REVENUE	12,188	4,338	7,261	0	23,868	4,150	2,356	3,082	19,533	76,776
B. COST OF SALES/SERVICES										
1. WAGES	1,421	333	2,273	0	6,889	278	557	738	6,301	18,790
2. CONTRACTOR FEES	48	0	0	0	20	169	454	1	116	808
3. SALARIES	0	0	0	0	0	0	0	0	0	0
4. BENEFITS	294	53	389	0	717	50	78	163	866	2,610
5. PRODUCTS/PROVISIONS	8,872	1,099	2,582	0	2,749	709	0	0	7,010	23,021
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	136	18	442	0	802	29	201	257	1,431	3,316
7. COST OF SALES FOR INTERNAL SALES	0	2,683	21	0	4	1,743	0	340	0	4,791
TOTAL COST OF SALES/SERVICES	10,771	4,186	5,707	0	11,181	2,978	1,290	1,499	15,724	53,336
GROSS CONTRIBUTION MARGIN	1,417	152	1,554	0	12,687	1,172	1,066	1,583	3,809	23,440
C. DIRECT EXPENSES										
1. UTILITIES	33	10	21	0	2,093	103	38	11	191	2,500
2. RENTAL OR SPACE COST										
(I) INTERNAL	236	39	315	0	20	33	24	61	55	783
(II) EXTERNAL	1	0	438	0	0	202	5	0	0	646
3. INSURANCE	0	1	3	0	58	11	1	1	33	108
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	129	0	0	0	49	178
6. MARKETING AND PROMOTION	76	15	17	0	0	44	0	2	1,226	1,380
7. PROFESSIONAL FEES	1	1	5	0	26	2	5	4	278	322
8. TAXES (IF APPLICABLE)	0	0	0	0	1,096	0	0	0	0	1,096
9. TELEPHONE (LONG DISTANCE)	7	4	2	0	11	1	3	4	325	357
10. OTHER (TRAVEL, ETC.)	285	21	84	0	436	221	18	60	1,143	2,268
TOTAL DIRECT EXPENSES	639	91	885	0	3,869	617	94	143	3,300	9,638

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	62	4	106	0	69	93	32	319	187	872
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	1	7	9	0	2,971	0	14	6	24	3,032
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	74	19	48	0	283	1	23	521	422	1,391
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	58	9	136	0	2,437	238	204	21	3,318	6,421
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	11	0	5,664	375	0	0	605	6,655
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	195	39	310	0	11,424	707	273	867	4,556	18,371
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	172	42	293	0	631	0	78	93	108	1,417
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	200	0	0	0	0	0	870	0	0	1,070
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	372	42	293	0	631	0	948	93	108	2,487
TOTAL EXPENSES	1,206	172	1,488	0	15,924	1,324	1,315	1,103	7,964	30,496
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	211	-20	66	0	-3,237	-152	-249	480	-4,155	-7,056
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	211	-20	66	0	-3,237	-152	-249	480	-4,155	-7,056
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	211	-20	66	0	-3,237	-152	-249	480	-4,155	-7,056
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	646	-60	-195	0	-239	-257	10	254	-8,681	-8,522
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	161	0	211	0	0	1,150	0	1,522
(II) EXTERNAL	4,243	563	732	0	251	252	156	626	0	6,823
2. FEES	0	0	1,587	0	3,832	282	129	0	0	5,830
3. MISCELLANEOUS	0	0	0	0	0	0	77	0	0	77
SUBTOTAL - OPERATIONAL REVENUE	4,243	563	2,480	0	4,294	534	362	1,776	0	14,252
4. INVESTMENT INCOME	0	0	0	0	0	0	0	2	0	2
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	204	0	0	0	0	204
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,243	563	2,480	0	4,498	534	362	1,778	0	14,458
B. COST OF SALES/SERVICES										
1. WAGES	80	41	154	0	474	51	3	58	0	861
2. CONTRACTOR FEES	2	1	23	0	98	0	41	12	0	177
3. SALARIES	288	38	686	0	95	49	75	106	0	1,337
4. BENEFITS	43	8	110	0	231	10	2	39	0	443
5. PRODUCTS/PROVISIONS	3,449	371	880	0	15	340	1	47	0	5,103
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	52	19	21	0	96	11	23	44	0	266
7. COST OF SALES FOR INTERNAL SALES	0	0	161	0	211	0	0	1,150	0	1,522
TOTAL COST OF SALES/SERVICES	3,914	478	2,035	0	1,220	461	145	1,456	0	9,709
GROSS CONTRIBUTION MARGIN	329	85	445	0	3,278	73	217	322	0	4,749
C. DIRECT EXPENSES										
1. UTILITIES	13	4	36	0	497	0	4	0	0	554
2. RENTAL OR SPACE COST										
(I) INTERNAL	35	10	0	0	0	9	0	0	0	54
(II) EXTERNAL	0	0	90	0	87	0	8	0	0	185
3. INSURANCE	0	0	2	0	24	0	0	0	0	26
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	2	0	26	0	21	0	0	49
6. MARKETING AND PROMOTION	6	10	2	0	1	8	0	39	0	66
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	3	1	1	0	1	1	0	2	0	9
10. OTHER (TRAVEL, ETC.)	7	3	4	0	6	5	3	8	0	36
TOTAL DIRECT EXPENSES	64	28	137	0	642	23	36	49	0	979

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	23	0	2	0	0	0	0	134	0	159
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	22	3	30	0	429	8	11	2	0	505
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	16	5	56	0	356	2	21	301	0	757
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	13	0	1,715	0	0	0	0	1,728
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	61	8	101	0	2,500	10	32	437	0	3,149
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	30	6	0	0	0	0	0	0	0	36
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	18	3	17	0	69	4	16	0	0	127
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	300	300
4. ANCILLARY OVERHEADS	19	5	29	0	19	17	21	0	0	110
TOTAL OVERHEAD COSTS	67	14	46	0	88	21	37	0	300	573
TOTAL EXPENSES	192	50	284	0	3,230	54	105	486	300	4,701
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	137	35	161	0	48	19	112	-164	-300	48
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-164	0	-164
NET INCOME (LOSS) BEFORE RESERVES	137	35	161	0	48	19	112	0	-300	212
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	137	35	161	0	48	19	112	0	-300	212
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	5,780	0	1,600	0	13	360	0	682	494	8,929
2. FEES	0	0	3,050	0	4,172	0	754	0	0	7,976
3. MISCELLANEOUS	0	0	205	0	296	30	0	0	0	531
SUBTOTAL - OPERATIONAL REVENUE	5,780	0	4,855	0	4,481	390	754	682	494	17,436
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	155	0	0	0	0	155
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,780	0	4,855	0	4,636	390	754	682	494	17,591
B. COST OF SALES/SERVICES										
1. WAGES	146	0	1,035	0	998	123	7	38	0	2,347
2. CONTRACTOR FEES	0	0	4	0	44	0	0	0	0	48
3. SALARIES	598	0	1,115	0	362	49	57	102	48	2,331
4. BENEFITS	149	0	335	0	79	15	12	27	9	626
5. PRODUCTS/PROVISIONS	4,347	0	1,542	0	0	0	0	470	0	6,359
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	13	0	186	0	0	20	0	0	0	219
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	5,253	0	4,217	0	1,483	207	76	637	57	11,930
GROSS CONTRIBUTION MARGIN	527	0	638	0	3,153	183	678	45	437	5,661
C. DIRECT EXPENSES										
1. UTILITIES	39	0	126	0	946	1	22	0	22	1,156
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	9	0	0	0	0	0	0	9
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	3	0	7	0	14	0	0	0	0	24
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	31	0	84	0	60	17	121	2	14	329
6. MARKETING AND PROMOTION	6	0	27	0	0	2	0	0	0	35
7. PROFESSIONAL FEES	0	0	38	0	45	1	0	0	26	110
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	101	101
9. TELEPHONE (LONG DISTANCE)	13	0	4	0	27	3	0	0	0	47
10. OTHER (TRAVEL, ETC.)	26	0	153	0	62	15	38	30	0	324
TOTAL DIRECT EXPENSES	118	0	448	0	1,154	39	181	32	163	2,135

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	49	0	39	0	18	1	20	0	0	127
(II) OTHER	4	0	28	0	196	18	25	1	114	386
2. RENOVATIONS AND ALTERATIONS	0	0	2	0	171	0	0	0	35	208
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	10	0	13	0	267	20	62	-1	0	371
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	234	0	1,473	0	0	0	0	1,707
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	199	199
TOTAL EQUIPMENT AND CAPITAL COSTS	63	0	316	0	2,125	39	107	0	348	2,998
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	116	0	0	0	0	0	0	0	0	116
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	100	0	0	0	0	0	211	0	0	311
4. ANCILLARY OVERHEADS	64	0	88	0	114	2	0	0	0	268
TOTAL OVERHEAD COSTS	280	0	88	0	114	2	211	0	0	695
TOTAL EXPENSES	461	0	852	0	3,393	80	499	32	511	5,828
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	66	0	-214	0	-240	103	179	13	-74	-167
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	66	0	-214	0	-240	103	179	13	-74	-167
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	66	0	-214	0	-240	103	179	13	-74	-167
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	10,397	0	485	533	2,799	0	6,072	1,418	7,799	29,503
2. FEES	0	0	0	0	14,969	0	0	0	0	14,969
3. MISCELLANEOUS	0	0	0	0	0	0	501	0	0	501
SUBTOTAL - OPERATIONAL REVENUE	10,397	0	485	533	17,768	0	6,573	1,418	7,799	44,973
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	492	0	71	0	0	563
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	10,397	0	485	533	18,260	0	6,644	1,418	7,799	45,536
B. COST OF SALES/SERVICES										
1. WAGES	406	0	0	5	1,905	0	1,654	85	55	4,110
2. CONTRACTOR FEES	18	0	0	0	57	0	2	0	24	101
3. SALARIES	961	0	65	55	847	0	1,313	434	842	4,517
4. BENEFITS	234	0	13	12	480	0	523	95	184	1,541
5. PRODUCTS/PROVISIONS	7,717	0	0	423	263	0	0	610	79	9,092
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	168	0	43	8	1,092	0	166	10	880	2,367
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	9,504	0	121	503	4,644	0	3,658	1,234	2,064	21,728
GROSS CONTRIBUTION MARGIN	893	0	364	30	13,616	0	2,986	184	5,735	23,808
C. DIRECT EXPENSES										
1. UTILITIES	1	0	96	0	2,955	0	140	0	1,570	4,762
2. RENTAL OR SPACE COST										
(I) INTERNAL	150	0	0	0	0	0	0	0	154	304
(II) EXTERNAL	0	0	0	0	21	0	0	0	0	21
3. INSURANCE	1	0	0	0	201	0	5	0	10	217
4. GARBAGE	0	0	53	0	201	0	0	0	0	254
5. GROUNDS COSTS	0	0	0	0	3	0	423	0	0	426
6. MARKETING AND PROMOTION	14	0	0	0	29	0	31	3	0	77
7. PROFESSIONAL FEES	11	0	0	1	2	0	84	0	1	99
8. TAXES (IF APPLICABLE)	0	0	0	0	122	0	0	0	0	122
9. TELEPHONE (LONG DISTANCE)	30	0	1	3	65	0	6	11	1	117
10. OTHER (TRAVEL, ETC.)	14	0	4	0	50	0	19	1	40	128
TOTAL DIRECT EXPENSES	221	0	154	4	3,649	0	708	15	1,776	6,527

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1998
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	30	0	55	0	792	0	345	17	138	1,377
(II) OTHER	215	0	98	2	441	0	0	0	0	756
2. RENOVATIONS AND ALTERATIONS	82	0	2	0	968	0	16	3	99	1,170
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	54	0	4	0	302	0	283	24	171	838
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	381	0	159	2	2,503	0	644	44	408	4,141
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	7,672	0	0	0	1,281	8,953
(II) INTERNAL	0	0	0	0	0	0	575	0	542	1,117
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	514	0	0	514
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	7,672	0	1,089	0	1,823	10,584
TOTAL EXPENSES	602	0	313	6	13,824	0	2,441	59	4,007	21,252
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	291	0	51	24	-208	0	545	125	1,728	2,556
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	291	0	51	24	-208	0	545	125	1,728	2,556
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	291	0	51	24	-208	0	545	125	1,728	2,556
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

DESCRIPTIVE DATA

ANCILLARY ENTERPRISES - UNIVERSITIES
FOR THE FISCAL YEAR ENDED 30 APRIL 1998

1. BOOKSTORES

BOOKSTORES	a) Does the university operate the bookstore?	b) If the university contracts out, who is the contractor?	c) Is there a separate, student-operated bookstore? If yes, are books new or used?	d) Gross square feet of space utilized:
Brock	Yes	n/a	No	Selling 5,000 Storage and office 750 Total area 5,750
Carleton	Yes	n/a	No	Selling 8,130 Storage and office 3,822 Total area 11,952
Guelph	Yes	n/a	Yes - New and Used	Selling 9,500 Storage and office 3,500 Total area 13,000
Lakehead	Yes	n/a	No	Selling 6,328 Storage and office 1,200 Total area 7,528
Laurentian	Yes	n/a	No	Selling 6,230 Storage and office 1,770 Total area 8,000
Algoma	Yes	n/a	No	Selling 682 Storage and office 128 Total area 810
Hearst	Yes	n/a	No	Total area 76
McMaster	Yes	n/a	No	Selling 17,640 Storage and office 4,760 Total area 22,400
OCAD	No	n/a	No	n/a
Ottawa	No	Private company Ottawa Brenan of which the university owns 51%	No	n/a
Queen's	No	Queen's University Engineering Society Services Incorporated	Yes - New and Used	Selling 13,000 Storage and office 6,000 Total area 19,000
Ryerson	Yes	n/a	Yes - used	Selling 7,043 Storage and office 4,523 Total area 11,566
Toronto	No	U of T Press Inc	No	Selling 42,000 Storage and office 9,000 Total area 51,000
Trent	Yes	n/a	No	Selling 4,648 Storage and office 3,272 Total Area 7,920

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1. BOOKSTORES

BOOKSTORES	a) Does the university operate the bookstore?	b) If the university contracts out, who is the contractor?	c) Is there a separate, student-operated bookstore? If yes, are books new or used?	d) Gross square feet of space utilized:
Waterloo	Yes	n/a	Yes - used	Selling 15,000 Storage and office 2,000 Total 17,000
Western	Yes	n/a	Yes - used	Selling 12,901 Storage and office 7,897 Total area 20,798
W. Laurier	Yes	n/a	No	Selling 5,600 Storage and office 1,400 Total area 7,000
Windsor	Yes	n/a	Yes - used	Selling 13,150 Storage and office 2,815 Total area 15,965
York	Yes	n/a	Yes - used	Selling 20,311 Storage and office 10,295 Total 30,606

1. BOOKSTORES

BOOKSTORES	e) What is the $ value of sales of the following:					
	i) core text books	ii) trade books	iii) used books	iv) computing equipment and supplies	v) incidentals, including stationery	vi) total sales
Brock	$3,043,499	$27,172	$203,724	$961,970	$825,657	$5,062,022
Carleton	$4,374,357	$218,933	$218,167	n/a	$535,882	$5,347,339
Guelph	$3,472,000	$519,000	$468,000	n/a	$914,000	$5,373,000
Lakehead	$2,539,455	included in i)	$43,135	$1,093,326	$909,651	$4,585,567
Laurentian	$1,787,900	$107,268	$36,875	$911,556	$405,212	$3,248,811
Algoma	$242,395	$32,548	n/a	n/a	$20,936	$295,879
Hearst	$34,931	n/a	n/a	n/a	n/a	$34,931
McMaster	$7,215,734	$1,292,863	$1,081,439	$3,297,763	$1,660,762	$14,548,561
OCAD	n/a	n/a	n/a	n/a	n/a	$0
Ottawa	n/a	n/a	n/a	n/a	n/a	$0
Queen's	$5,305,596	$752,817	$61,335	n/a	$1,448,773	$7,568,521
Ryerson	$4,245,393	$257,722	$110,760	$3,163,878	$1,081,479	$8,859,232
Toronto	$8,849,428	$5,991,622	Included in textbooks	$7,817,850	$2,668,100	$25,327,000
Trent	$1,560,000	$590,000	$100,000	included in v)	$618,000	$2,868,000
Waterloo	$6,579,887	$891,066	n/a	$46,618	$767,429	$8,285,000

1. BOOKSTORES

BOOKSTORES	e) What is the $ value of sales of the following:					
	i) core text books	ii) trade books	iii) used books	iv) computing equipment and supplies	v) incidentals, including stationery	vi) total sales
Western	$8,892,400	$1,003,200	$131,100	$4,320,300	$2,085,900	$16,432,900
W. Laurier	$2,767,802	$221,317	$353,422	$198,314	$702,144	$4,242,999
Windsor	$4,557,209	$218,023	$165,245	$209,370	$630,197	$5,780,044
York	$7,195,316	$1,062,732	$818,623	$113,979	$1,206,202	$10,396,852

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) what is the $ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
Brock	Either suggested retail or 25% mark-up of net price	$879,601	No	9	Brought into operating income.
Carleton	i) Books purchased at list less 20% are sold at list. ii) Books purchased at net price are sold at cost plus 30% to give gross margin of 23%. iii) Books purchased at list less 10% or 15% are sold at cost plus 30%.	$557,460	Yes - 5.46% Rate used is the average prime rate for the fiscal period.	15	Any surplus is retained by the bookstore in their appropriated fund for future use. Any deficit is carried by the bookstore into the subsequent year. Interest is credited/ charged on the overall surplus/deficit.
Guelph	Canadian list - as sent in by publisher. Canadian net - multiply Canadian list by 1.3 = selling price US list - multiply by exchange rate for Canadian currency US Net - convert to US list, multiply by 1.3 = selling price	$893,010	Yes - fixed amount established yearly	15	Carried forward
Lakehead	Cost + 25%	$707,576	Yes - MLR-2%	7	Surpluses transferred to Scholarship Account
Laurentian	Achieve gross margin of 20%	$945,102	5.3% - a flat rate of $45,000 per yr. is charged.	10	Carried forward
Algoma	Publisher's list price plus shipping. Pre-priced books are sold at price on books.	$56,155	No	1	Become part of operating
Hearst	20 % is added to invoice total (including taxes and freight)	$25,062	No	0.06	Transferred to operating

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) what is the $ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
McMaster	The suggested retail price is used, if available. If the book is net priced, there is a 129% mark-up. On US books, an exchange rate factor is used in setting the price.	$2,276,433	Yes - 7.5%	38	When surpluses occur, a portion is retained in a reserve for renovation and equipment purchases, and a portion is transferred to help fund student services. If deficits arose, they would be a first-charge on future operations.
OCAD	n/a	n/a	n/a	n/a	n/a
Ottawa	n/a	n/a	n/a	n/a	n/a
Queen's	Canadian sources textbooks 7% below suggested retail; if on Globe & Mail bestseller list, 30% below suggested retail. Foreign sourced material at suggested list.	$1,648,462	No	21	Responsibility of bookstore.
Ryerson	Canadian publishers list price - retail price = list price + .50 Canadian publishers net priced - retail price = net price X 1.35 US publishers - retail price = US net price X 1.4 (currency exchange rate) X 1.35 + transportation	$639,534 (bookstore and computer shop)	Yes - 7.86%	25 (bookstore and computer shop)	Contributed to the university's capital debit program
Toronto	List price or net + 33%	$4,767,000	No	116	U of T Press Inc. is responsible for all surpluses (deficits).
Trent	23.5% margin on publisher's net price or publisher's suggested retail price, if higher.	$750,000	Yes - 3.75%	13	Surplus to reserve (used for enhanced automation and renovations). Deficits are covered from reserve.
Waterloo	20% mark-up; suggested retail less 3.5%	$1,483,773	No	25	Accumulated in unappropriated surplus/deficit account
Western	The publisher's suggested retail selling price is used. Foreign textbooks are adjusted for currency exchange rates.	$2,871,700	Yes - Monthly interest charge is based on the average prime rate for the month.	53	Carried forward in the unit's fund balance, expected as surplus.
W. Laurier	Sell at publisher's suggested list price or, if net priced, mark-up from cost of 25%.	$742,399 at cost	Yes - 3.711% short-term interest rate	13	Ancillary Services Reserve Fund
Windsor	25% Margin	$1,421,219	Yes - Prime rate - 0.25%.	26	Financial surpluses & deficits return to the Bookstore.

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) what is the $ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
York	25% mark-up	$3,081,625	Yes - 5%	39	Deficits are subsidized by the university to extent of deficit financing amount. Annual surpluses are applied to the accumulated deficit.

2. RETAIL

RETAIL	a) List types of retail outlets and square-foot area of each:	b) Number of retail outlets; locations	c) Are they university operated	d) If contracted out, to whom?
Brock	Bank of Nova Scotia 500	1 - on campus	No	n/a
Carleton	Computer Store 2,089 Tuck Shop 420	2 locations	Yes	n/a
Guelph	Variety Store/Post Office (UC) 1,800	1	Yes	n/a
	Proshop 273	1	Yes	n/a
	Convenience (East) 480	1	No	n/a
	Photographer 132	1	No	Owner/Operator
	CIBC ATM's 320	1	No	Owner/Operator
	Clothing Store 420	1	No	Owner/Operator
	Medical - Chiropractor 505	1	No	Owner/Operator
	Medical - Dentist 650	1	No	Owner/Operator
	Travel Agent 929	1	No	Owner/Operator
	Hairdresser 638	1	No	Owner/Operator
	CD/Music Store 350	1	No	Owner/Operator
		Total 11		
Lakehead	Bookstore 5,193 Clothing & Sundry 1,616 Computers 700 Convenience 419	4 in one location	Yes	n/a
Laurentian	n/a	n/a	n/a	n/a
Algoma	n/a	n/a	n/a	n/a
Hearst	n/a	n/a	n/a	n/a
McMaster	n/a	n/a	n/a	n/a
OCAD	n/a	n/a	n/a	n/a
Ottawa	Computer Store 1,335	1	Not since December 31, 1997	n/a
Queen's	Microcomputer Store 500	1	Yes	n/a
Ryerson	Bookstore 11,566 Computer Shop 1,678	2 - 2 locations	Yes	n/a

2. RETAIL

RETAIL	a) List types of retail outlets and square-foot area of each:	b) Number of retail outlets; locations	c) Are they university operated	d) If contracted out, to whom?
Toronto	**Hart House** Hart House Hair Place 210 **U of T Press** Koffler 25,000 Computer shop 2,500 Innis 1,000 Hart House 500 Scarborough 5,000 Erindale 7,000 Victoria 1 ,000	**Hart House** 1 **U of T Press** 7	**Hart House** No **U of T Press** No	**Hart House** Mr. Ben Cataudella **U of T Press** University of Toronto Press Inc.
Trent	n/a	n/a	n/a	n/a
Waterloo	UW Computer Store 2,502 UW Shop 4,280 Compu-scape - Student Life Centre 1,000	3 - 3 locations	Yes	n/a
Western	Variety Store 3,046 Games Room 1,313 Art Craft Studio 2,844 Hair Salon 447 Travel Services 602 Postal Outlet 586 Computer Store 3,778 Used Bookstore 2,030 Bar 13,813 Bar 9,172 Drug Store 572 Photo Shop 320 Pool Room 1,096	13	No - except computer store	Private tenants, University Student Council
W. Laurier	Purple & Gold Store 2,000	1	Yes	n/a
Windsor	Pharmacy 927 Travel Agency 462 Photography Studio 539 Copy Centre 246	4 - 1 location	No	Contracted out to local business persons.
York	Postal Outlet 926 Telecommunications 921	2 outlets 1 location	Yes	n/a

2. RETAIL

RETAIL	e) Is the space for these outlets leased?	f) Percentage of leased space (sq. feet) versus university owned	g) If the outlets are leased, what is the basis for rent?
Brock	Yes	100% leased	Monthly fee
Carleton	No	100% owned	n/a
Guelph	No	n/a	n/a

2. RETAIL

RETAIL	e) Is the space for these outlets leased?	f) Percentage of leased space (sq. feet) versus university owned	g) If the outlets are leased, what is the basis for rent?
Lakehead	No	100% owned	n/a
Laurentian	n/a	n/a	n/a
Algoma	n/a	n/a	n/a
Hearst	n/a	n/a	n/a
McMaster	n/a	n/a	n/a
OCAD	n/a	n/a	n/a
Ottawa	Yes	0.6% leased 99.4% owned	$10/square foot
Queen's	No	100% owned	n/a
Ryerson	No	100% owned	n/a
Toronto	**Hart House** No **U of T Press** No	**Hart House** 100% owned **U of T Press** 100% owned	**Hart House** Hart House collects monthly rent based on a lease agreement. Rent was calculated based on estimated cleaning, maintenance and utility costs per net assignable square meter of space plus an allowance for inflation, profit margin etc. **U of T Press** n/a
Trent	n/a	n/a	n/a
Waterloo	No	100% owned	n/a
Western	No	100% owned	n/a
W. Laurier	No	100% owned	n/a
Windsor	n/a	n/a	n/a
York	Yes	100% leased	All outlets pay all utilities, real estate taxes, promotional and common area expenses. Tenants also pay a basic minimum rent (based on square footage) and may pay the greater of the minimum rent on a percentage of gross sales.

3. FOOD SERVICES				
FOOD SERVICES	**a) Is the food service self-operated or contracted out? Name contractor(s)**	**b) Number of outlets**	**c) Are the residence meal plans mandatory?**	**d) If financial surpluses (deficits) arise, how are they dealt with?**
Brock	Marriott Food Services	5	No	n/a
Carleton	Beaver Foods holds the franchises for Mr. Sub, Robin's Donuts, and Pizza Hut on behalf of the University.	11	Yes	Any surplus or deficit for the period is added to the appropriated fund balance of the ancillary and is carried in the subsequent year(s). Interest is calculated on the total surplus/deficit
Guelph	Self-operated	30	Yes, except East Residence and Family Housing.	Carried forward
Lakehead	Versa Foods	2	Yes	Transferred to Repairs & Renewals (Cafeteria)
Laurentian	Sodexho - Marriot Food Services	4	No	Carried forward to subsequent years.
Algoma	Self-operated - May/96-Aug/96 Kings Catering - Sept/96-Apr/98	1	No	Self-operational profits (deficits) become part of operating. Contracting out - n/a
Hearst	n/a	n/a	n/a	n/a
McMaster	Self-operated	10	Yes	Appropriated and carried over to the subsequent year.
OCAD	n/a	n/a	n/a	n/a
Ottawa	Versabec (Versa Foods) Study Break Student Federation Selena Graduate Student Association University Bistro (Le Solstice) Coca-Cola Ltd.	19 120 beverage machines	Yes	Surplus is used for future purchase or renovation
Queen's	Sodexho-Marriott Management Services Brown's Fine Foods	7	Yes	Responsibility of the food services unit
Ryerson	Versa Campus Services	2 Cafeterias and 3 Satellites	Yes	Contributed to University Capital Debt Program

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3. FOOD SERVICES

FOOD SERVICES	**a) Is the food service self-operated or contracted out? Name contractor(s)**	**b) Number of outlets**	**c) Are the residence meal plans mandatory?**	**d) If financial surpluses (deficits) arise, how are they dealt with?**
Toronto	**Scarborough** - contracted out - Versa Campus Services, Eastwood Food Services (vending) **St. George** - 1 self-operated, others contracted out - Sodeyho-Marriott, Second Cup, , a la Carte Kitchens, Innis Cafe **Erindale** - contracted out - Beaver Foods- General Harvey's Mr. Sub Roasters' **Hart House** Self-operated University College - self-operated	**Scarborough** - 4 **St. George** - 18 **Erindale** - 3 **Hart House** - 2 + catering operation	**Scarborough** No **St. George** In some residences **Erindale, Hart House** n/a **University College** Yes	**Scarborough** Remain with Food Services **St. George and University College** Remain with food ancillary **Erindale** Retained by Food Service Ancillary. **Hart House** Accumulated in unappropriated accumulated equity of Hart House.
Trent	Aramark	20	Yes	Surpluses reserved for repairs, deficits charged to reserve or made up in fees the following year
Waterloo	Self-operated	13	Yes	Retained within Food Services.
Western	Self-operated	20	Yes	Carried forward in unit's fund balance, surplus expected.
W. Laurier	i) Self-operated: Dining Hall Food Court (part) ii)Contracted out: Second Cup A&W Domino's Pizza Wilf's (Student Union)	6	Yes	Retained in the Ancillary Service Fund, or paid out of the fund.
Windsor	Self-operated	12	Yes	Senior Administration's final decision. Historically - carried forward into the next fiscal operating year.
York	Marriott Restauronics Various franchises and independents	25	Yes	Retained within department. Deficits incur interest charges. Deficits are expected to be recovered by future operations.

3. FOOD SERVICES

FOOD SERVICES	**e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales:**	**f) Are meals plans valid at any student-run operations? If yes, percentage of sales:**	**g) Break-down of cash sales:**	**h) Do you pay rent or space costs to university? How is the calculation derived?**
Brock	No	No	n/a	Yes - Percentage of sales
Carleton	No	No	Vending $27,038 Franchises $12,549 Catering functions $ 961 Total $40,548	Yes - charged a prorated share (based on square footage and cleaning methods) of the costs of the "Unicentre" which houses Food Services.
Guelph	Yes - 8%	No	Retail $3,649,080 Vending $ 493,936 Catering $ 645,151 Total $4,788,167	Yes - Through the use of a budget model, all costs associated with the operation of Hospitality Services are transferred to the department. Additional funds for academic enhancement are also charged to the department on an ad hoc basis. Utilities are charged based on space used.
Lakehead	No	No	n/a	Yes - % of sales with a minimum guarantee
Laurentian	No	No	n/a	Yes - Based on square footage of occupied space.
Algoma	No	No	n/a	No
Hearst	n/a	n/a	n/a	n/a
McMaster	Yes - 10%	No	Students' Meal Plans $5,601,577 Cafeteria's cash sales $2,566,639 /cibferebces $ 254,911 Vending machines $ 58,250 Other external sales $ 57,755 Total external $8,539,132 Internal Sales $ 298,686 Total Sales $8,837,818	No
OCAD	n/a	n/a	n/a	n/a
Ottawa	No	No	n/a - Versabec	No
Queen's	No	No	Retail $2,258,489 Vending $ 75,555 Catering Functions $ 85,765 Other $ 439,037 Total $2,858,846	Yes - $10/sq.ft.
Ryerson	No	No	Retail $ 980,086 Vending $ 43,627 Franchises $ 320,387 Catering Functions $ 271,960 Total $1,616,060	Yes - Fixed percentage charge based on operating expenditures. Residence cafeteria costs are based on actual space costs.

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations? If yes, percentage of sales:	g) Break-down of cash sales:	h) Do you pay rent or space costs to university? How is the calculation derived?
Toronto University College	No No	No No	**Scarborough** Vending $ 198,610 Catering $ 136,609 Cash $ 545,644 Franchise $ 425,329 Total $1,306,192 **St. George** Retail $4,209,517 Vending $ 485,080 Franchises $ 843,114 Catering Functions $1,430,143 Total $6,967,854 **University College** Retail $ 31,830 Catering $ 9,616 Total $ 41,446 **Hart House** Retail $1,042,811 Vending $ 22,794 Catering Functions $1,158,681 Total $2,224,286	**Scarborough, St. George and University College** Calculated including caretaking, utilities, building maintenance, and portion of major maintenance. **Erindale** Based on estimated usage of utilities, maintenance and security and administration. **Hart House** Facilities and services invoiced quarterly for steam and hydro, and a portion of overheads. Maintenance costs are invoiced monthly for charges incurred.
Trent	No	No	Vending Catering Functions	Yes - on a square metre basis
Waterloo	Yes -17%	No	Retail $3,223,385 Vending $ 85,911 Catering Functions $ 510,000 Total $3,819,296	Yes - Average plant operations costs per gross sq. ft. (GSF) x actual GSF for Food Services.
Western	Yes - 0.7%	No	Retail $ 9,412,800 Vending $ 573,900 Franchises $ 2,317,000 Catering Functions $ 964,400 Other $ 147,200 Total $13,415,300	Yes - Average campus cost per sq. ft. before caretaking and common costs associated with the specific space.
W. Laurier	Yes -1%	Yes - 5%	Retail $370,282 Vending $ 18,091 Total $388,373	Yes - building mortgage, utilities
Windsor	No	No	Retail $1,005,637 Vending $ 50,000 (not viewed as food service revenue; revenue is pure profits and is reported under CAW Student Centre) Franchises $ 97,000 Catering Functions $ 750,000 (includes conference food) Other $ 390,000 Total $2,292,637	Yes - per square foot.
York	No	Yes - 10%	Commission $ 484,980	No

BEST COPY AVAILABLE

4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on compus?	c) who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Brock	University and Student Organization	2	Each operates their own	Distribution Event Planning Bartending	Mark-up
Carleton	University and Student Organization	4	Carleton University Carleton University Students' Association Graduate Student's Association Faculty Club	Distribution Monitoring Event Planning Bartending	Mark-up
Guelph	1. University Administration 2. University Club 3.Graduate Students Association	3	1. University Administration 2. University Club 3.Graduate Students Association	Distribution Monitoring Event Planning Bartending	Cash sales Invoicing Internal charges
Lakehead	University	1	Lakehead University Administration	Distribution Monitoring Event Planning Bartendin	Mark-up
Laurentian	University	5	University contracted to Sodexho - Marriott Services	Distribution Monitoring Event Planning Bartending	Mark-up
Algoma	University	1	University	Event planning Bartending	Mark-up
Hearst	n/a	n/a	n/a	n/a	n/a
McMaster	University and Student Organization	4	Food Services for the University 1. University 2. McMaster Student Union 3. Grad Student Association 4. Faculty Club	Event Planning Bartending	Mark-up
OCAD	College	1	College	Bartending	Mark-up
Ottawa	Versabec	3	University of Ottawa Student Federation Graduate Students Assoc. Versabec	Distribution Monitoring Event Planning Bartending	Mark-up
Queen's	University	2	University	Distribution Monitoring Event Planning Bartending	Mark-up
Ryerson	University	2	University	Event Planning Bartending	Percentage of Sales

4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on compus?	c) who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Toronto	**Scarborough, Erindale, St. George** University **Hart House** University for Arbor Room, separate corporation for Gallery Grill.	**Scarborough** - 1 **St. George** - 2 **Erindale** - 1	**Scarborough** - Distribution and service are handled by campus caterer Monitoring is done by the university. Event planning is jointly done by university and caterer. **St. George** - Sodeyho-Marriott distributes for the main licence **Erindale** - Student union through a pub management board.	**Scarborough** Distribution Monitoring Event Planning Bartending Alcohol Server Training **St. George** Distribution Monitoring Event Planning Bartending **Erindale** Distribution Monitoring Bartending	**Scarborough** Consignment Fee. **St. George** Mark-up percent varies on product - 42% to 75%. **Erindale** Mark-up
Trent	University	1	Conference Services	Distribution Monitoring Event Planning Bartending	Cost + Mark-up
Waterloo	University and Student Organization	3	Bar Services Graduate Students University Club	Distribution Monitoring Event Planning Bartending	Mark-up
Western	University	1	University	Event Planning Bartending	Mark-up
W. Laurier	University	1	University Student's Union	Distribution Monitoring Event Planning Bartending	$30 administration fee per event, plus 12% markup (if sales less than fixed, mark-up plus admin. fee)
Windsor	University and Student Organization	2	University Uniwin (Student Organization - university)	Distribution Monitoring Event Planning Bartending	Mark-up
York	University	1	Beverage Services Dept.	Distribution	Mark-up

5. RESIDENCES

RESIDENCES	a) Number of beds			
	Apartments	Townhouses	Dormitory Residences	Total
Brock	n/a	539	902	1,441
Carleton	n/a	n/a	1,665	1665
Guelph	615	340 families	3,515	4,130 beds + 340 families

5. RESIDENCES

RESIDENCES	a) Number of beds			
	Apartments	**Townhouses**	**Dormitory Residences**	**Total**
Lakehead	n/a	430	714	1144
Laurentian	547	n/a	240	787
Algoma	n/a	51	n/a	51
Hearst	n/a	n/a	11	11
McMaster	500	n/a	2,281	2781
OCAD	n/a	n/a	n/a	0
Ottawa	40	708	1,308	2056
Queen's	738	297	3,083	4118
Ryerson	O'Keefe House n/a Pitman Hall 237 I.L.L.C. n/a	n/a n/a n/a	33 313 257	33 550 257
Toronto	**Scarborough, St. George (Grad & law only)** n/a **Erindale** 168 **Innis** 81	**Scarborough** 536 **St. George (Grad & law only)** n/a **Erindale** 661	**Scarborough, Erindale** n/a **St. George (Grad & law only)** 261 **University College** 448 **New College** 650	**Scarborough** 536 **St. George (Grad & law only)** 261 **Erindale** 829 **Innis** 81 **University College** 448 **New College** 650
Trent	11	51	1,034	1,096
Waterloo	1,000	396	2,260	3,656
Western	1,146	452	3,068	4,666
W. Laurier	300	n/a	892	1,192
Windsor	163	224	1,416	1,803
York	1,327	n/a	2,292	3,619

5. RESIDENCES

RESIDENCES	b) Occupancy Rates (%)		
	Apartments	**Townhouses**	**Dormitory Residences**
Brock	n/a	99	99
Carleton	n/a	n/a	97
Guelph	99	95	97
Lakehead	n/a	98	98
Laurentian	95	n/a	90
Algoma	n/a	61	n/a

5. RESIDENCES

RESIDENCES	**b) Occupancy Rates (%)**		
Hearst	n/a	n/a	64
McMaster	100	n/a	100
OCAD	n/a	n/a	n/a
Ottawa	100	100	98.7
Queen's	98	98	98.5
Ryerson	100	n/a	100
Toronto	**Scarborough** n/a **St. George (Grad & law only)** n/a **Erindale** 100% **Innis** 100%	**Scarborough** Sum. 74.7%, Win. 97% **St. George (Grad & law only)** n/a **Erindale** 88%	**Scarborough, Erindale** n/a **St. George (Grad & law only)** 98% **Erindale** n/a **University College** 100% **New College** 96%
Trent	n/a	96.1	96.5
Waterloo	95	75	75
Western	99	99	99.5
W. Laurier	98	n/a	98.5
Windsor	80	95	70
York	98 - F/W 70-80 - S	n/a	100 - F/W 10-15 - S

5. RESIDENCES

RESIDENCES	**c) Reimbursement for residence assistants/ dons, if applicable.**	**d) List the various meal plans, prices and number of meals covered by the plans.**	**e) Number of residents on meal plans?**	**f) Residence fees for coming year:** **F = Fall** **W = Winter** **S = Summer**	**g) If financial surpluses (deficits) arise, how are they dealt with?**
Brock	Free board	8 meals/wk plus $400 DCB $2,530 10 meals/wk $2,425 15 meals/wk $2,565 19 meals/wk $2,675 25 meals/year plus $150 DCB $0 DCB=Declining Cash Balance acct	900	F/W Single $2,720 Double $2,445 Village $2,980	Brought into operating income
Carleton	Free meals (included in income as a taxable benefit). Residence Fellows receive free accommodation	Plan A - 14 meals/ wk (Lunch and dinner) $2,455 Plan B - 12 meals/wk plus $300 in cash account $2,605 Plan C - 9 meals/wk plus $750 cash $2,830	1,615	F/W Single $1,699/term Double $1,364/term	Any surplus or deficit is added to the appropriated fund balance of the ancillary and is carried in the subsequent years. Interest is calculated on the total surplus/deficit.

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Guelph	Monetary stipend equivalent to cost of single room	Semester Minimum $1,065 Light $1,250 Full $1,405 Plus $1,555	3,515	F/W $1,296 - $1,583/term S $1,336 fee does not include family housing	Carried forward
Lakehead	Hourly Salary	21 meals per week	714	F/W $1,265/term S Weekly	Transferred to Residence Repairs & Renewals
Laurentian	$3,000 per academic year	Meal Plans: a-la-carte $1,600 $1,800 $1,920 Number of meals covered to the extent of dollar value of Plan	230	F/W **Dormitory** Single $2,725 Double $2,290 **Single Students Residence** Single $2,800 Double $2,360 **Married Students Residence** $460/mo	Carried Forward
Algoma	$2,000 for fall and winter terms.	n/a	n/a	F/W/S $1,560 /term	Become part of operating.
Hearst	No	n/a	n/a	F/W/S Single monthly $235 Double monthly $313	The transfer is in the amount so that at the end of the year there are no surpluses or deficits.
McMaster	Residence Manager $31,080/yr. Assistant Residence Manager $7,500/yr. Community Advisor $3,035 + telephone Hall Coordinator $3,035 + telephone	Residence Light $2,225 Small $2,425 Regular $2,625 Large $2,825 The light plan is mandatory for traditional residence students, except for Bates apartments, where it is optional.	2,281	F/W Traditional Single $3,025 Double/triple/ quadruple $2,860 Bates (apts.) $3,175	Appropriated and carried forward to the subsequent year.
OCAD	n/a	n/a	n/a	n/a	n/a
Ottawa	Suite at no cost, stipend $525, telephone, voicemail	n/a	n/a	F - Single $1,310 - Double $1,125 W - Single $1,432 - Double $1,230 S - per day Single $12.15 Double $10.42	For future deficit and major renovations
Queen's	Free room and board	Room and board: Single $5,732 Double $5,529	2,231	F/W Single $5,732 Double $5,529	Responsibility of the department.

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Ryerson	Residence Assistant/Don $390 per month	Pitman Hall - Compulsory Food Contract $2,200 Flexible Food Contract $1,450 I.L.L.C. - Choice of (A) $1,700 (B) $1,900	313 257	To be determined	Contributed to University's Capital Debt Program
Toronto	**Scarborough** - Residence Fees. Senior Don also receives stipend of $500. **St. George** - n/a **Erindale** - 10 Dons @$2,950 = $29,500 **Innis** - Don's residence fee + $1,000 stipend. **University College** - 15 dons @ $3,320 per bed. **New College** - Room $3,062 and board $2,669, meal plan 19	**University College** Plan A #90 $3,027 Plan B #358 $2,715 **New College** Plan A-19 (19 meals/week) $2,669 Plan A-17 (17 meals/week) $2,866 Plan A-330 (330 meals/session) (incl. $200 flex) $2,599 Plan A-400 (400 meals/session) (incl. $250 flex) $2,826	**University College** 448 **New College** A-19 27% A-17 17% A-330 48% A-400 11%	**Scarborough** single F/W $1,566 S $1,360 **St. George** n/a **Erindale** F/W PH 1-4 $2,950 PH 5 $730/mo. S PH-4 $1,250 PH-5 $730/mo **Innis** $3,605 **University College** $3,320	**Scarborough, St. George (Grad & law only), Erindale** Responsibility of Residence Ancillary **Innis, University College** Responsibility of the Residence Ancillary at each campus. **New College** Surpluses accrue to Capital Renewal fund up to $404,000, any funds above this flow to Operating fund.
Trent	Subsidized rent ($300) and free meals	15 meals per week $2,475 21 meals per week $2,525 Meal plan is compulsory for students in residence except for students in townhouses. Meal plan may be purchased by students in townhouses. Various meal plans are available to off-resident students.	1,012	F/W - combined townhouses: Single $3,046 Double: $2,650	Surpluses are reserved for major repairs, deficits are charged to the reserve, or made up in fees the next year.
Waterloo	Room in Village plus small meal plan	One term: Starter $995 Convenience $1,295 Complete $1,495	2,260	F $1,843 W $1,229 S $1,229	Remain in the department
Western	Residence fees	$2,985 - $1,185 for fixed costs - $1,800 meal allowance $2,685 - $1,185 for fixed costs - $1,500 meal allowance $2,285 - $1,185 for fixed costs - $1,100 meal allowance $1,685 - $685 for fixed costs - $1,000 meal allowance $1,495 - $685 for fixed costs - $800 meal allowance $1,285 - $685 for fixed costs - $600 meal allowance	2,828	F/W Single $3,106-$6,081 (no meals) Double $5,191 - $5,891	Carried forward in the unit's fund balance. A surplus fund balance is expected.

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
W. Laurier	8 Head Residents: - apartment plus $25.95 per student in building (per 8 months) 48 Dons: single room, $500 reduction in meal plan, plus $604 stipend	Plan A - 21 meals $2,494* Plan B - 18 meals $2,172* Plan C $300* * - declining balance	A + B 892	F/W Dormitory Style Single $3,238 Double $2,972 Apartment Style Single $3,600 - $4,090 Double $2,400	Retained in the Ancillary Service Fund or paid out of the fund.
Windsor	Resident assistants receive honorarium equal to cost of single room plus $500 toward meal plan.	1. 10 meals per week plus $1,070 flex money $3,350 2. 8 meals per week plus $1,070 flex money $2,950 3. 100% flex $2,250 4. 100% flex $1,690 5. 100 flex% $770 6. 100% flex $360 Flex money may be spent at other outlets around campus. Cap of $300 maximum at convenience store.	1,416	F Single $1,925 Double $1,540 W Single $1,867 Double $1,483 S $550	Retained within the department. Surplus kept in reserve and used primarily for upgrading and maintaining residence facilities. Deficits are carried until covered.
York	Residence Dons receive free apt.for 8 months with kitchen (no meal plan) + $1,000 stipend. Assistant Dons - no meal plan required. Residence Tutor - free apartment 12 months.	Number of meals depends on size & cost of meals $1,200 or $1,800	1,900	F/W $2,712 - $3,883 S $1,500	Deficits are carried forward & are expected to be eliminated by future years supluses. After the cumulative deficit is eliminated, any surplus would be held for capital improvements.

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of FTE staff: FTE (full-time equivalent) W = Winter S = Summer P/T - Part Time
Brock	4 months	850	45% 35,000	115	Residence based	F/W 3 S 3
Carleton	4 months	1,400	68.2%	57	One-stop shopping	F/W 4 S 4

6. CONFERENCES

CONFERENCES	**a) Are facilities available year-round or seasonally? Number of months**	**b) Number of beds available for occupancy**	**c) Average occupancy rate (percentage) Number of bed-nights**	**d) Number of conferences hosted**	**e) Is the conference office one-stop shopping or residence based?**	**f) Number of FTE staff:** **FTE (full-time equivalent)** **W = Winter** **S = Summer** **P/T - Part Time**
Guelph	12 months - meeting facilities only 4 months - residences	2,000 per day (summer only)	10% 18,172 (sold)	74	One-stop shopping	F/W 3 S 7
Lakehead	4 months	1,144	50%	25	Residence based	F/W 1 S 2
Laurentian	4 months	600	15% 9,000	15	One-stop shopping	F/W 0.0 S 0.5
Algoma	n/a	n/a	n/a	n/a	n/a	n/a
Hearst	n/a	n/a	n/a	n/a	n/a	n/a
McMaster	4 months	2,282	10% 15,500	51	One-stop	W 2.5 S 7.5
OCAD	n/a	n/a	n/a	n/a	n/a	n/a
Ottawa	12 months	1,200	50-60% 1,200 for 115 days	30 approx.	One-stop	In residence for conference: 18 summer operations
Queen's	Donald Gordon Centre - 12 months Residence - 4 months	80 - year round 2,500 - seasonally	53% 16,500 16% 43,000	172 - year round 162 - seasonally	One-stop	F/W 35 S - Seasonal 25 - Year-round 28
Ryerson	3 months - meeting space only	400	56% 38,360	22	Residence based	F/W 2 S P/T 11
Toronto	**Scarborough** 4 months **St. George** 3.5 months **Erindale** 4 months **New College** 4 months	**Scarborough** 356 **St. George** 300 **Erindale** 400 **New College** 350	**Scarborough** 25% 8,000 **St. George** 30% **Erindale** 50% 22,200 **New College** n/a	**Scarborough** 34 + 130 families **St. George** 50 conferences & tour groups **Erindale** 37	**Scarborough** One-stop **St. George** One-stop **Erindale** One-stop	**Scarborough** F/W 1.6 S 2.0 **St. George** F/W 1.5 S 4.0 **Erindale** F/W 1.0 S 2.0 **New College*** (staff shared with Residences) F/W 19.0 F/W P/T 8.0 S 13.0 S - P/T 5.0

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of FTE staff: FTE (full-time equivalent) W = Winter S = Summer P/T - Part Time
Trent	4 months	700	15% 9,044	44	One-stop	F/W 3.0 S 3.0 S - P/T 4.5
Waterloo	4 months	1,000	11.8% 14,551	47	One-stop	F/W 1 S 5
Western	4 months	2,560	5.8% 18,869	37	One-stop	W 3 S 9
W. Laurier	4 months	800	12.5% 12,000	35	One-stop	F/W 1.00 S 2.25
Windsor	4 months	800	10% 10,000	23	One-stop	F/W 2 S 8
York	12 months	F/W 40 S 2,000	10%- 20% 38,000	30+	One-stop	F/W 5 S 18

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Brock	Brought into operating income	Food Services Recreation Hospitality Computer Services	n/a
Carleton	Any surplus or deficit is added to the appropriated fund balance of the ancillary and is carried in the subsequent year(s). Interest is calculated on the total surplus/deficit.	Meeting and planning assistance Banquet & catering Phone/fax/instructional media equipment Housekeeping 24-hour security service Air conditioning Access to all university services, i.e. athletics	n/a
Guelph	Carried Forward	Meeting and Planning Coordinate catering and conference requirements including 24-hour on-call facilitation support and information and services Childcare Services Express copy & Graphic services Accommodation with meal plans Hospitality, services & special catering services Recreational & sports facilities Music Room & theatre facilities	n/a

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Lakehead	Combined with Residence	Conference Rooms & equipment Meals & Coffee Use of University Facilities	n/a
Laurentian	Carried forward to subsequent years.	Residence Food Services Audio Visual Parking Reservations Set-up	n/a
Algoma	n/a	n/a	n/a
Hearst	n/a	n/a-	n/a
McMaster	Transferred to housing reserve account	Accommodation Meals Catering Coffee services Meeting facilities Recreation/athletic facilities Conference supplies Registration services Parking Buses Ground Transportation Off-campus event management (Sep.-Apr) Setups and referrals to tourism office	No fees charged for conferences using residence accommodation. For event management, hourly fee charged September to April.
OCAD	n/a	n/a	n/a
Ottawa	To cover the deficit of the past year and computerized equipment.	Conference Management Rooms, meeting rooms, Auditoriums Food & beverages Equipment, Audio Visual etc. Protection, transportation	n/a
Queen's	Responsibility of the Department.	Accommodation Food Services Meeting Space Audio Visual Parking Tours	n/a
Ryerson	Contributed to the University's Capital Debt Program	Faxing, Photocopying Athletic Centre Daily Linen Service Express service from airport (which they pay) Parking Conference registration services Long-distance phone service	Registration Fee: $10 - $30 depending on complexity of client's format.

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6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Toronto	**Scarborough** Retained within ancillary operations **St. George** Retained by the Conference Ancillary **Erindale** $150,000 is transferred to the Operating budget. Part of Residence Ancillary Balance of Surplus remains with Residences. **New College** Surpluses accrue to Capital Renewal fund up to $404,000; any funds above this flow to Operating fund.	**Scarborough** Conference planning, Accommodation, catering, Audio Visual, Facilities, Recreation, Printing/duplicating, Transportation. **St. George** Lecture Halls, Break-out Rooms, Seminar & Boardrooms. Receptions, Food & Beverage Services Residence Bedrooms, Hotels Audio Visual Registration Services, Parking, Athletics Meeting Planning **Erindale** Coordination of complete package - food, rooms, audio visual etc.	**Scarborough** Calculated based upon the services required. **St. George** -Per delegate for registration services & for meeting planning services -flat fee for regular coordination - in some cases coordination fee included in service e.g. residence room. **Erindale** n/a
Trent	Distributed to ancillary budgets of colleges per bednight($2.10) and athletics per delegate ($2.00) with the remaining surplus distributed to the operating budget.	Event Planning Conference Planning All services requested by customers	n/a
Waterloo	Responsibility of the Housing Department. Surpluses from conference season are used to offset expenditure in Residence budget.	Accommodation Food Audio Visual Conference planning	Fixed costs are established, then evenly distributed among delegates
Western	Merged with residence fund	Meals Accommodation Rooms Meeting Rooms Parking Complete Conference Administration	15% of revenues (negotiable)
W. Laurier	Retained in Ancillary Service Fund. If a deficit, paid out of the fund.	Conference Planning Local tours Guest Speakers Registration Audio Visual Printing Parking Meeting Rooms Athletic Complex Recreation Translation Secretarial	No internal co-ordination fees charged to departments except audio visual at 10% of the billed fees.
Windsor	n/a	Housing Food/Beverage Meeting Room Rental All Equipment Rental Swimming Pool & Workout Facilities Parking	n/a
York	Budgeted surplus goes toward housing deficit. Surplus above budgeted level can be held or also put toward housing deficit.	Accommodation Meals Meeting Rooms Recreation Facilities Parking Audio Visual Supplies	10-15% of total other charges.

7. PARKING

PARKING	**a) On what basis are parking facilities run?**	**b) Percentage of income derived from:**	**c) If financial surpluses (deficits) arise, how are they dealt with?**
Brock	Break-even	Permits 80% Visitors 20%	Brought into plant or operating income.
Carleton	Profit	Permits 50% Fines 3% Visitors 47%	Any surplus or deficit is added to the appropriated fund balance of the ancillary and is carried in the subsequent years. Interest is calculated on the total surplus/deficit.
Guelph	Profit	Permits 61% Fines 14% Visitors 23% Misc 2%	Carried forward to next budget for road and lot improvements or maintenance
Lakehead	Break-even	Permits 60% Fines 5% Visitors (daily cash) 35%	Transferred to Parking Repairs & Replacement Account.
Laurentian	Break-even	Permits 55% Visitors 45%	Carried forward
Algoma	Free	n/a	n/a
Hearst	n/a	n/a	n/a
McMaster	Break-even	Permits 50% Fines 5% Visitors 45%	Appropriated and carried forward to subsequent fiscal year.
OCAD	Profit	Permits 40% Contract out parking services 60%	Surpluses are consolidated with operating fund.
Ottawa	Market Break-even	Permits 54% Fines 4% Visitors 42%	Surpluses are left in a reserve for possible future deficits, long-term planning and major renovations.
Queen's	Break-even	Permits 92% Fines 3% Visitors 5%	Responsibility of the Department. Surplus is transferred to reserve for future road and lot improvments.
Ryerson	Market	Permits 36% Visitors 64%	Contributed to University's Capital Debt Program
Toronto	**Scarborough** - Profit **St. George** - Market **Erindale** - Profit	**Scarborough** Permits 74% Visitors 26% **St. George** Permits 60% Visitors 40% **Erindale** Permits 84% Visitors 16%	**Scarborough** Surpluses to cumulative surplus fund, deficits draw on funds in surplus. $145,000 to the Operating fund. **St. George** Transferred to the University Operating fund as Land Rent. **Erindale** $330,000 to College Operating Budget and $30,000 to Library for books. Balance to Parking Ancillary.
Trent	Break-even	Permits 76% Fines 10% Visitors 14%	Surpluses are appropriated for major repairs for parking. Deficits are charged to reserve or made up in the next fiscal year through an increase in fees.

7. PARKING

PARKING	a) On what basis are parking facilities run?	b) Percentage of income derived from:	c) If financial surpluses (deficits) arise, how are they dealt with?
Waterloo	Profit	Permits 51% Visitors 49%	Profits have been held over to cover losses from future years or past deficits
Western	Profit	Permits 57% Fines 9% Visitors 34%	Carried forward in the unit's fund balance. The unit is expected to maintain a surplus fund balance.
W. Laurier	Profit	Permits 58% Fines 23% Visitors 19%	Retained in Ancillary Service Fund. If a deficit, paid out of the fund.
Windsor	Profit	Permits 58% Fines 21% Visitors (includes daily cash) 21%	Retained in the department. Surpluses are kept in rserve and used primarily for acquiring new property or upgrading existing parking facilities.
York	Break-even	Permits 60% Fines 10% Visitors 30%	Carried forward to the next fiscal year.

8. PRINTING

PRINTING	a) Types of operation, breakdown of revenue dollars, and percentage split between operations			b) Are the operations centralized, de-centralized, or both?	c) Number of copiers controlled by Printing
Brock	Print Shop Copiers Stationery Total	$ 693,194 $ 323,356 $ 147,146 $1,163,696	59.6% 27.8% 12.6%	Centralized	1
Carleton	Print Shop Copiers Graphics Other Total	$1,342,388 $1,189,708 $ 34,693 $ 403,467 $2,970,526	45.2% 40.0% 1.2% 13.6%	Centralized	167
Guelph	Print Shop Graphics Total	$1,089,000 $ 296,000 $1,385,000	78.6% 21.4%	Centralized	5
Lakehead	n/a			n/a	n/a
Laurentian	Print Shop Copiers Copycards Total	$ 20,342 $ 61,027 $ 30,429 $ 111,798	18.2% 54.6% 27.2%	Centralized	3
Algoma	n/a			n/a	n/a
Hearst	n/a			n/a	n/a

8. PRINTING

PRINTING	a) Types of operation, breakdown of revenue dollars, and percentage split between operations			b) Are the operations centralized, de-centralized, or both?	c) Number of copiers controlled by Printing
McMaster	Print Shop/Copiers	$2,625,000	77.0%	Decentralized - 3 locations	9
	Graphics	$ 335,000	9.8%		
	Other	$ 450,000	13.2%		
	Total	$3,410,000			
OCAD	n/a			n/a	n/a
Ottawa	n/a			n/a	n/a
Queen's	n/a			n/a	n/a
Ryerson	Print Shop	$ 890,355	67.0%	Centralized	72
	Copiers	$ 438,156	33.0%		
	Total	$ 1,328,511			
Toronto	**U of T Press**			**U of T Press**	**U of T Press**
	Print Shop	$ 4,110,318	82.6%	Both	6
	Copiers	$ 585,575	11.8%		
	Graphics	$ 281,107	5.6%		
	Total	$ 4,977,000			
Trent	Print shop	$ 210,000	42.0%	Both	46
	Copiers	$ 180,000	36.0%		
	Graphics	$ 71,000	14.2%		
	Other	$ 39,000	7.8%		
	Total	$ 500,000			
Waterloo	Print Shop	$ 1,793,651	38.2%	Both	200
	Copiers	$ 518,580	11.0%		
	Graphics	$ 283,359	6.0%		
	Other	$ 2,104,278	44.8%		
	Total	$ 4,699,868			
Western	Print Shop	$ 2,221,000	71.9%	Both	60
	Copiers	$ 725,800	23.5%		
	Other	$ 144,300	4.6%		
	Total	$ 3,091,100			
W. Laurier	Print Shop	$1,175,296*	66.2%	Centralized	89
	Copiers	$ 601,163	33.8%		
	Total	$ 1,776,459			
	* Graphics revenue is included in the print shop revenue totals and comprises 5% of this total.				
Windsor	Copiers	$ 616,762	90.5%	Centralized	8
	Graphics	$ 4,033	0.6%		
	Other	$ 60,900	8.9%		
	Total	$ 681,695			
York	Print Shop	$ 506,322	35.7%	Both	12
	Copiers	$ 549,774	38.8%		
	Sub-Contracted Printing & Copying	$ 264,040	18.6%		
	Student Copy Centre	$ 97,441	6.9%		
	Total	$ 1,417,577			

9. OTHER

OTHER	a) Name ancillary operations not included above. Report gross revenue and fee structure.			b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY		GROSS REVENUE	
Brock	Aquatics		$353,208	Brought into operating income
	Rentals		$ 94,150	
	Total		$447,358	
Carleton	Facilities Rental		$855,615	n/a
Guelph	University Centre Administration		$2,347,000	Carried Forward
	Child Care Centre		$1,116,000	
	London House		$1,048,000	
	Real Estate Management		$ 994,000	
	Total		$5,505,000	
Lakehead	Locker - 8-month rate		$10,000	Transferred to the appropriate Repair & Replacement Account
	Liquor operations - cost plus mark-up		$18,000	
	Vending - percent of sales		$19,000	
	Total		$47,000	
Laurentian	Photo I.D.		$14,265	Carried forward to subsequent years.
	Fraser Auditorium Rental		$10,300	
	Total		$24,565	
Algoma	George Leach Athletic Centre		$314,036	Become part of operating
	Student Membership Income			
	Community Membership Income			
	Pro Shop Income			
	Program Income			
Hearst	n/a			n/a
McMaster	Rental Properties		$167,000	Surpluses are transferred to the capital fund
	Parking		$240,000	
	Credit Union		$ 12,000	
	Room Rental		$116,000	
	Total		$535,000	
OCAD	n/a			n/a
Ottawa	University Centre (breakdown below)		$867,000	Kept for future planning, future deficits or major renovations.
	Space rental	$616,000		
	Material rental	$ 98,000		
	Sale of services	$ 64,000		
	Vending machines	$ 41,000		
	Sale of used equipment	$ 37,000		
	Other	$ 11,000		
Queen's	Parteq Research and Development Innovations		$ 903,000	Responsibility of the Unit.
	International Study Centre		$3,946,000	
	Building Rent		$ 784,000	
	Total		$5,633,000	
Ryerson	Facilities Rental & Ryerson Theatre		$495,000	Contributed to University's Capital Debt Program

9. OTHER

OTHER	a) Name ancillary operations not included above. Report gross revenue and fee structure.			b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY		GROSS REVENUE	
Toronto	Book Sales		$ 5,180,000	**Hart House** Accumulated in unappropriated equity. Surplus cash is invested with U of T.
	Publishing		$ 4,300,000	
	Compulsory Student Fees		$ 3,895,000	
	Royalties & Licences		$ 3,633,000	
	Rental Income		$ 2,245,000	
	Other Membership Fees		$ 709,000	
	Interest & Sundry Revenue		$ 116,000	
	Total		$20,078,000	
Trent	Rental Properties		$ 54,000	Transferred to operating
	Part-time student college revenue		$120,000	
	Computer sales		$290,000	
	Total		$464,000	
Waterloo	Centre for the Arts	Ticket Sales	$ 149,578	Accumulated in surplus/deficit account
	Optometry Clinic	Fees for services/sale of goods	$1,583,268	
	Married Student Apartments	Rent per unit	$3,690,452	
	Watcard	Fees for services	$ 299,923	
	Total		$5,723,221	
Western	Animal Care & Veterinary Services	Full Recovery	$ 703,900	Carried forward in the unit's fund balance.
	Machine Stop	Full Recovery	$ 918,400	
	Occupational Health & Safety Resource Centre	Full Recovery	$ 319,600	
	Off Campus Housing	Full Recovery ($6 fee)	$ 146,000	
	Thompson Recreation & Athletic Centre	Full Recovery ($14.63 Activity fee)	$ 1,075,000	
	The London & Middlesex Heritage Museum	Full Recovery	$ 167,000	
	The London Museum of Archaeology	Full Recovery	$ 168,000	
	UWO Research & Development Park Inc.	Full Recovery	$ 2,782,000	
	Ivey Management Services Inc.		$11,704,000	
	Total		$17,983,900	
W. Laurier	The WLU Press is not included above. The gross revenue earned in 1997/98 was $628,400 principally from book sales, journal publishing and subscription fulfillment services. Thre is no fee schedule relating to this activity.			The university provides a subsidy for the press operation therefore any surplus (deficit) is absorbed by the university.
Windsor	Rental Properties		$493,925	Retained in the department. Surpluses are kept in reserve and used primarily for acquiring new rental properties.
York	Tenant Rentals - rents lab space by sq. ft.		$ 398,436	Held by unit for capital improvements unless transferred to University. Deficits to be recovered from future operations.
	Vending Services	- 25% Commission food/beverage machines)		
		- 35% of refrigerator rentals)		
		- owns & operates laundry machines)	$ 326,094	
	York Lanes Shopping Mall		$1,603,470	
	Telecommunications		$5,471,000	
	Total		$7,799,000	

ANCILLARY ENTERPRISES - AFFILIATES
FOR THE FISCAL YEAR ENDED 30 APRIL 1998

1. BOOKSTORES

BOOKSTORES	a) Does the university operate the bookstore?	b) If the university contracts out, who is the contractor?	c) Is there a separate, student-operated bookstore? If yes, are books new or used?	d) Gross square feet of space utilized:
Huntington	No	n/a	No	n/a
Sudbury	No	n/a	No	n/a
Thorneloe	No	n/a	No	n/a
Saint-Paul (OTT)	Yes	n/a	No	Selling 840 Storage and office 575 Total area: 1,415
Knox	No	n/a	No	n/a
St. Augustine's	No	n/a	No	n/a
St. Michael's	No	n/a	No	n/a
Trinity	No	n/a	No	n/a
Victoria	No	University of Toronto Press - Retail Division. Victoria collects rent and percentage of net sales. It is a five-year lease agreement starting April 1, 1996.	No	Selling 3300 Storage and office 500 Total area: 3800
Wycliffe	No	n/a	No	n/a
Conrad Grebel	No	n/a	No	n/a
Renison	No	n/a	No	n/a
St. Jerome's	No	n/a	No	n/a
St. Paul's United	No	n/a	No	n/a
Brescia	No	n/a	No	n/a
Huron	No	n/a	No	n/a
King's	No	n/a	No	n/a
St. Peter's	No	n/a	Yes - New and Used	Selling: 50 Storage/Office: 150 Total Area: 200
Dominicain	Yes	n/a	No	Total Area: 498

1. BOOKSTORES

BOOKSTORES	e) What is the $ value of sales of the following:					
	i) core text books	ii) trade books	iii) used books	iv) computing equipment and supplies	v) incidentals, including stationery	vi) total sales
Huntington	n/a	n/a	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	$50,000	$329,406	n/a	$10,000	$40,194	$429,600
Knox	n/a	n/a	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a	n/a	n/a	n/a
Trinity	n/a	n/a	n/a	n/a	n/a	n/a
Victoria	not available	not available	not available	not available	not available	not available
Wycliffe	n/a	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a	n/a	n/a
Renison	n/a	n/a	n/a	n/a	n/a	n/a
St. Jerome's	n/a	n/a	n/a	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a	n/a	n/a
St. Peter's	$10,247	n/a	n/a	n/a	$1,000	$11,247
Dominicain	$10,000	$10,000	n/a	n/a	n/a	$20,000

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) What is the $ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	n/a	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	Suggested retail price.	$200,007	n/a	4.5	Taken by administration.
Knox	n/a	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a	n/a	n/a

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) What is the $ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
Trinity	n/a	n/a	n/a	n/a	n/a
Victoria	Determined by University of Toronto Press. Victoria has no input to its textbook pricing policy.	not available	n/a	n/a	n/a
Wycliffe	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a	n/a
Renison	n/a	n/a	n/a	n/a	n/a
St. Jerome's	n/a	n/a	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a	n/a
St. Peter's	Cost + 10%	n/a	No	0.5	All operating expenses incurred by Seminary
Dominicain	Purchase price before discount plus 10% plus GST.	$13,802	No	n/a	Annual deficit compensated via Library by Dominicans.

2. RETAIL

RETAIL	a) List types of retail outlets and square-foot area of each:	b) Number of retail outlets; locations	c) Are they university operated?	d) If contracted out, to whom?
Huntington	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a
Knox	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a	n/a
Trinity	n/a	n/a	n/a	n/a
Victoria	n/a	n/a	n/a	n/a
Wycliffe	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a

2. RETAIL

RETAIL	a) List types of retail outlets and square-foot area of each:	b) Number of retail outlets; locations	c) Are they university operated?	d) If contracted out, to whom?
Renison	Vending machines 40	1	No	Red Carpet
St. Jerome's	n/a	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a
St. Peter's	n/a	n/a	n/a	n/a
Dominicain	Bookstore Xerox Coffee machine Total square feet 520	3 - 1 location	Yes	n/a

2. RETAIL

RETAIL	e) Is the space for these outlets leased?	f) Percentage of leased space (sq. feet) versus university owned	g) If the outlets are leased, what is the basis for rent?
Huntington	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a
Knox	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a
Trinity	n/a	n/a	n/a
Victoria	n/a	n/a	n/a
Wycliffe	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a
Renison	No	n/a	n/a
St. Jerome's	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a
Brescia	n/a	n/a	n/a
Huron	n/a	n/a	n/a
King's	n/a	n/a	n/a
St. Peter's	n/a	n/a	n/a
Dominicain	Yes	1.36%	$1.67 per square foot

3. FOOD SERVICES

FOOD SERVICES	a) Is the food service self-operated or contracted out? Name contractor(s).	b) Number of outlets	c) Are the residence meal plans mandatory?	d) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	Contracted to private company	1	No	Company who rents is responsible for losses, and gets profits.
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	Versabec Inc.	2	No	Taken by administration.
Knox	Canada Catering	1	Yes	All expenses and revenues flow through the Consolidated Statement
St. Augustine's	Self-operated	1 Cafeteria	No	Deficits are subsidized by operating fund.
St. Michael's	Marriott Corporation of Canada	2	Yes	Part of Ancillary Operations which are included in Operating Fund.
Trinity	Marriott Corporation of Canada	3	Yes	Absorbed into operating fund.
Victoria	Self-operated	2	Yes	Carried over to the next year under the Food Services operations.
Wycliffe	Canada Catering - 8-month contract September to April	1	Yes	n/a
Conrad Grebel	Self-operated	1	Yes	Absorbed into Residence operations income.
Renison	Beaver Foods	1	Yes	Absorbed into overall operational budget.
St. Jerome's	Beaver Foods	1	Yes	Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund.
St. Paul's United	Beaver Foods	1	Yes	n/a
Brescia	Beaver Foods	1	Yes	Transferred to Operating.
Huron	Beaver Foods: Harvey's/Swiss Chalet Market Grille/Sub-To-Go Roasters Snack Shack	6	Yes	Split 50%. Only surplus.
King's	Aramark	2	Yes	Become part of ancillary fund balance.
St. Peter's	Self-operated	1	Yes	All operating expenses incurred by Seminary
Dominicain	The only food service under the management of the College is one coffee and soup distributor with an annual profit of less than $200 (which has been broken during the year). The room and board facilities (cafeteria included) remain the responsibility of the Dominicans of Friars Preachers of Ottawa, a totally independent Corporation to which the College pays rent.			

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations?	g) Break-down of cash sales:	h) Do you pay rent or space costs to university? How is the calculation derived?
Huntington	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	No
Knox	No	No	Retail: $ 72,600 Catering: $ 38,400 Total $111,000	No
St. Augustine's	No	No	n/a	n/a
St. Michael's	No	No	Retail; $ 85,000 Vending: $ 23,000 Catering: $274,000 Other: $ 13,000 Total: $395,000	No
Trinity	No	No	Retail: $ 74,152 Catering: $161,229 Other: $ 73,532 Total: $308,913	No
Victoria	No	No	Retail: $548,462 Catering: $288,559 Other: $ 5,072 Total: $842,093	Yes - space costs, according to expenses of the space, including any capital, e.g. mortgage.
Wycliffe	No	No	n/a	No
Conrad Grebel	No	No	Retail: $ 21,195 Catering: $ 65,745 Other: $ 25,746 Total: $112,686	No
Renison	No	No	n/a	n/a
St. Jerome's	No	No	Other $634	No
St. Paul's United	No	No	n/a	No
Brescia	No	No	Retail $ 5,215 Vending $ 1,442 Other (Fees) $321,392 Total $328,049	No
Huron	No	No	Vending: $ 17,000 Franchises: $305,000 Catering: $122,000 Total: $444,000	No.
King's	No	No	Retail: $148,480 Vending: $ 29,893 Catering: $139,127 Total $317,500	No
St. Peter's	No	No	n/a	No
Dominicain	n/a	n/a	n/a	n/a

4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on campus?	c) Who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Huntington	University	1	President/Principal	Distribution Event Planning Bartending	Mark-up
Sudbury	University	1	Student operated pub	Monitoring Event Planning Bartending	Mark-up. Occasional internal functions; no charge to participants.
Thorneloe	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a	n/a
Knox	n/a	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a	n/a
St. Michael's	University	1	University	Distribution Monitoring Event Planning Bartending	Mark-up
Trinity	n/a	n/a	n/a	n/a	n/a
Victoria	University	3	Victoria University Food Services VUSAC (Student Union)	Monitoring Event Planning Bartending	Percentage of sales Mark-up
Wycliffe	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a	n/a
Renison	n/a	n/a	n/a	n/a	n/a
St. Jerome's	University	3	Conference Centre	Bartending	Mark-up
St. Paul's United	n/a	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a	n/a
Huron	University	1	Huron College through Beaver Foods and Students Council	Distribution Event Planning Bartending	Mark-up
King's	King's	1	Aramark	Bartending	Mark-up
St. Peter's	n/a	n/a	n/a	n/a	n/a
Dominicain	n/a	n/a	n/a	n/a	n/a

5. RESIDENCES

RESIDENCES	a) Number of beds			
	Apartments	Townhouses	Dormitory Residences	Total
Huntington	n/a	n/a	171	171
Sudbury	n/a	n/a	173	173
Thorneloe	n/a	n/a	53	53

5. RESIDENCES

RESIDENCES	a) Number of beds			
	Apartments	Townhouses	Dormitory Residences	Total
Saint-Paul (OTT)	43	n/a	84	127
Knox	n/a	n/a	103	103
St. Augustine's	n/a	n/a	105	105
St. Michael's	n/a	n/a	240	240
Trinity	n/a	n/a	410	410
Victoria	216	9	496	721
Wycliffe	6	n/a	69	75
Conrad Grebel	n/a	n/a	116	116
Renison	n/a	n/a	172	172
St. Jerome's	n/a	n/a	262	262
St. Paul's United	2	n/a	149	151
Brescia	n/a	n/a	167	167
Huron	n/a	n/a	348	348
King's	n/a	n/a	360	360
St. Peter's	n/a	n/a	100	100
Dominicain	About 20 rooms are kept for male students who wish to reside on the premises. Totally under the management of the Dominicans of Friars Preachers of Ottawa. The cost is decided by the Friars Preachers and the students pay directly to them.			20

5. RESIDENCES

RESIDENCES	b) Occupancy Rates (%)		
	Apartments	Townhouses	Dormitory Residences
Huntington	n/a	n/a	78%
Sudbury	n/a	n/a	99%
Thorneloe	n/a	n/a	100%
Saint-Paul (OTT)	90%	n/a	70%
Knox	n/a	n/a	85%
St. Augustine's	n/a	n/a	100%
St. Michael's	n/a	n/a	85%
Trinity	n/a	n/a	100%
Victoria	100%	100%	100%
Wycliffe	100%	n/a	100%

5. RESIDENCES

RESIDENCES	b) Occupancy Rates (%)		
	Apartments	Townhouses	Dormitory Residences
Conrad Grebel	n/a	n/a	91%
Renison	n/a	n/a	100%
St. Jerome's	n/a	n/a	F 100.0% W 80.0% S 15.6%
St. Paul's United	100%	n/a	100%
Brescia	n/a	n/a	90%
Huron	n/a	n/a	98%
King's	n/a	n/a	97.2%
St. Peter's	n/a	n/a	45%
Dominicain	n/a	n/a	n/a

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees: F = Fall W = Winter S - Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	Proctors - free single room Residence Supervisor - free apartment President, Student's Council - half free single room	n/a	n/a	F/W - per term Single: $2,725 Double: $2,225 S Single: $1,100 Double: $900	Combined with university operating funds.
Sudbury	75% of single room rate	n/a	n/a	F/W Single: $2,700 Double: $2,265 Spring Single: $950 Double: $800	Objective is for residence to be self-supporting. To cover a deficit or major repair, funds can be approved from expendable endowments.
Thorneloe	Dean of residence @ $4,060	n/a	n/a	F/W - per term $1,400	Transferred to Plant Fund.
Saint-Paul (OTT)	n/a	Room and Board per month $775	100%	F/W/S per month Room and Board: $800	Taken by administration.
Knox	Dons - reduction in room and board rate.	Room and Board: 20 Meals per week $5,900 15 Meals per week: $5,700	100%	F/W - includes 20 Meals $6,050 15 Meals $5,850	All revenues and expenses flow through the Consolidated Statement.
St. Augustine's	n/a	n/a	n/a	F/W per term $3,160	Deficits are subsidized by Operating Fund

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5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees: F = Fall W = Winter S - Summer	g) If financial surplases (deficits) arise, how are they dealt with?
St. Michael's	Dons receive free room and board.	19 meals per week: $3,050 14 meals per week: $2,850	200	F/W Single $3,200 Double $2,950 S - per week Single $90 Double $75	Part of ancillary operations which are included in the operating fund.
Trinity	Room and board, amount determined by quality/size of accommodation.	19 meals per week: $6,200 15 meals per week: $5,850	410	F/W 19 meals: $6,350 15 meals: $6,000	Absorbed into operating fund.
Victoria	Dons receive free accomodation and meals valued at $5,900.	200 meals per session: $1,300 12 meals per week: $2,200 19 meals per week: $2,600 (all include taxes)	721	Dormitory $3,300 Apartment $3,900 Twnhouse $3,900	Carried over to the following years under Residence operation.
Wycliffe	n/a	Residential meal plan mandatory. 12 meals per week - no meals on Sunday. Kitchens provided on each of the residential floors.	69	F $2,605 W $2,945	n/a
Conrad Grebel	Free room. (Charged 60% of residence rates, which applies to food and program costs.	Meals (21 per week) are included in the residence rates and are compulsory. Meals are considered to comprise 50% of residence rate.	258	F/W $2,595 S $2,527	Absorbed into general College operating fund.
Renison	Senior Dons: One-half of residence fee Other Dons: One-third of residence fee	Included in residence fees.	0	F/W Single $2,917 Double $2,658 S Single $2,555	Absorbed into overall operational budget.
St. Jerome's	Per term: F/W - Regular Dons $2,250 - Senior Dons $2,500 S - All Dons $1,125	F/W $1,262 Monday - Saturday - 3 meals Sunday - 2 meals S $1,365	All	F/W per term $1,279 S $917	Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund.
St. Paul's United	Senior Don receives a taxable housing allowance of $487.50 monthly. Junior Don receives a taxable housing allowance of $200 monthly.	19 meals per week - included in residence fees (no breakdown between room and board).	149	F $2,625 W $2,605 S $2,065	Applied to (against) operating fund.
Brescia	3/4 of residence fee	21 meals per week - included in residence fees	167	F/W $5,600	Transferred to operating.

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees: F = Fall W = Winter S - Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Huron	Residence Managers: room, board, parking, honorarium $2,925 Dons: honorarium $2,925	Accommodation Food Total A $3,330 $2,500 $5,830 B $3,330 $2,300 $5,630 C $3,330 $2,100 $5,430	All	F/W per term $3,330	Absorbed in General Ancillary / Academic Operations
King's	Value of room and phone allowance	Declining balance $2,000 $2,300 $2,500	350	F $5,475	Become part of Ancillary Fund
St. Peter's	n/a	21 meals per week compulsory $5,650 per year residence and meals.	45	F/W $6,320	n/a
Dominicain	n/a	n/a	n/a	n/a	n/a

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of staff: FTE (full-time equivalent) F = Fall W = Winter S = Summer
Huntington	n/a	n/a	n/a	n/a	n/a	n/a
Sudbury	4 months	150	5% 1,140	n/a	n/a	W 2 S 1
Thorneloe	n/a	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a	n/a	n/a
Knox	4 months	50	75% 1,200	2	Residence based	n/a
St. Augustine's	1 month	105	100%	1	Residence based	F/W/S 5
St. Michael's	4 months	240	88% 25,369	11	One-stop	F/W 0.5 S 5.0
Trinity	4 months	410	60% - 70%	2-3 per summer	One-stop	F/W 0.5 S 1.5
Victoria	12 months	F/W 10 S 765	65% 67,000	35	One-stop	F/W 5 S 12
Wycliffe	n/a	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	4 months	68	43% 3,264	15	Residence based	S 1
Renison	4 months	130	10%	4	One-stop	F/W 1 S 1
St. Jerome's	3 months	129	8.9% 1,040	30	One-stop	F/W 0.1 S 1.2
St. Paul's United	4 months	50	Varies	3	Residence based	n/a

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights		d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of staff: FTE (full-time equivalent) F = Fall W = Winter S = Summer	
Brescia	4 months	167	0%		0	Residence-based	S	1
Huron	5 months	348	3%	2,519	52	One-stop	F/W S	1 1
King's	4 months	370	6.2%	2,765	56	One-stop	F/W S	0.1 0.5
St. Peter's	4 months	100	10%	150	5	Residence based	n/a	
Dominicain	12 months	n/a	n/a		4	One-stop	n/a	

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Huntington	n/a	n/a	n/a
Sudbury	Conferences/summer rentals are part of overall residence operation. Revenues are considered a contribution to costs of residence.	n/a	n/a
Thorneloe	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a
Knox	All revenues and expenses flow through the Consolidated Statement	Room and Board Meeting Rooms	n/a
St. Augustine's	Deficits are subsidized by the operating fund	Room and Board Conference Rooms	n/a
St. Michael's	Part of ancillary operations, which are included in operating fund.	Conference facilities Accommodation Meals	n/a
Trinity	Absorbed into operating fund.	Linen supplied Maid service Optional meals Credit card payment	n/a
Victoria	Carried to the next year under the Residence operations.	Bed and Breakfast Parking Complete Food Services Laundry Facilities e.g. meeting rooms, TV lounges, fan rentals, air conditioning, audio visual equipment, sports facilities, Registrations	Calculated per person.
Wycliffe	n/a	n/a	n/a

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Conrad Grebel	Absorbed into the overall operating budget of the residence program.	Accommodation Meals Telephone Mail service Meeting/seminar rooms Faxes/Photocopying	n/a
Renison	Absorbed into overall operational budget.	Residence Rooms Food Conference rooms Fax machines Audio-Visual Parking	n/a
St. Jerome's	Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund.	Meal Plans Single or Double Rooms Cash Bars Use of Recreation Facilities Meeting Rooms, large and small	n/a
St. Paul's United	Applied to (against) operating fund.	Overnight Accommodation Meeting Room Rentals	n/a
Brescia	Transferred to Operating	Bed & Breakfast College Facility Rentals Housekeeping	n/a
Huron	Absorbed in General Ancillary / Academic Operations	Catering Room Accommodations Meeting room Audio Visual Use Computer Room Use /Internet Access Parking (free)	n/a
King's	Become part of ancillary fund balance.	Meeting Rooms Refreshments Accommodation Meals Audio-Visual services	n/a
St. Peter's	n/a	Food Services Meeting Space	n/a
Dominicain	n/a	n/a	n/a

7. PARKING

PARKING	a) On what basis are parking facilities run?	b) Percentage of income derived from:	c) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	Break-even	Permits: 88% Visitors: 12%	Combined with University operating funds.
Sudbury	Profit	Permits: 75% Visitors: 25%	Surpluses provide funds for major repairs to parking facilities. Deficits are to be recovered through future rate adjustments.
Thorneloe	Break-even	Permits: 100%	Transferred to plant fund.

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7. PARKING

PARKING	**a) On what basis are parking facilities run?**	**b) Percentage of income derived from:**	**c) If financial surpluses (deficits) arise, how are they dealt with?**
Saint-Paul (Ott)	Free	n/a	n/a
Knox	Free	n/a	n/a
St. Augustine's	n/a	n/a	n/a
St. Michael's	Profit	Permits: 20% Visitors: 80%	Part of ancillary operations which are included in the operating fund.
Trinity	Profit	Permits: 10% Visitors 90%	Absorbed into operating fund.
Victoria	Profit	Permits: 100%	Carried over to the following years.
Wycliffe	n/a	n/a	n/a
Conrad Grebel	Profit	Permits: 50% Visitors: 50%	Absorbed on a 40% - 60% ratio between the Residence Program and Academic Program respectively.
Renison	Break-even	Permits: 70% Visitors: 30%	n/a
St. Jerome's	Profit	Permits: 15% Visitors: 85%	Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund.
St. Paul's United	Profit	Permits: 90% Visitors: 10%	Applied to (against) operating fund.
Brescia	Market	Permits: 85% Fines: 10% Visitors: 5%	Transferred to operating.
Huron	Profit	Permits: 69% Visitors: 31%	Absorbed in General Ancillary / Academic Operations
King's	Market	Permits: 100%	Become part of ancillary fund balance.
St. Peter's	n/a	n/a	n/a
Dominicain	Under the management of the Friars Preachers.		

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8. PRINTING

PRINTING	a) Types of operation, breakdown of revenue dollars, and percentage split between operations			b) Are the operations centralized, de-centralized, or both?	d) Number of copiers controlled by Printing
Huntington	n/a			n/a	n/a
Sudbury	Copiers:	$12,000	100%	Centralized	2
Thorneloe	n/a			n/a	n/a
Saint-Paul (OTT)	Print Shop Copiers Other Total	$42,000 $57,000 $83,000 $182,000	23% 31% 46%	Centralized	10
Knox	n/a			n/a	n/a
St. Augustine's	n/a			n/a	n/a
St. Michael's	Print Shop Copiers Total	$ 2,500 $47,500 $50,000	5% 95%	Centralized	1
Trinity	n/a			n/a	n/a
Victoria	Print Shop Copiers Total	$39,000 $42,000 $81,000	48% 52%	Centralized	2
Wycliffe	n/a			n/a	n/a
Conrad Grebel	n/a			n/a	n/a
Renison	n/a			n/a	n/a
St. Jerome's	n/a			n/a	n/a
St. Paul's United	n/a			n/a	n/a
Brescia	Copiers	$13,000	100%	Decentralized	3
Huron	n/a			n/a	n/a
King's	Copiers:	$7,306	100%	Centralized	4
St. Peter's	n/a			n/a	n/a
Dominicain	Three copiers - two are controlled by cards and one is on a programming system. Each student has a code which is already programmed for a certain amount and paid for before use.			Centralized	3

9. OTHER

OTHER	a) Name ancillary operations not included above. Report gross revenue and fee structure.			b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY		GROSS REVENUE	
Huntington	n/a			n/a
Sudbury	Rental of excess office space Coin laundry Vending, Miscellaneous Rentals, etc.		$151,000 $ 4,000 $ 46,000 $201,000	Surpluses contribute to general budget. Deficits would be dealt with through future rate adjustments.
Thorneloe	n/a			n/a
Saint-Paul (OTT)	Sale of Publication Royalties from above		$ 110,000 $2,040,000 $2,150,000	Taken by administration
Knox	Rental income		$109,000	n/a
St. Augustine's	n/a			n/a
St. Michael's	College Fees College Fees - Summer Student Campaign Fees Publications Pubs Theatre	$195 per FTE student $20 per student $20 per FTE student Variable Variable Variable	$595,000 $ 22,000 $ 60,000 $254,000 $ 12,000 $ 8,000 $951,000	Part of ancillary operations which are included in the operating fund.
Trinity	Coin-operated laundry machines for residents.		$15,000	Absorbed into operating fund.
Victoria	n/a			n/a
Wycliffe	n/a			n/a
Conrad Grebel	Publishing Brubacher House Museum Secretarial Services Building rental Equipment rental	Annual subscription fees (Conrad Grebel Review): Voluntary donation at door Annual flat rate for affiliated group(s) Hourly rate for classrooms, dining hall, chapel Hourly rate for equipment use	$ 9,327 $ 526 $ 100 $ 23,007 $ 744 $ 33,704	Absorbed into the overall operating fund budget.
Renison	n/a			n/a
St. Jerome's	Campus Ministry Miscellaneous	Donations from Mass collections	$ 1,225 $ 2,500 $ 3,725	Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund.
St. Paul's United	n/a			n/a
Brescia	n/a			n/a
Huron	Vending machines commissions		$35,000	Absorbed into general operations.
King's	n/a			n/a
St. Peter's	n/a			n/a
Dominicain	n/a			n/a